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Effects of Novel Coronavirus (COVID-19) on Civil Aviation: Economic Impact Analysis

Montréal, Canada

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Air Transport Bureau





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Executive Summary: Economic Impact in Brief

Figures and estimates herein are **subject to substantial changes**, and will be updated with the situation evolving and more information available.



The latest estimates indicate that the possible COVID-19 impact on world scheduled passenger traffic for the full year 2020, compared to Baseline (business as usual, originally-planned), would be:

- Overall reduction ranging from **32% to 59% of seats offered by airlines**
- Overall reduction of **1,825 to 3,208 million passengers**
- Approx. **USD 238 to 418 billion potential loss** of gross operating revenues of airlines

The impacts depend on duration and magnitude of the outbreak and containment measures, the degree of consumer confidence for air travel, and economic conditions, etc.



International passenger traffic for 2020, compared to Baseline (business as usual)

V-shaped (a first sign of recovery in late May)

- Overall reduction ranging from **38% to 58% of seats offered by airlines**
- Overall reduction of **867 to 1,333 million passengers**
- Approx. **USD 152 to 235 billion potential loss** of gross operating revenues of airlines

U-shaped (bottom out and pick up in 3Q or later)

- Overall reduction ranging from **48% to 71% of seats offered by airlines**
- Overall reduction of **1,108 to 1,524 million passengers**
- Approx. **USD 194 to 269 billion potential loss** of gross operating revenues of airlines

Domestic passenger traffic for 2020, compared to Baseline (business as usual)

V-shaped (bottom out and pick up from late May)

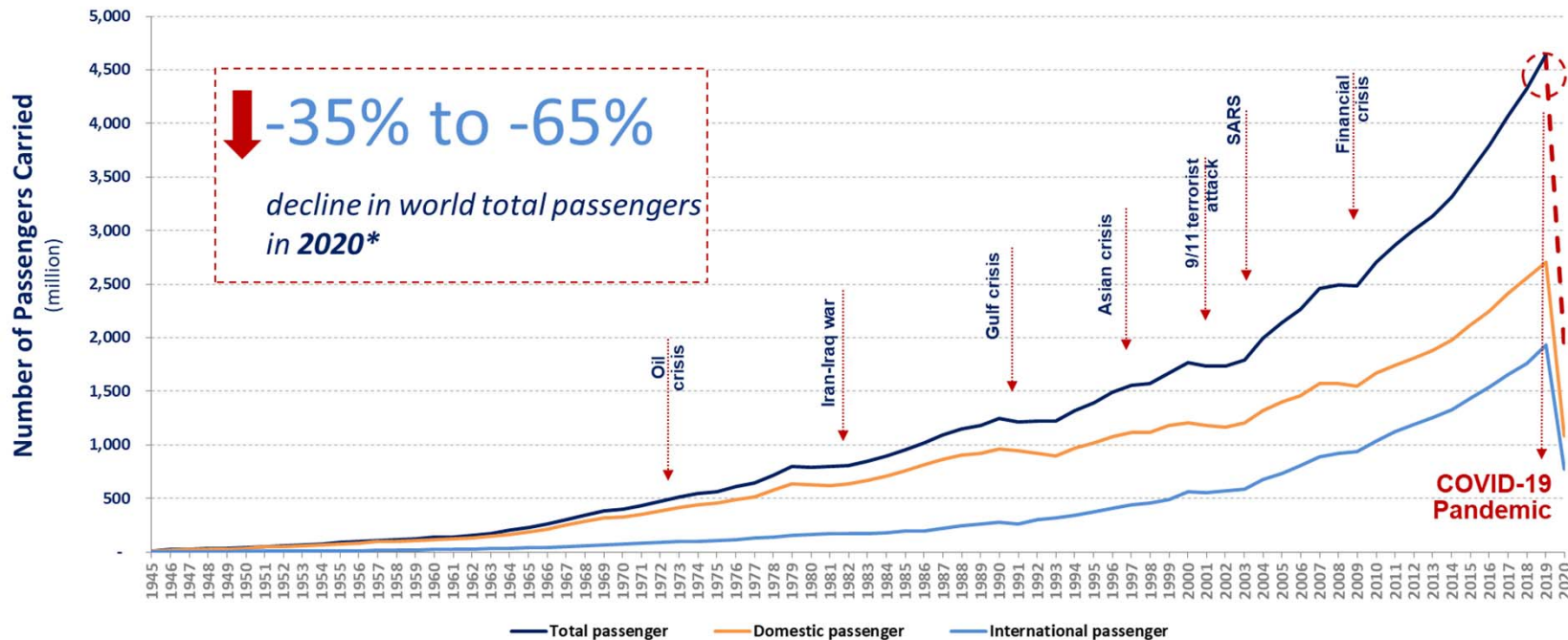
- Overall reduction ranging from **28% to 44% of seats offered by airlines**
- Overall reduction of **958 to 1,494 million passengers**
- Approx. **USD 85 to 133 billion potential loss** of gross operating revenues of airlines

U-shaped (bottom out and pick up from July)

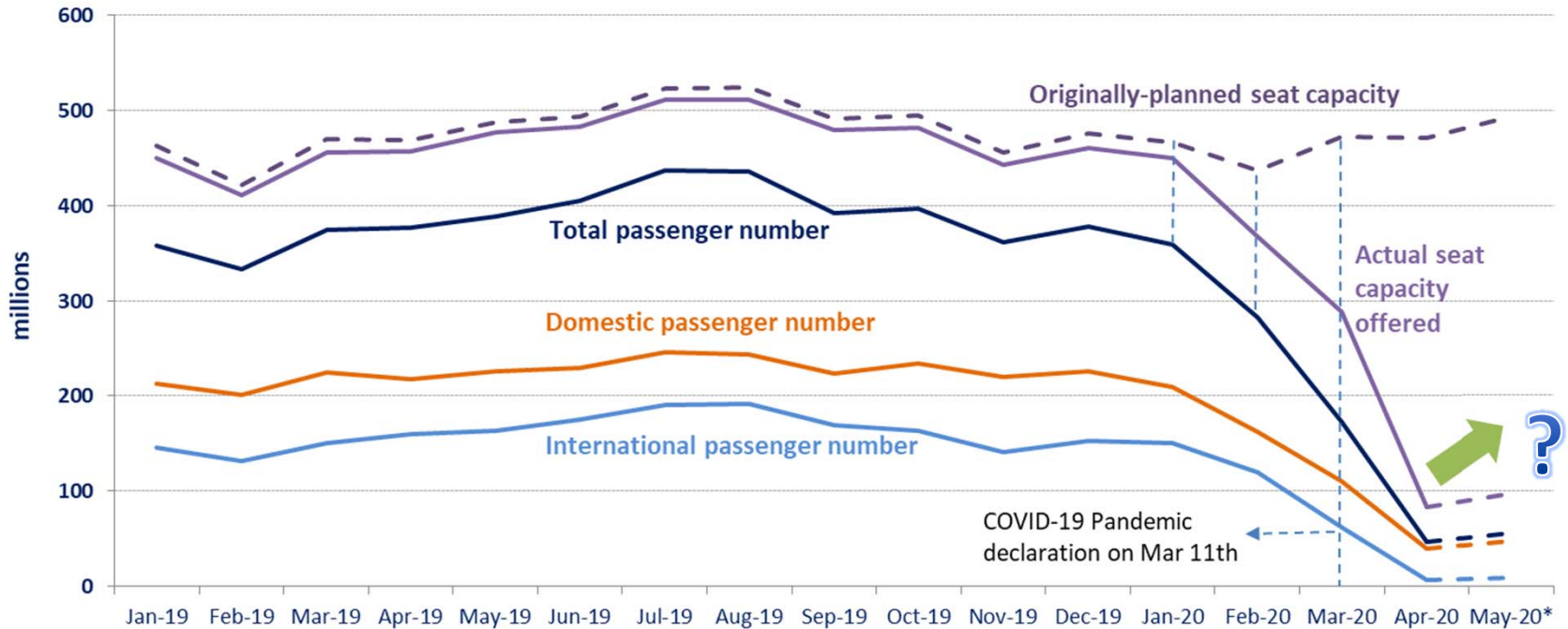
- Overall reduction ranging from **35% to 51% of seats offered by airlines**
- Overall reduction of **1,206 to 1,684 million passengers**
- Approx. **USD 107 to 149 billion potential loss** of gross operating revenues of airlines

World passenger traffic collapses with unprecedented decline in history

World passenger traffic evolution 1945 – 2020*

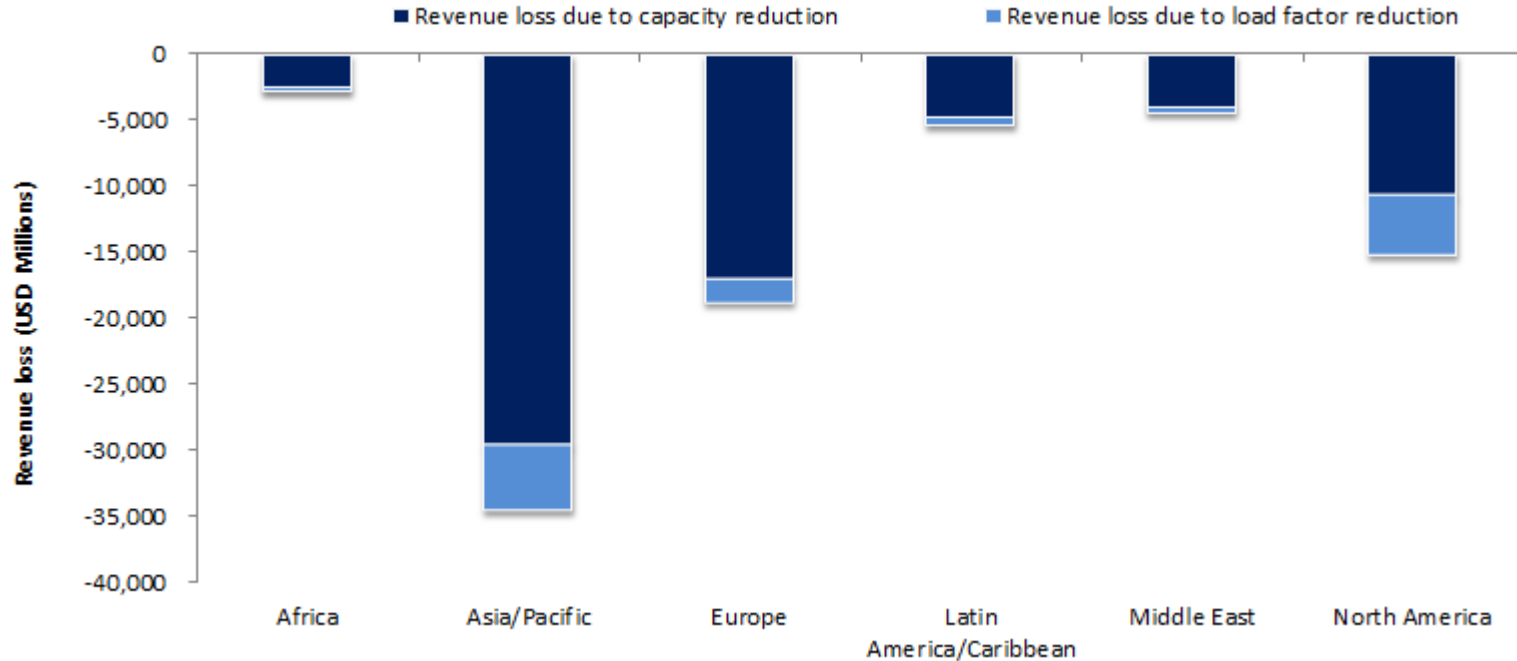


Comparison of passenger numbers and capacity (A silver lining for bottoming out from May?)



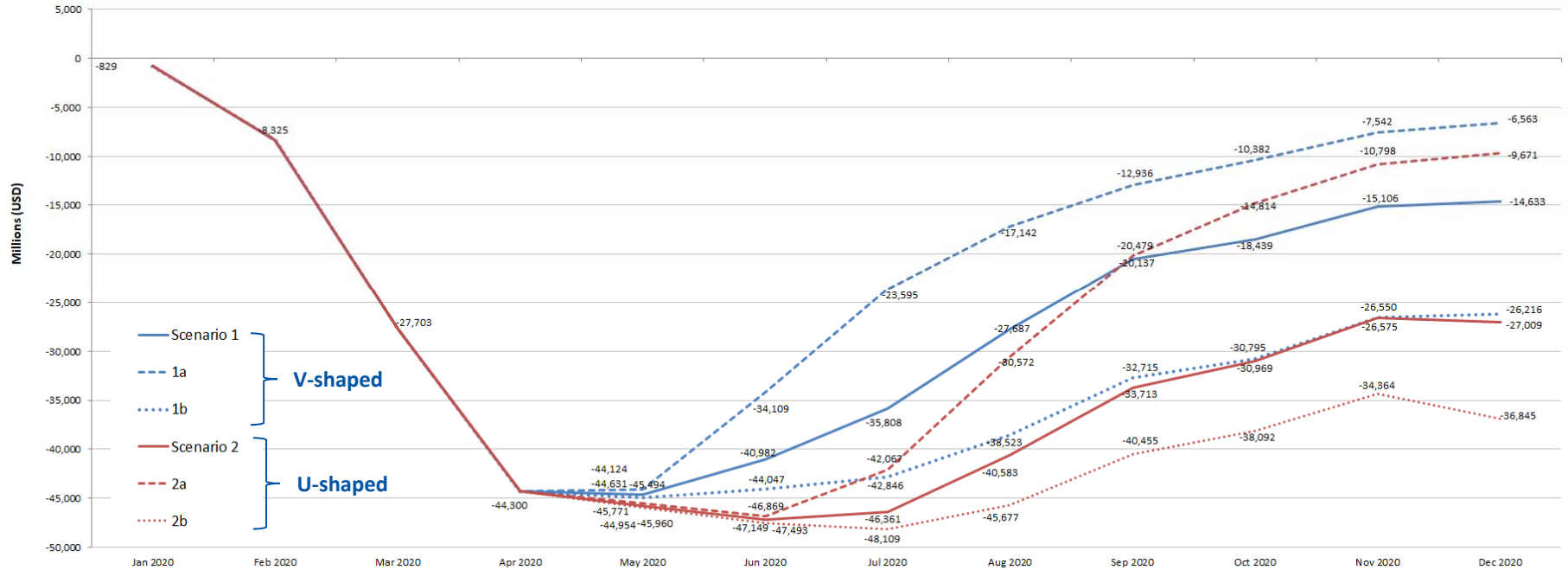


Approximately USD 81 billion passenger revenue loss from Jan to Apr 2020



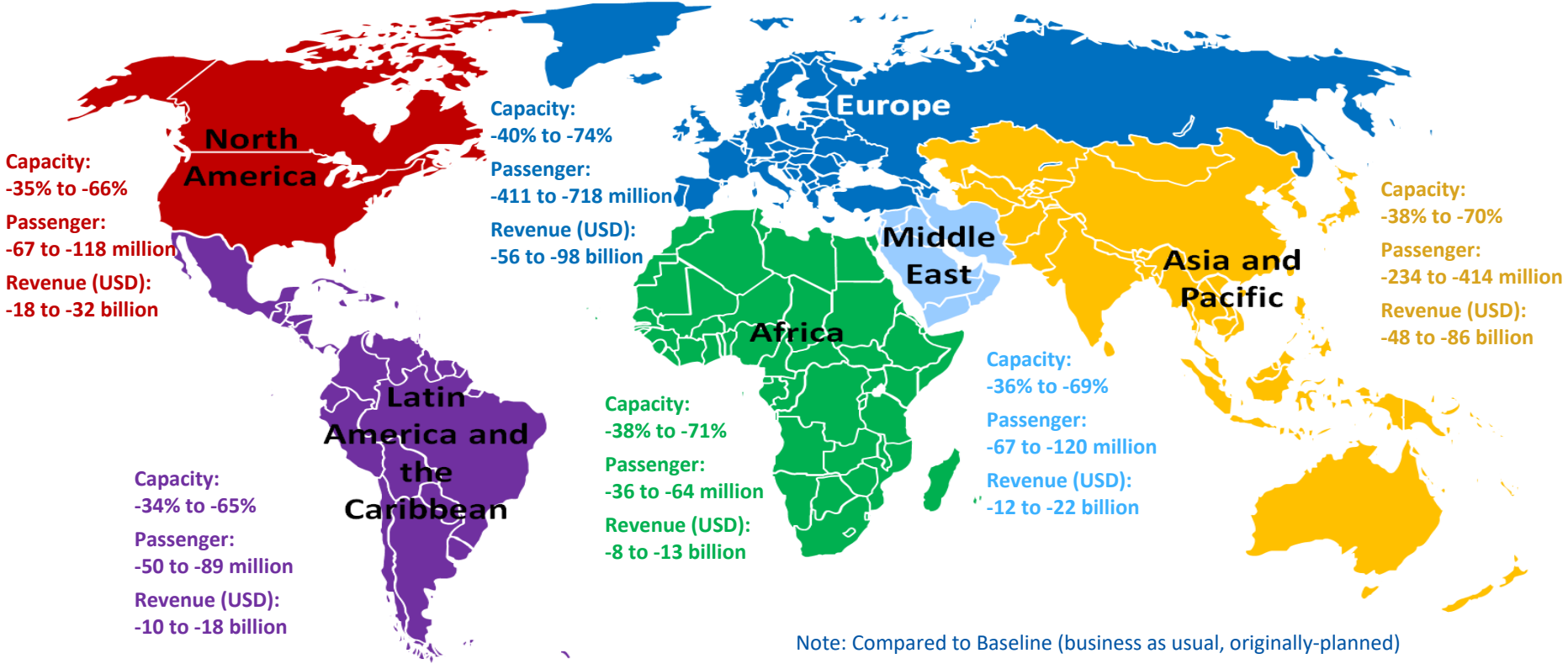
Note: Compared to Baseline (business as usual, originally-planned)

Scenarios for total passenger revenues compared to Baseline (business as usual)





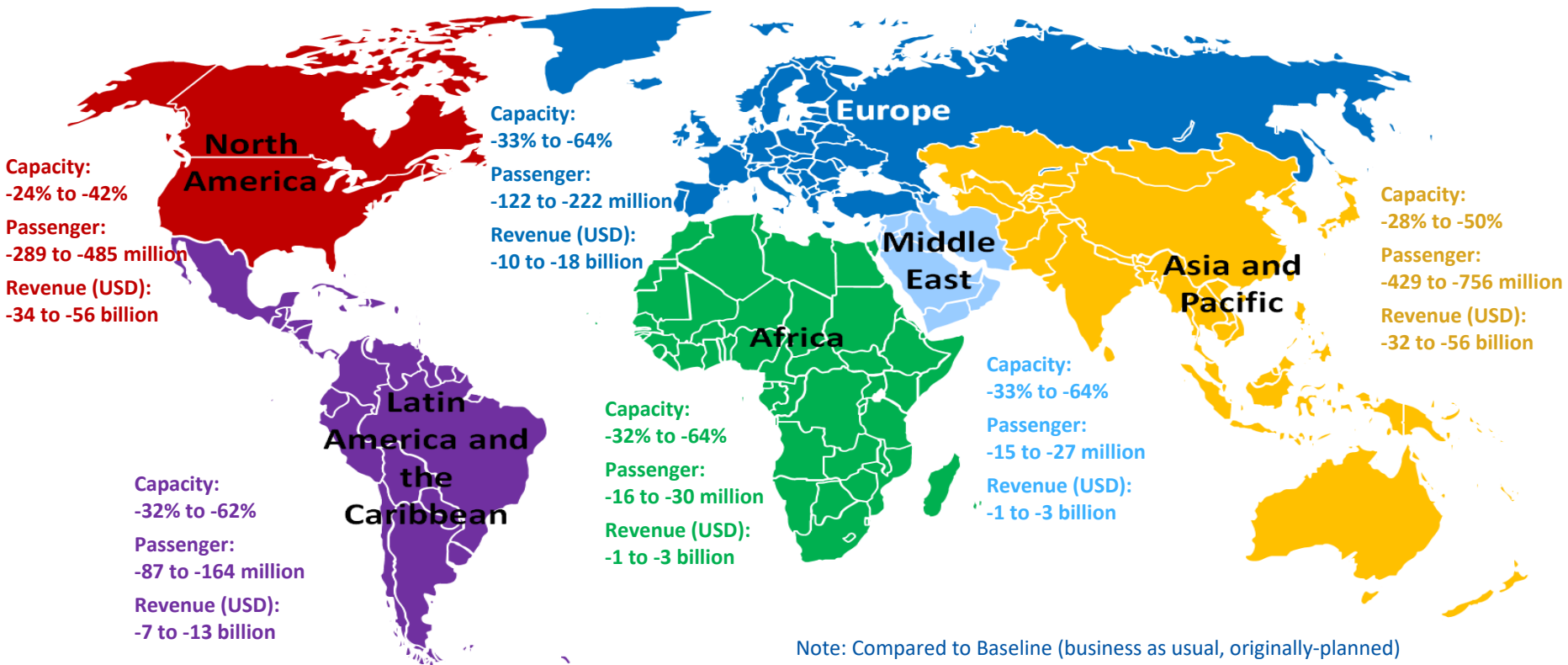
Estimated impact on international passenger traffic and revenues by region for 2020



Note: Compared to Baseline (business as usual, originally-planned)



Estimated impact on domestic passenger traffic and revenues by region for 2020



Note: Compared to Baseline (business as usual, originally-planned)



- **Air passenger traffic**: An overall reduction of air passengers (both international and domestic) ranging from 35% to 65% in 2020 compared to 2019 (by **ICAO**)
- **Airports**: An estimated loss of over 50% of passenger traffic and 57% or over USD 97 billion airport revenues in 2020 compared to business as usual (by **ACI**)
- **Airlines**: A 48% decline of revenue passenger kilometres (RPKs, both international and domestic) in 2020 compared to 2019 (by **IATA**)
- **Tourism**: A decline in international tourism receipts of between USD 910 to 1,170 billion in 2020, compared to the USD 1.5 trillion generated in 2019, with 96% of worldwide destinations having travel restrictions (by **UNWTO**)
- **Trade**: A fall of global merchandise trade volume by between 13% and 32% in 2020 compared to 2019 (by **WTO**)
- **Global economy**: A projected -3% contraction in world GDP in 2020, far worse than during the 2008–09 financial crisis (by **IMF**)



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Scenario Building



- Notwithstanding the elevated uncertainty surrounding the outlook, a scenario analysis could help gauge potential economic implications of the COVID-19 pandemic.
- Scenarios are **not forecasts** of what is most likely to happen. Given rapidly changing circumstances, they are merely indicative of **possible paths or consequential outcomes out of many**.
- The exact path (depth, length and shape) will depend upon various factors, inter alia, duration and magnitude of the outbreak and containment measures, availability of government assistance, consumer confidence, and economic conditions.
- With the situation evolving and more information available, scenarios will be adjusted as necessary.



Analytical Scope

Scenarios focus on simultaneous supply shock and drop in demand:

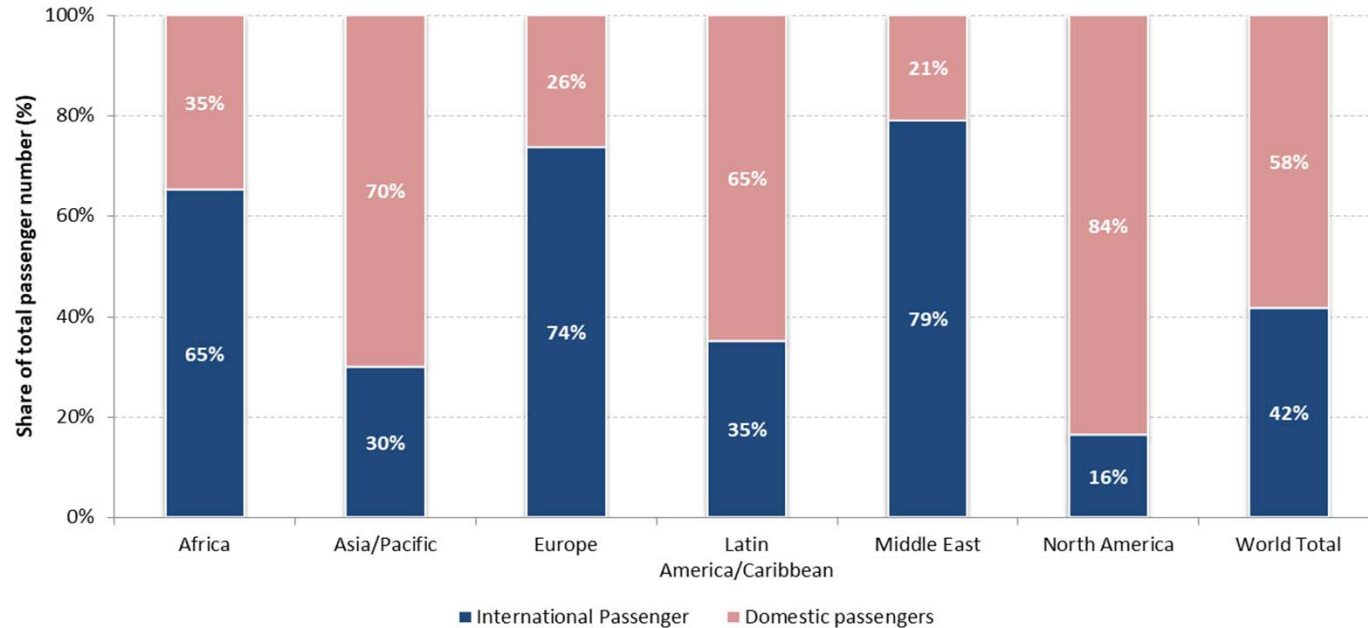
- in a near-term, i.e. monthly profile from **January to December 2020**
- in terms of scheduled **passenger** traffic worldwide

Taking into account the heterogeneity, distinction will be made:

- between International and domestic
- by six (6) geographical region and/or 50 route group used in ICAO's long-term traffic forecasts (LTF)

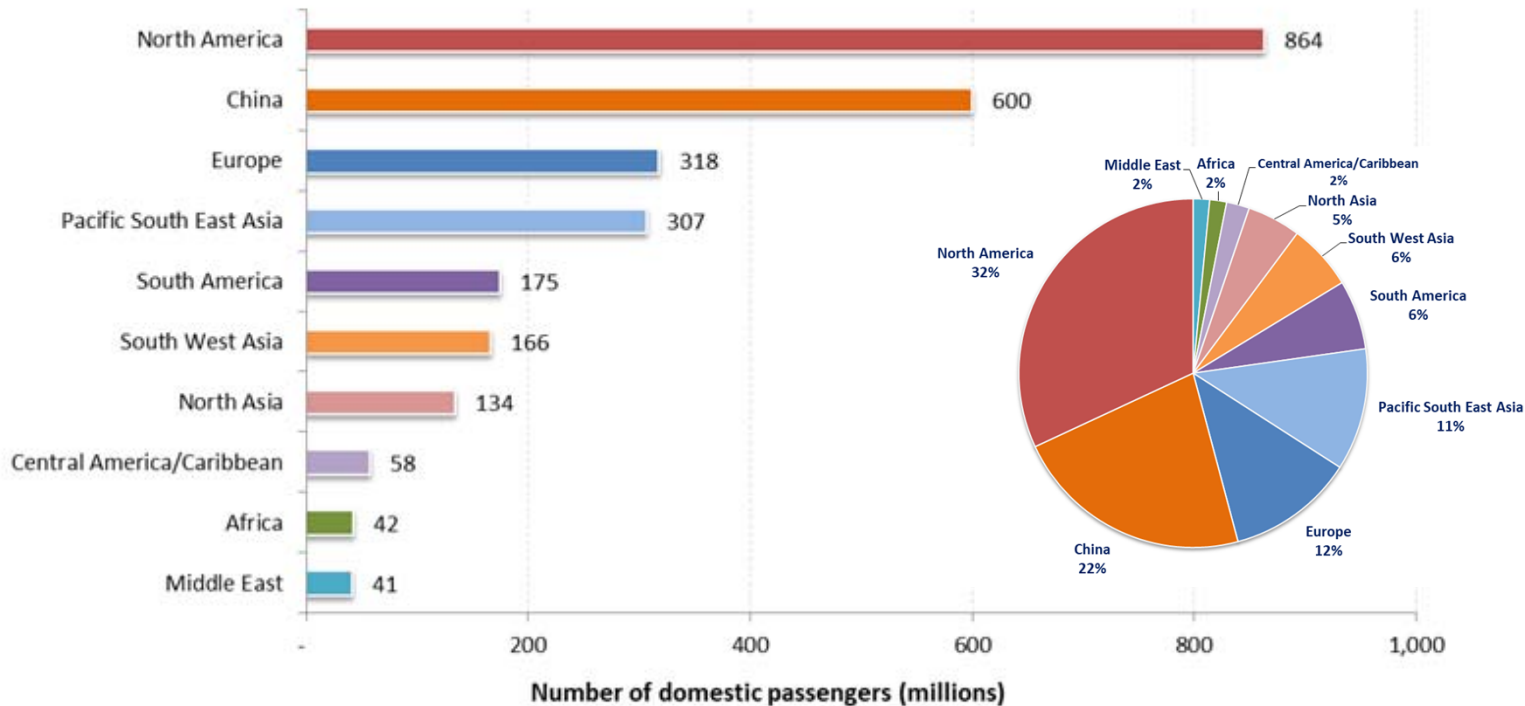
International-domestic passenger traffic mix exhibits significant geographical disparity

Share of domestic-international passenger traffic mix by region (2019)



North America and China account for over half of world domestic passenger traffic

Number of Domestic Passengers by Route Group (2019)

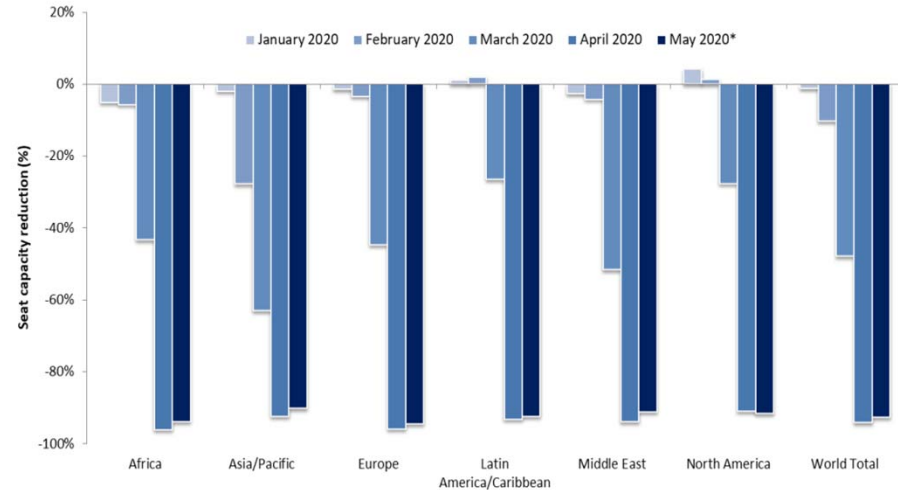
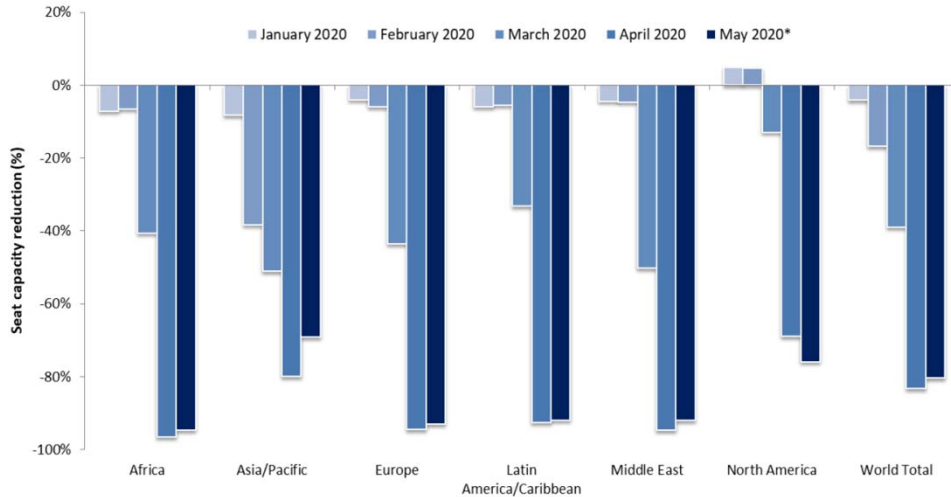


Domestic passenger traffic may be more resilient than international in some markets

Asia/Pacific and North America have experienced 20% to 25% less decline in domestic passenger traffic than international

Domestic seat capacity reduction (compared to baseline)

International seat capacity reduction (compared to baseline)



Note: May is estimates (middle range)

Domestic passenger traffic in China already bottomed out in mid-February, followed by the slow pace of recovery





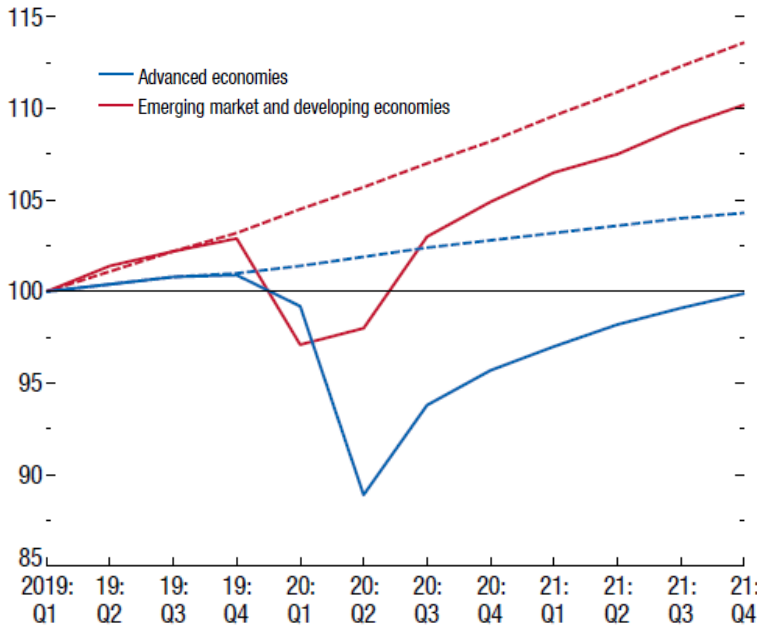
Shapes of Economic Recession and Recovery

Informal classification to describe different types of recessions:

- **V-shaped:** normal shape for recession, a brief period of sharp economic decline followed by quick/smooth recovery
- **U-shaped:** prolonged contraction and muted recovery to trend line growth
- **L-shaped (depression):** long-term downturn in economic activity, steep drop followed by a flat line with possibility of not returning to trend line growth
- **W-shaped:** a double-dip recession, “down up down up” pattern before full recovery

What “recession shape” can be assumed given uncertainties surrounding the outlook?

World’s GDP Projections (by IMF)



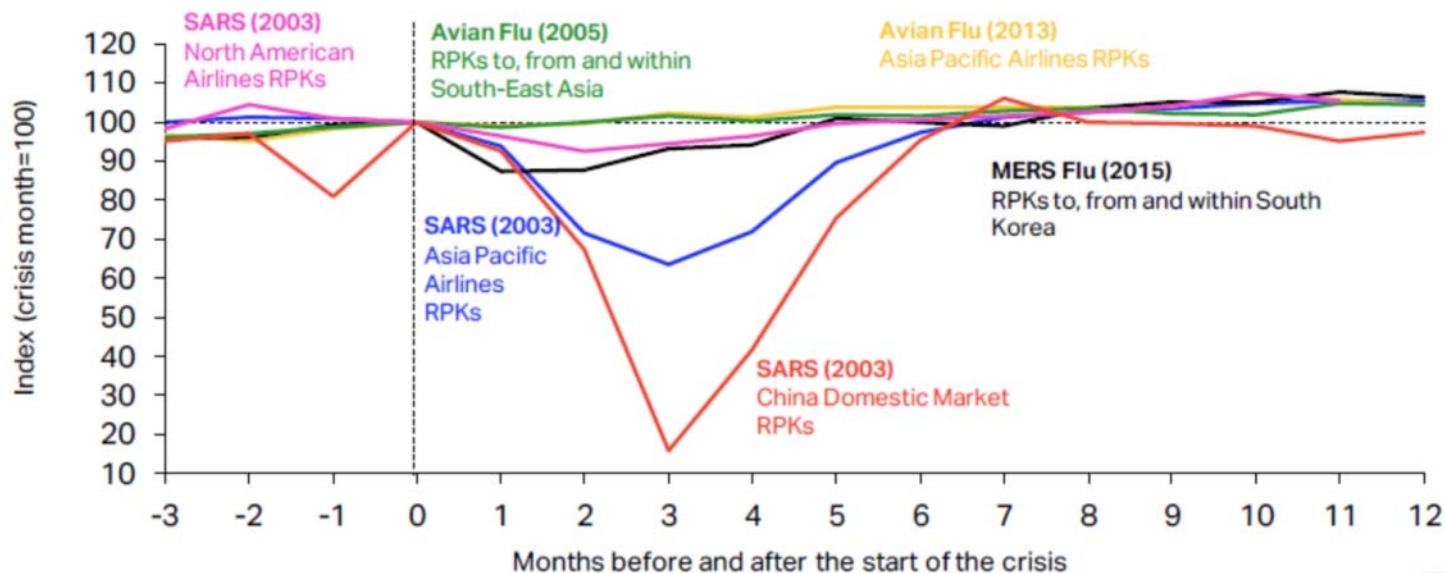
(2019:Q1 = 100; dashed lines indicate estimates from January 2020 World Economic Outlook Update)

<https://www.imf.org/en/Publications/WEO/Issues/2020/04/14/weo-april-2020>

- How long will the pandemic last and what will be the severity levels?
- How deep and how long will the global recession be?
- How long will lockdowns and travel restrictions continue?
- How fast will consumer confidence in air travel be restored?
- Will there be a structural shift in industry and consumers’ behaviors?
- How long can the air transport industry withstand the financial adversity?

Previous outbreaks/pandemics had a V-shaped impact on air transport in Asia/Pacific

Impact of past disease outbreaks on aviation



The impact of COVID-19 has already surpassed the 2003 SARS outbreak which had resulted in reduction of annual RPKs by 8% and USD 6 billion revenues for Asia/Pacific airlines. **The 6-month recovery path of SARS might not apply to today's situation.**

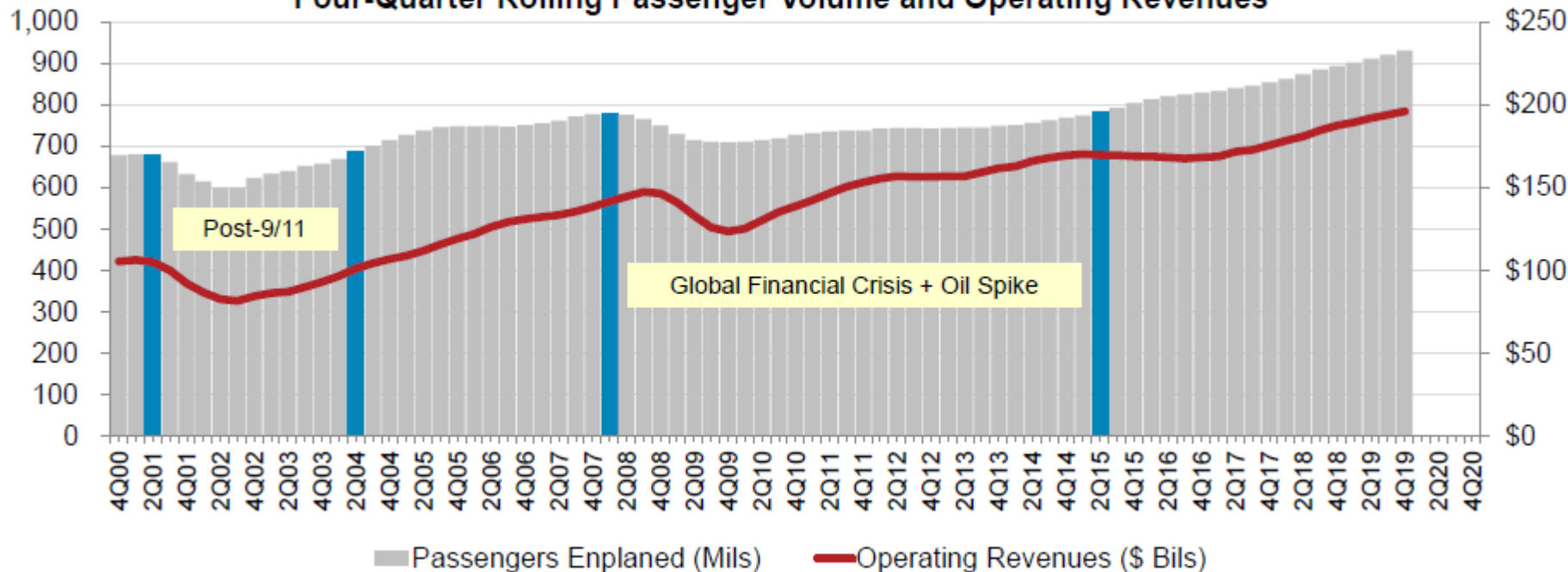
Source: IATA Economics using data from IATA Statistics

<https://www.iata.org/en/iata-repository/publications/economic-reports/third-impact-assessment/>



9/11 and global financial crisis had a U/L-shaped impact on air transport in United States

Four-Quarter Rolling Passenger Volume and Operating Revenues



* Passengers enplaned systemwide on U.S. airlines in scheduled and nonscheduled services
Source: A4A Passenger Airline Cost Index and Bureau of Transportation Statistics (Form 41 Schedule T1)

<https://www.airlines.org/dataset/impact-of-covid19-data-updates/>

Indicative Scenarios and Paths Forward

As overall severity and duration of the COVID-19 pandemic are still uncertain, six different recovery paths under two indicative scenarios are developed:

- **Baseline:** counterfactual scenario, in which the COVID-19 pandemic does not occur, that is, **originally-planned** or **business as usual**
- **Scenario 1:** three (3) different **V-shaped** paths
- **Scenario 2:** three (3) different **U-shaped** paths

- Separate scenarios/paths are developed for international and domestic traffic
 - Each of V- and U-shaped scenarios has 3 different paths, which are differentiated in terms of supply (output) and demand (spending), mainly: a) the scale of seat capacity decline and timing of recovery and b) the degree of consumer confidence in air travel that can be translated into demand or load factor as a proxy
 - In the following analysis, international and domestic scenarios having the same path number are linked with each other, although different combination of scenarios/paths would be possible
- Scenario assumptions (**Appendix B**) include:
 - Different timing and speed of recovery by region, for example, where domestic traffic in Asia/Pacific sees earlier bottoming out
 - Impact of global economic contraction on air passenger demand
- No consideration is made to social distancing requirements on aircraft, etc.



- **Baseline (counterfactual, no COVID-19 pandemic)**
 - **Originally-planned or business as usual:** trend line growth from 2019 level
- **Scenario 1 (V-shaped path, a first sign of recovery in late May)**
 - **Path 1:** Gradual capacity recovery to 75% of Baseline level by December but weak demand return
 - **Path 1a:** Swift capacity rebound to over 90% pushed by pent-up demand
 - **Path 1b:** Slow progression to recover 55% capacity with downside risk in demand
- **Scenario 2 (U-shaped path, bottom out and pick up in 3/4Q or even later)**
 - **Path 2:** Slow progression of capacity recovery to 50% of Baseline with sluggish demand growth
 - **Path 2a:** Swift capacity rebound to 90% by December, outpacing demand recovery
 - **Path 2b:** Prolonged downturn towards 2021 with marginal seasonal adjustments



- **Baseline (counterfactual, no COVID-19 pandemic)**
 - Originally-planned or business as usual: trend line growth from 2019 level
- **Scenario 1 (V-shaped path, bottom out and pick up from late May)**
 - **Path 1:** Gradual capacity recovery (in a soft patch in Q4) to 85% of Baseline level by December
 - **Path 1a:** Swift capacity rebound to 95% of Baseline pushed by pent-up demand
 - **Path 1b:** Slow progression to recover two-thirds of capacity with sluggish demand growth
- **Scenario 2 (U-shaped path, bottom out and pick up from July)**
 - **Path 2:** Gradual capacity recovery to 67% of Baseline by December with sluggish demand growth
 - **Path 2a:** Swift capacity rebound to 92%, outpacing demand recovery
 - **Path 2b:** Capacity recovery only to 50% with respite and continuous demand slump



Scenario Analysis

Figures and estimates herein are **subject to substantial changes**, and will be updated with the situation evolving and more information available.



- Three (3) key impact indicators under six (6) paths of two (2) scenarios:
 - Impact on passenger seat capacity (supply, % change)
 - Impact on passenger numbers (demand)
 - Impact on gross passenger operating revenues of airlines
- Comparison to:
 - Baseline scenario
 - 2019 level (year-on-year)
- Break-down by:
 - International and domestic
 - Six (6) geographical regions

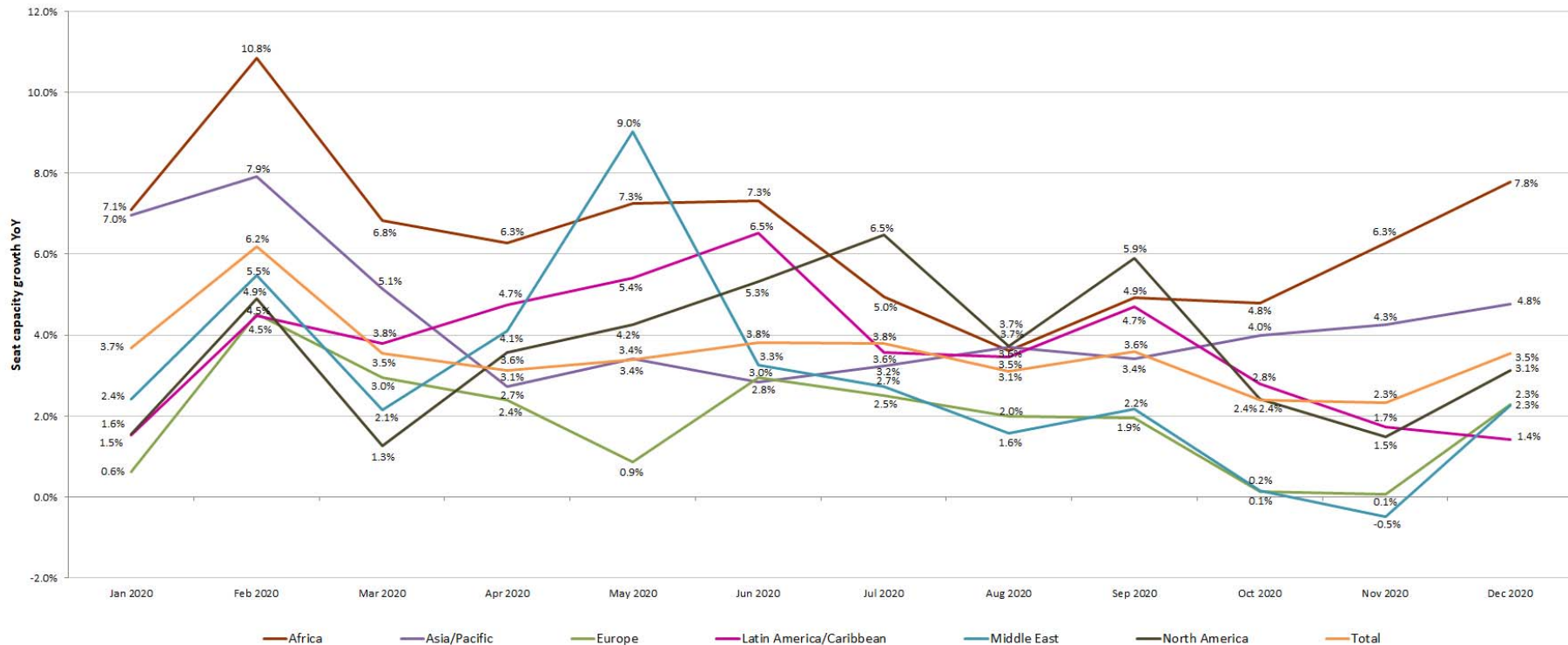
Estimated actual results are used for the key impact indicators from January to April 2020.

Appendix C details the key impact indicators while **Appendix D** presents the estimated actual results by route group.

Impact on Passenger Seat Capacity (Supply)

- Prior to the outbreak, airlines had planned to increase seat capacity in 2020 by **3.5%** (international by **3.2%** and domestic by **3.7%**), compared to 2019.
- According to the latest estimates, passenger seat capacity could instead drop from the above Baseline by **32% to 59%** (international by **38% to 71%** and domestic by **28% to 51%**).
- This capacity level would be **30% to 58%** (international **37% to 70%** and domestic **25% to 49%**) below the 2019 level.
- Biggest capacity reduction (%) is expected to be in Europe, followed by Africa and Middle East.

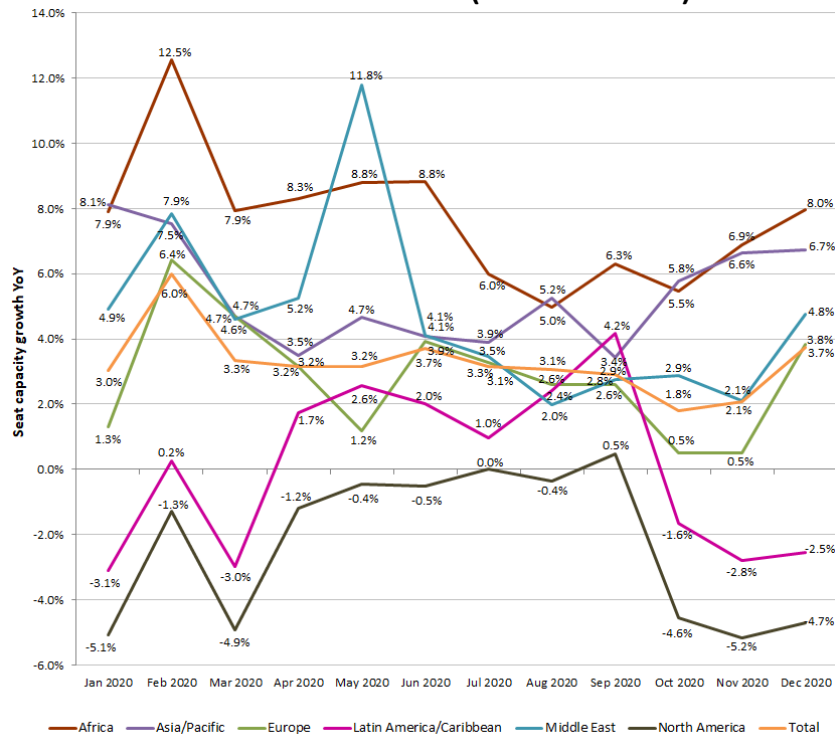
World Total (+3.5% YoY)



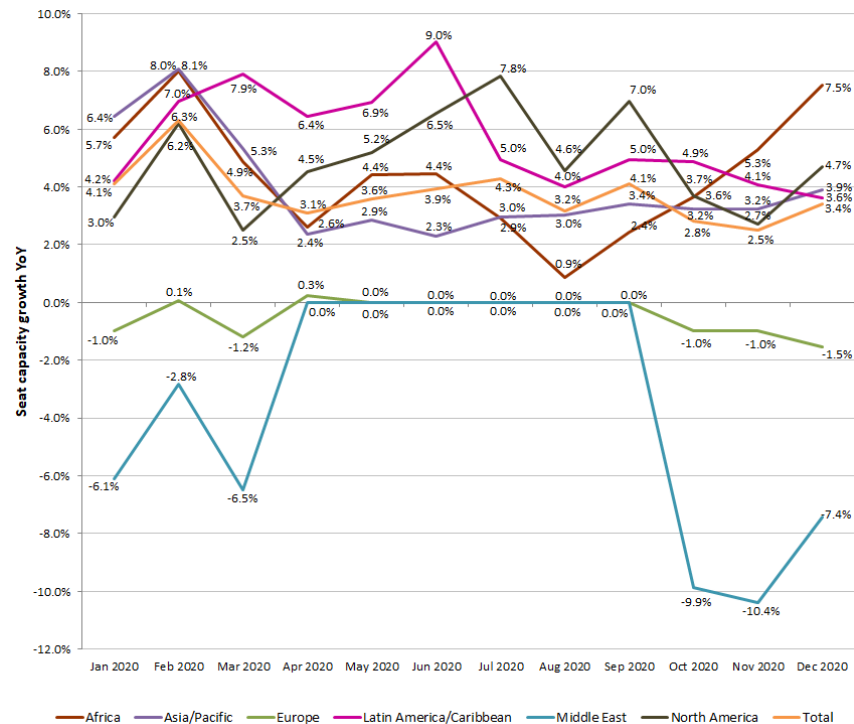


Baseline seat capacity compared to 2019

International (+3.2% YoY)

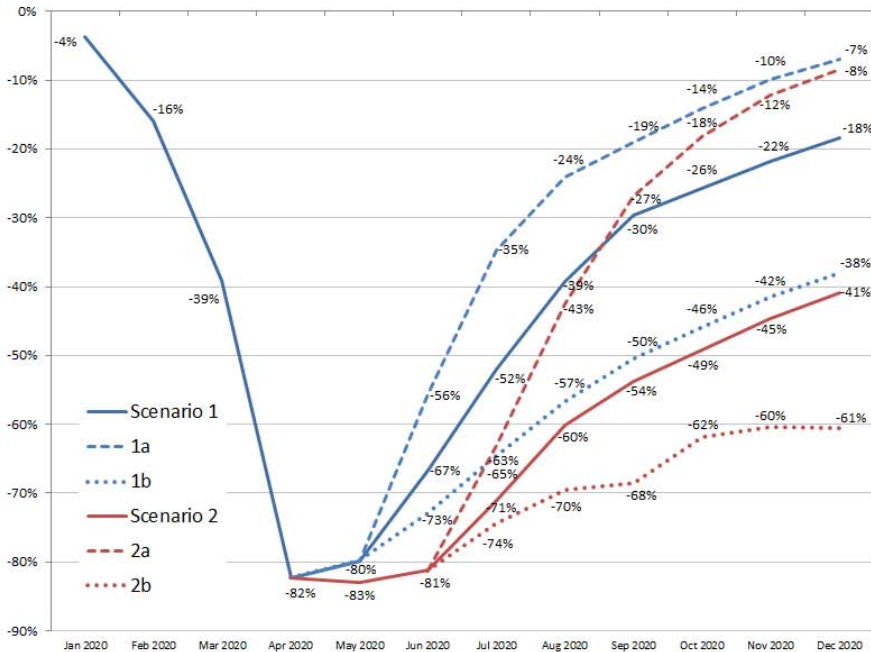


Domestic (+3.7% YoY)

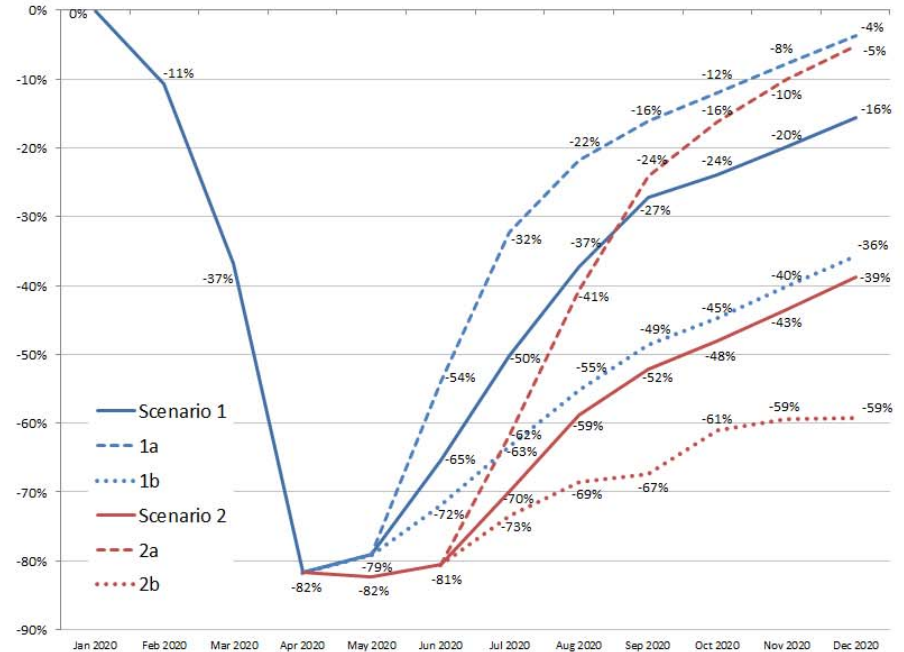


Scenarios 1 & 2 (World total): Seat capacity change compared to Baseline & 2019

World Total
(-32% to -59% from Baseline)



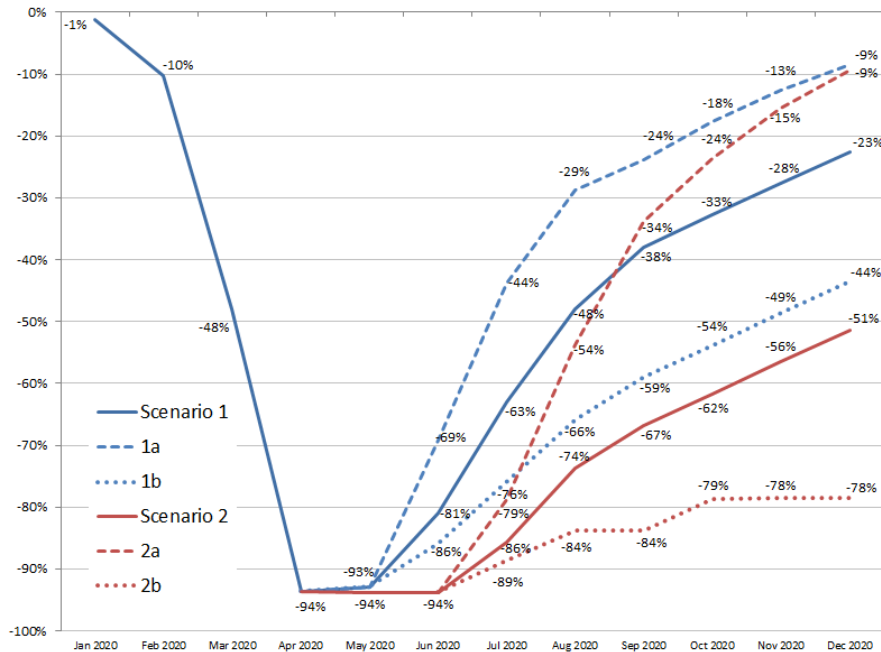
World Total
(-30% to -58% YoY from 2019)



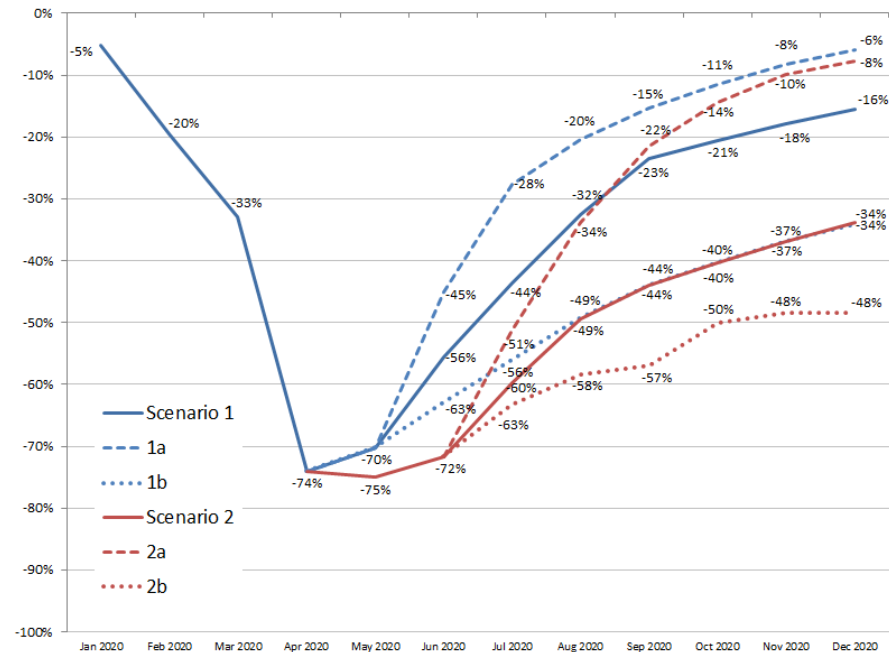


Scenarios 1 & 2 (World total): Seat capacity change compared to Baseline

International (-38% to -71%)

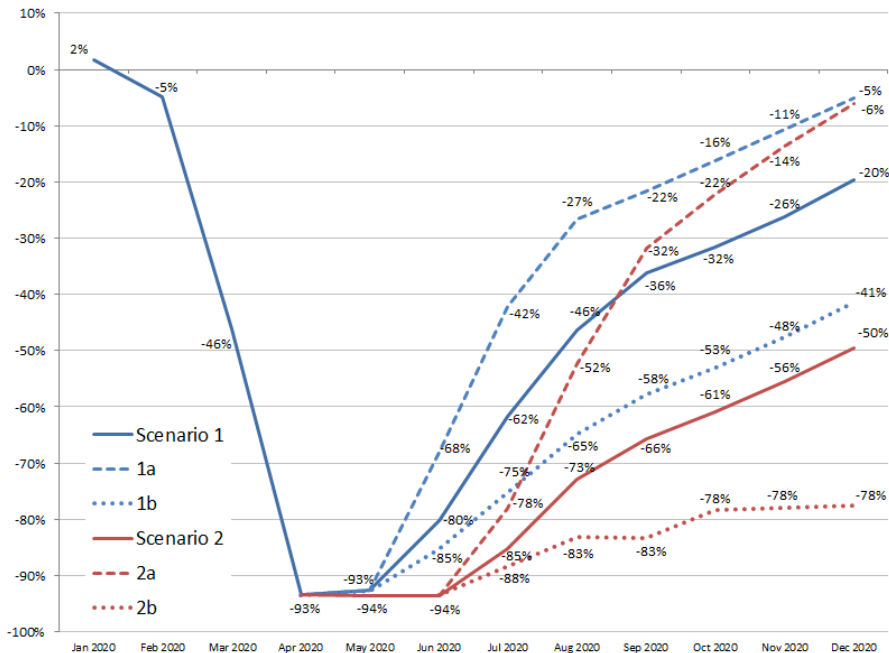


Domestic (-28% to -51%)

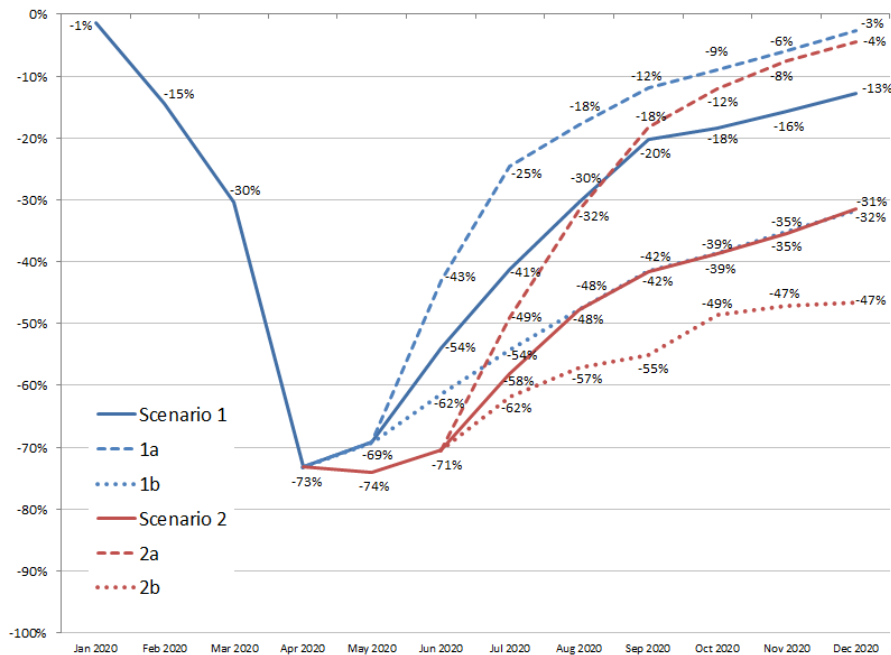


Scenarios 1 & 2 (World total): Seat capacity change compared to 2019

International (-37% to -70% YoY)

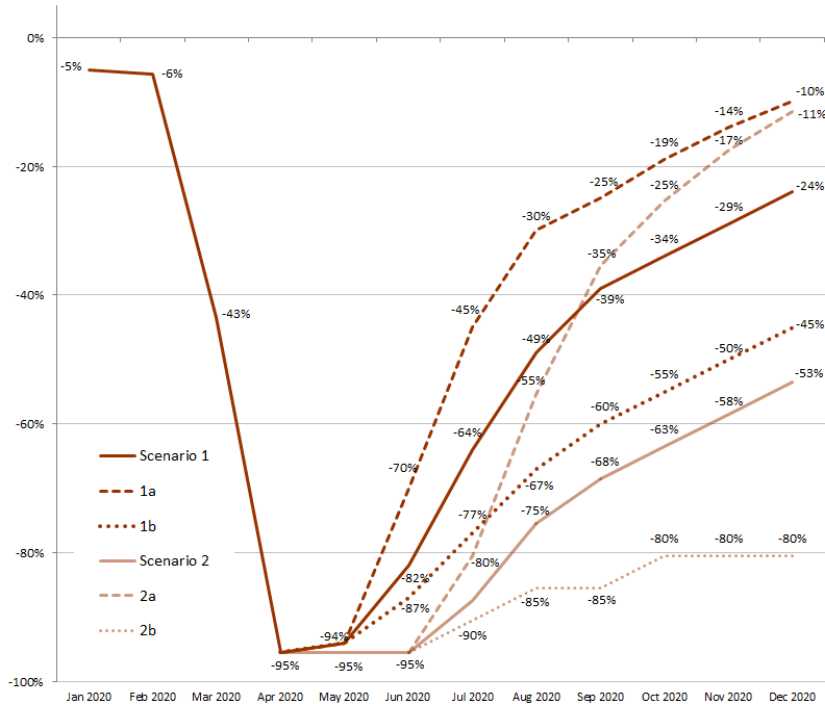


Domestic (-25% to -49% YoY)

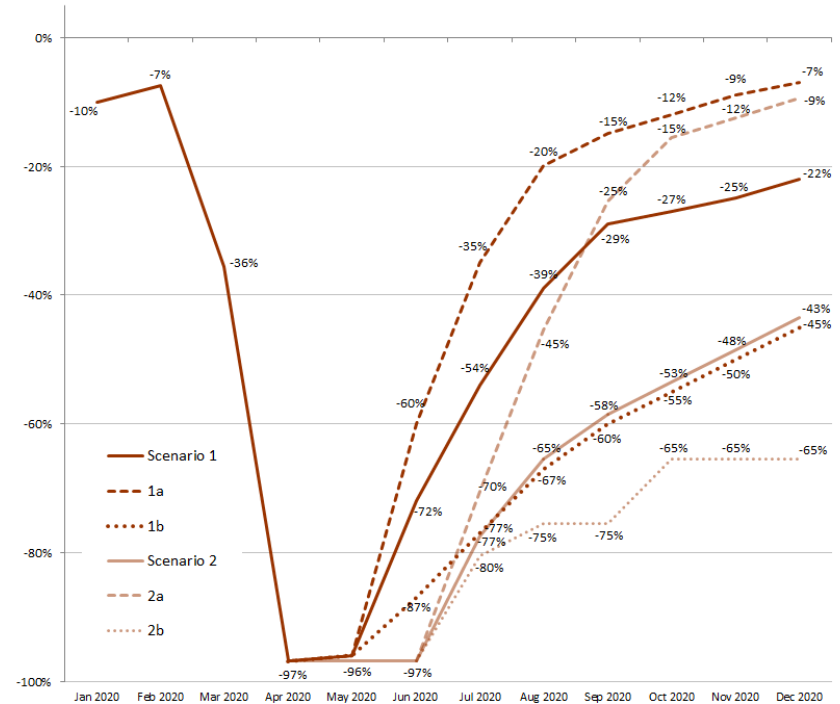


Scenarios 1 & 2 (Africa): Seat capacity change compared to Baseline

International (-38% to -71%)

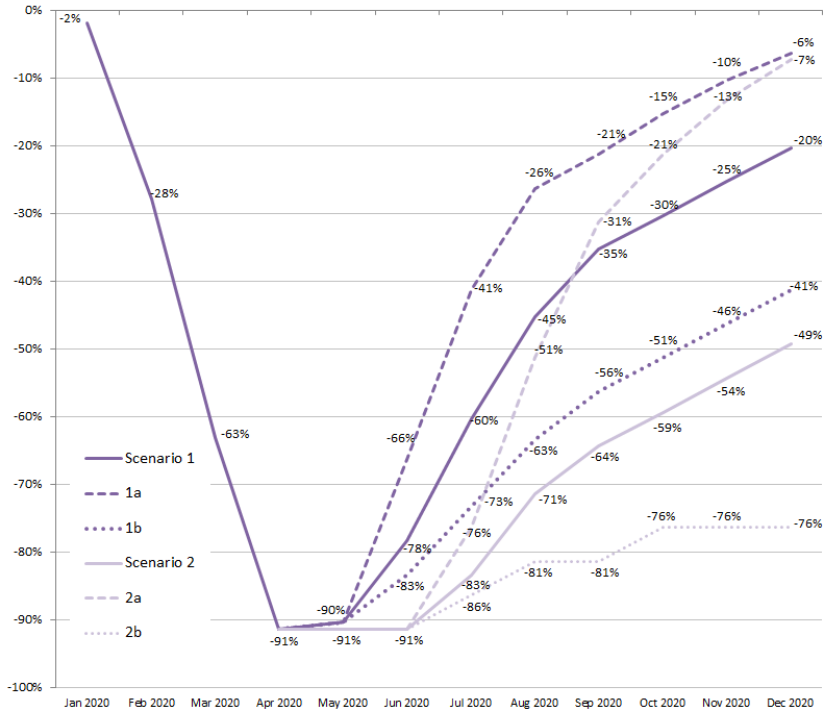


Domestic (-32% to -64%)

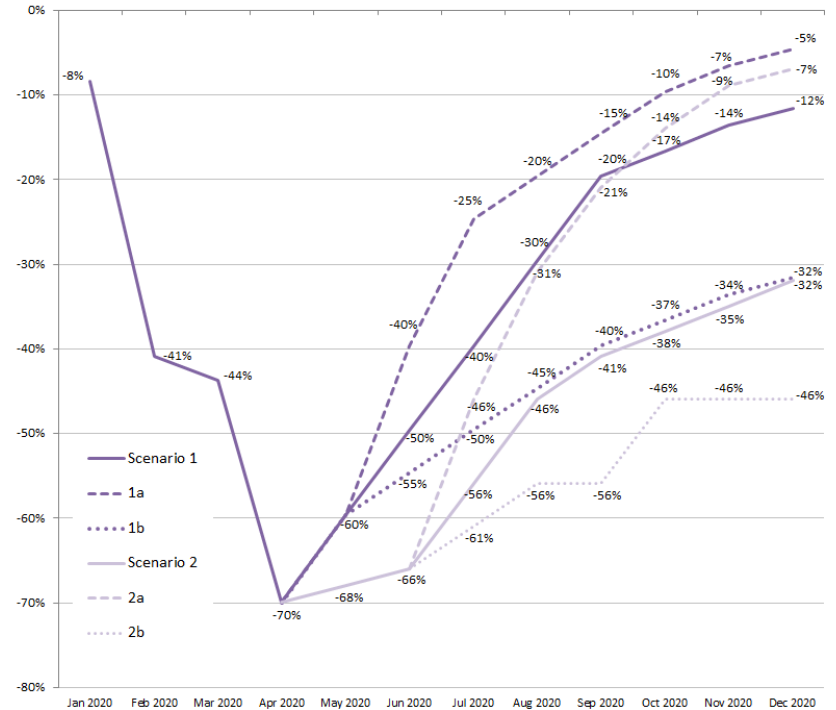


Scenarios 1 & 2 (Asia/Pacific): Seat capacity change compared to Baseline

International (-38% to -70%)



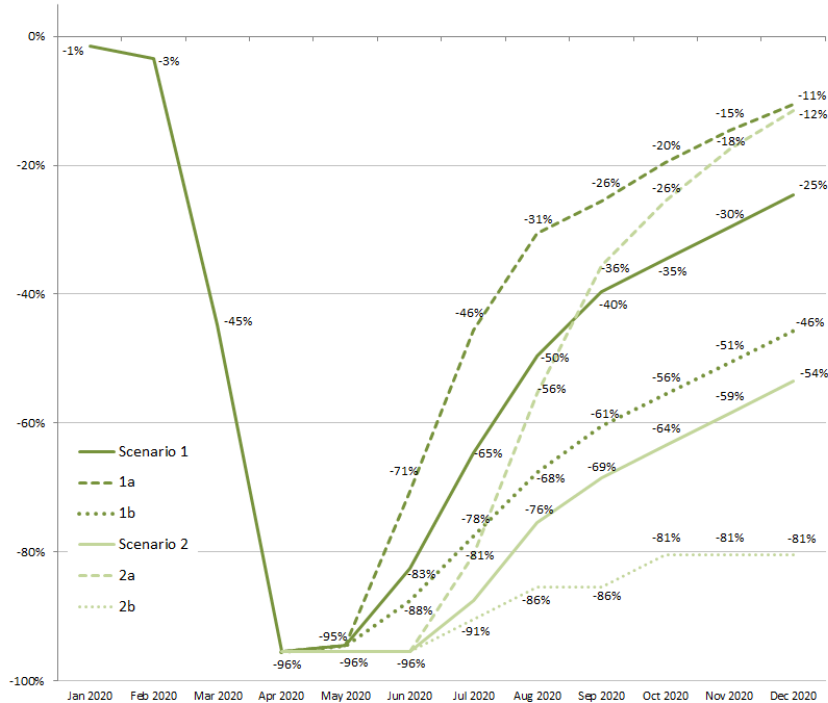
Domestic (-28% to -50%)



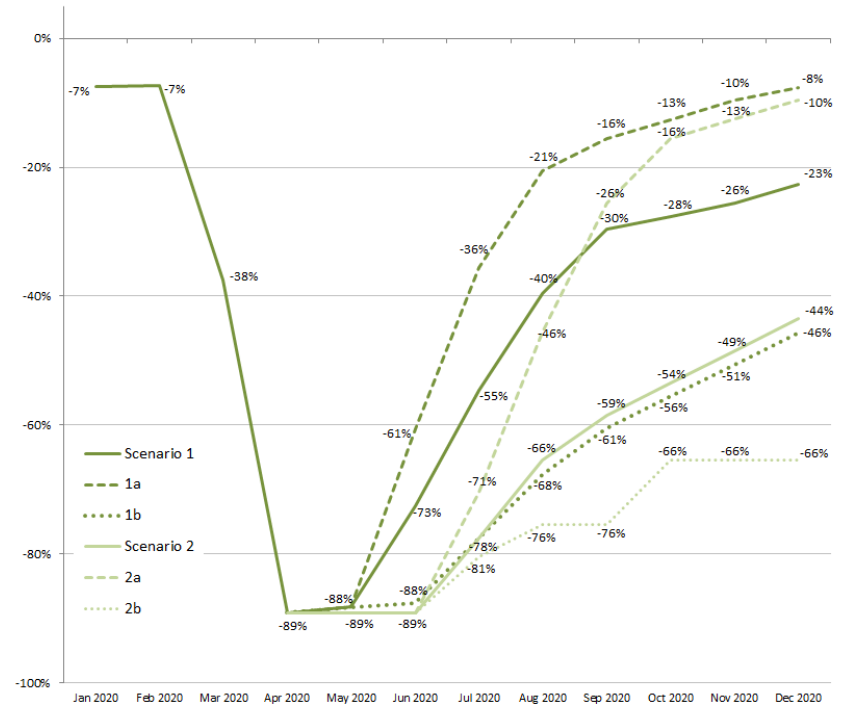


Scenarios 1 & 2 (Europe): Seat capacity change compared to Baseline

International (-40% to -74%)

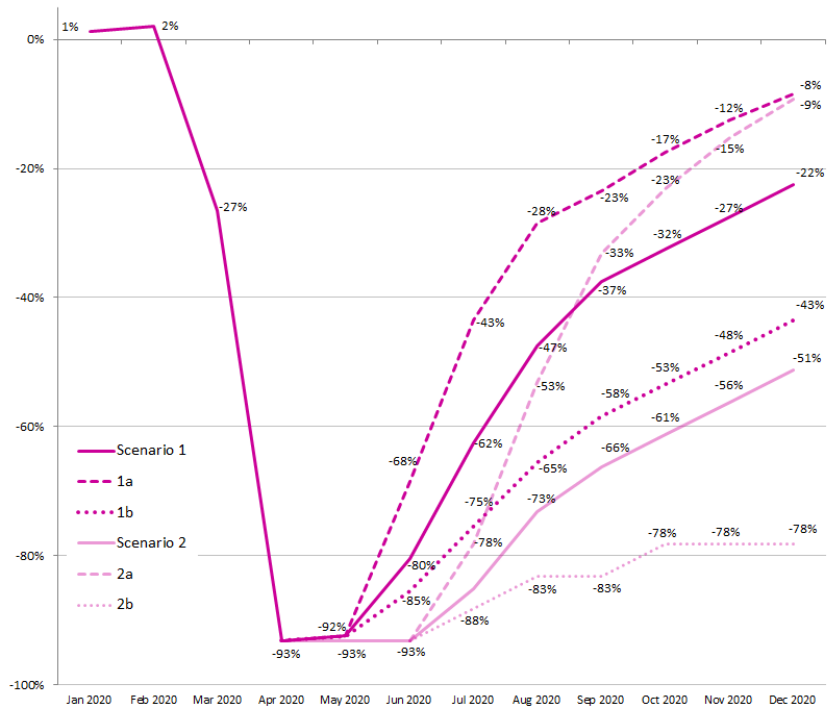


Domestic (-33% to -64%)

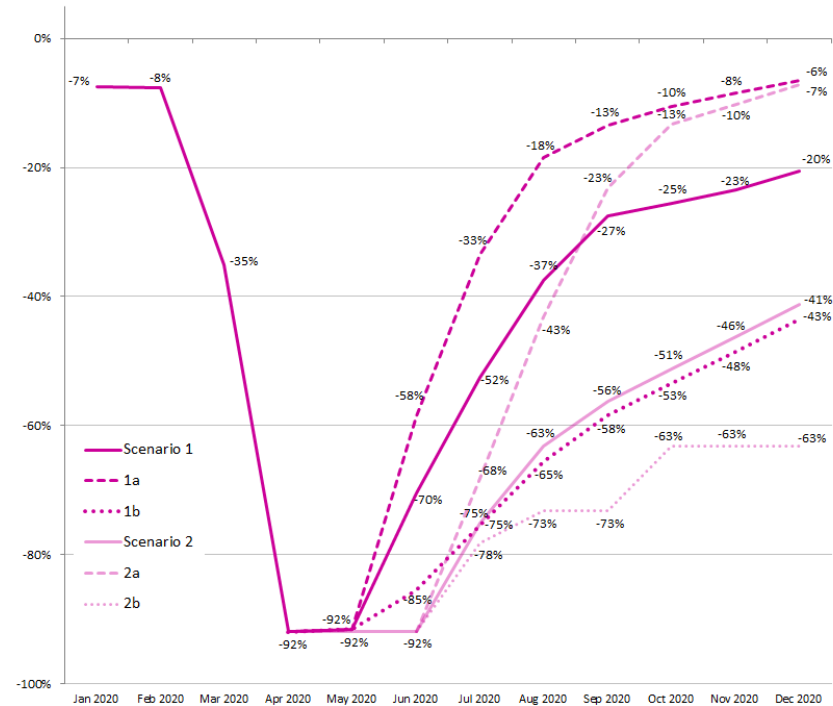


Scenarios 1 & 2 (Latin America/Caribbean): Seat capacity change compared to Baseline

International (-34% to -65%)



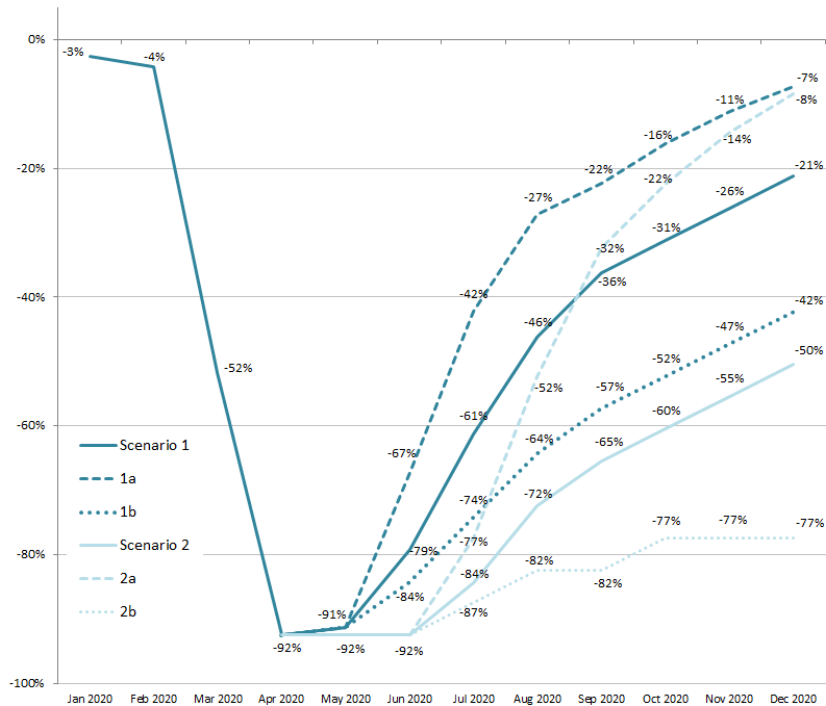
Domestic (-32% to -62%)



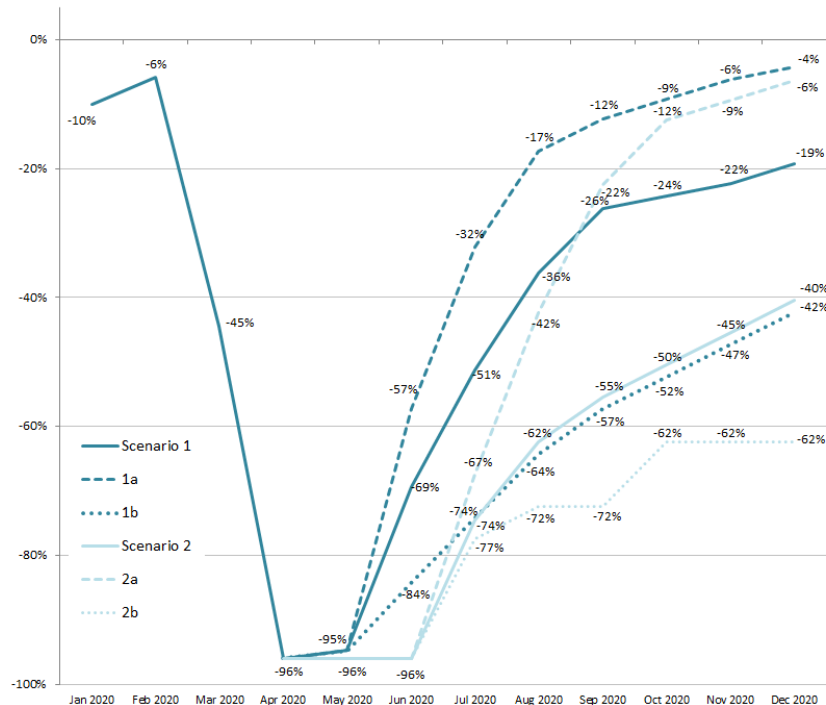


Scenarios 1 & 2 (Middle East): Seat capacity change compared to Baseline

International (-36% to -69%)

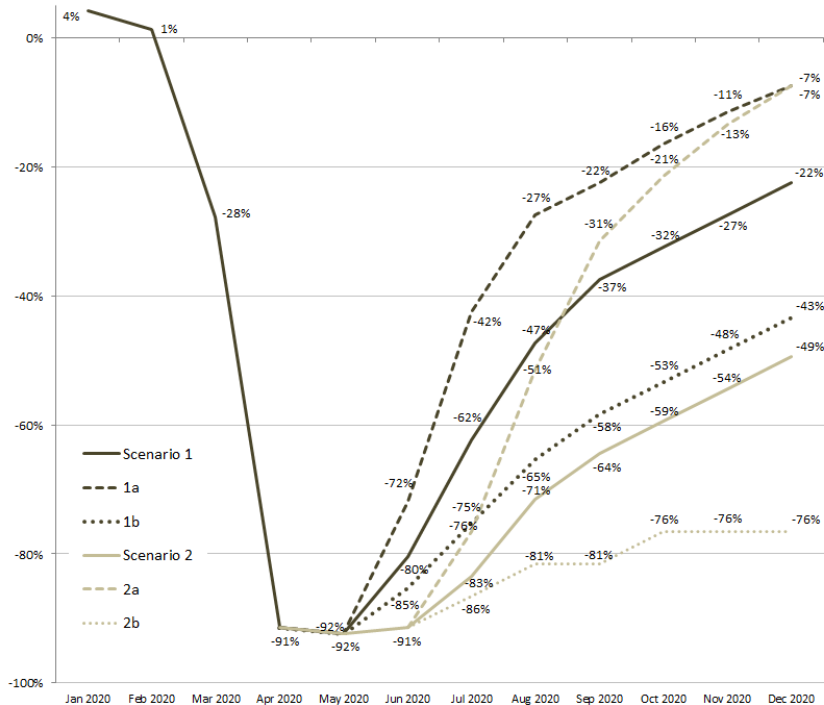


Domestic (-33% to -64%)

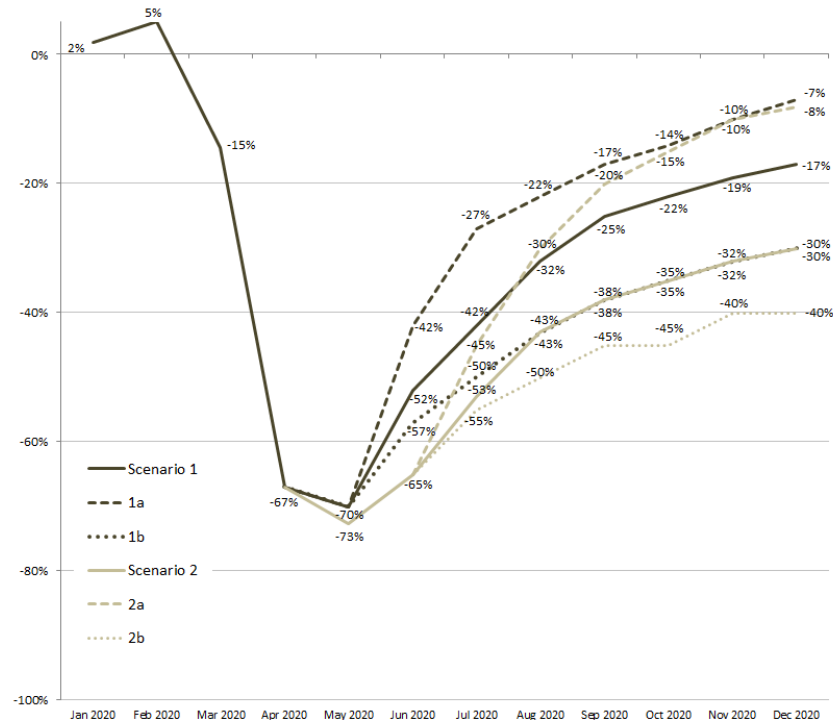


Scenarios 1 & 2 (North America): Seat capacity change compared to Baseline

International (-35% to -66%)



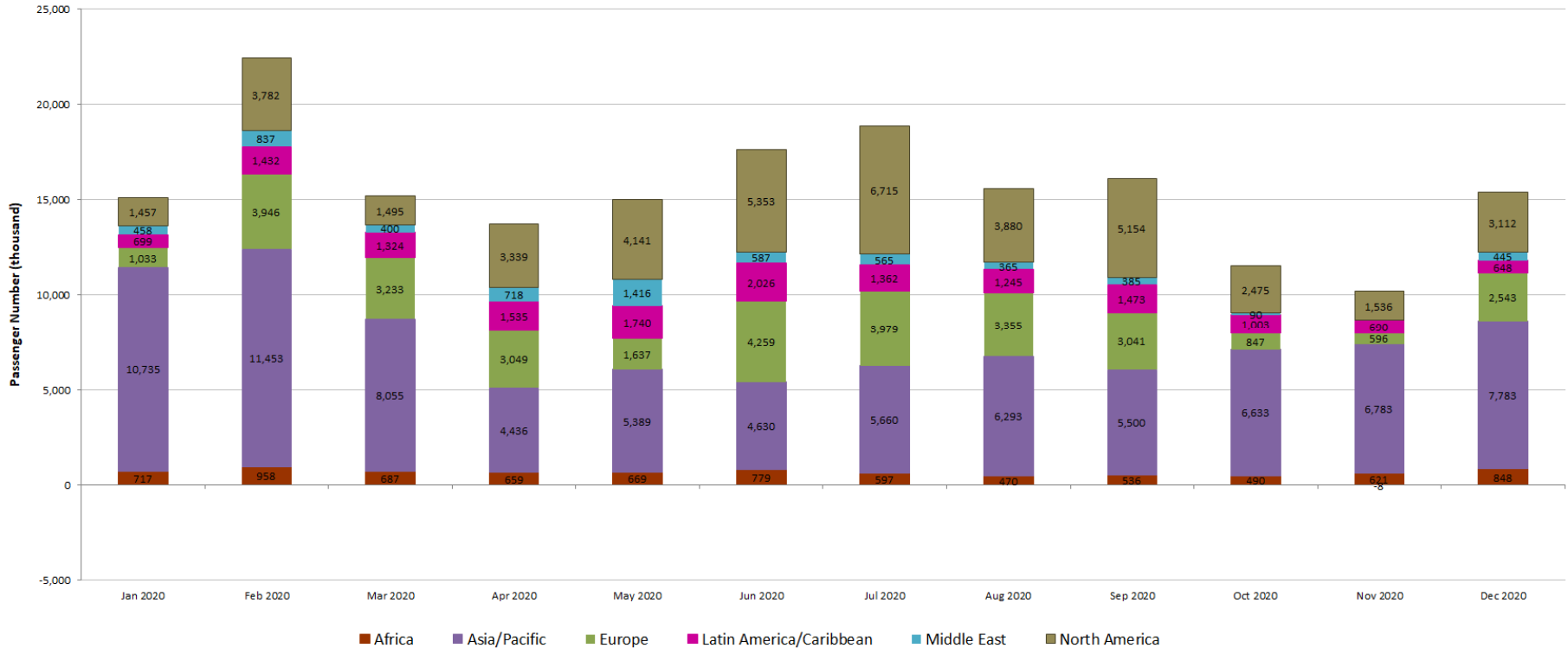
Domestic (-24% to -42%)



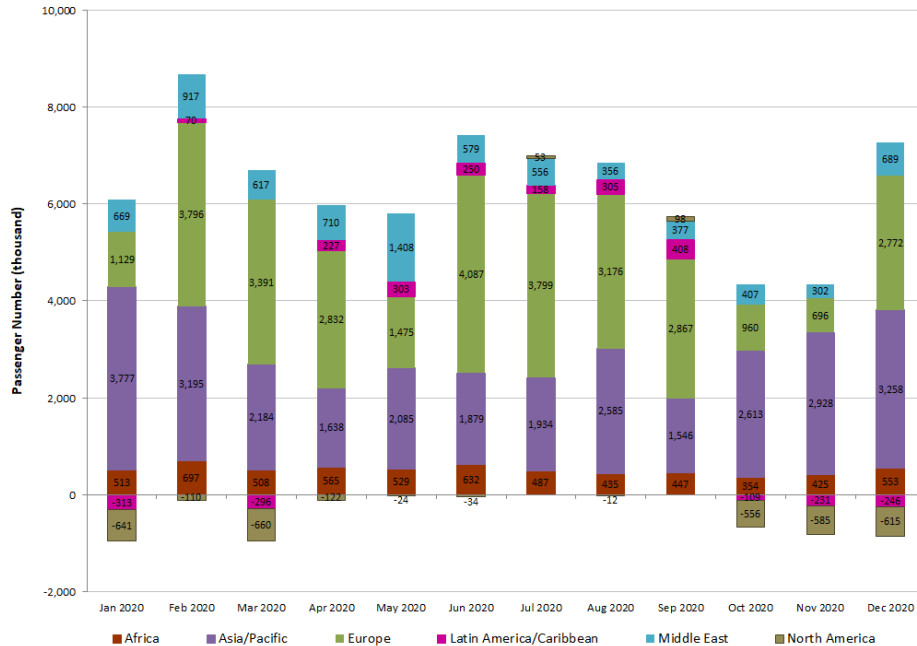
Impact on Passenger Numbers (Demand)

- Given the originally-planned seat capacity, passenger demand could have increased **187 million** for 2020 (international **72 million** and domestic **115 million**), compared to 2019.
- According to the latest estimates, passenger demand could instead drop from the above Baseline by **1,825 to 3,208 million** (international by **867 to 1,524 million** and domestic by **958 to 1,684 million**).
- This demand level would be **1,638 to 3,021 million** (international by **796 to 1,452 million** and domestic by **842 to 1,569 million**) below the 2019 level.
- The most substantial demand reduction (in total number) is expected to be in Asia/Pacific, followed by Europe, hitting its summer travel peak season.

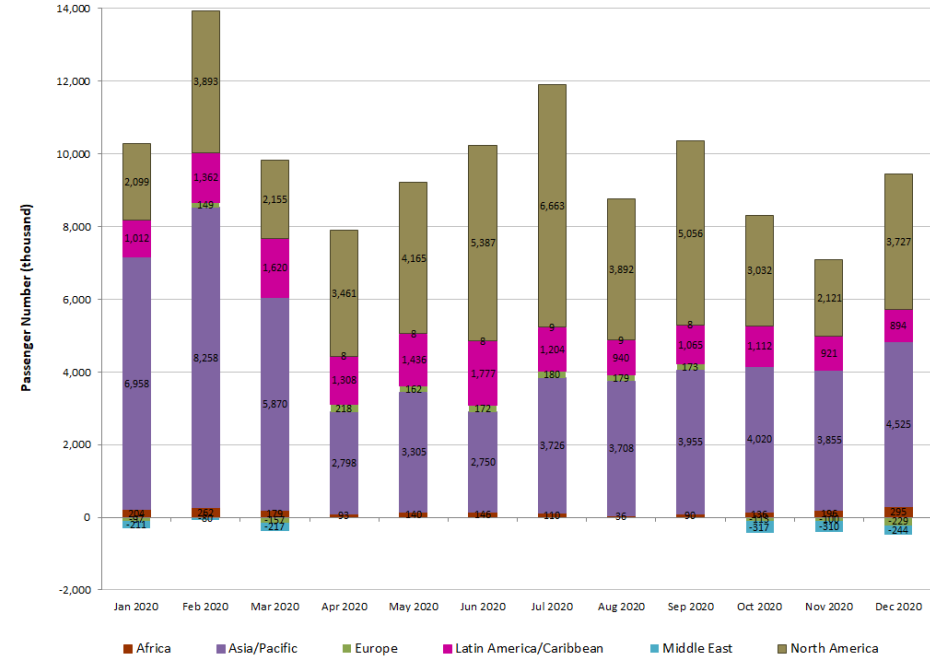
World Total (+187 million)



International (+72 million)



Domestic (+115 million)

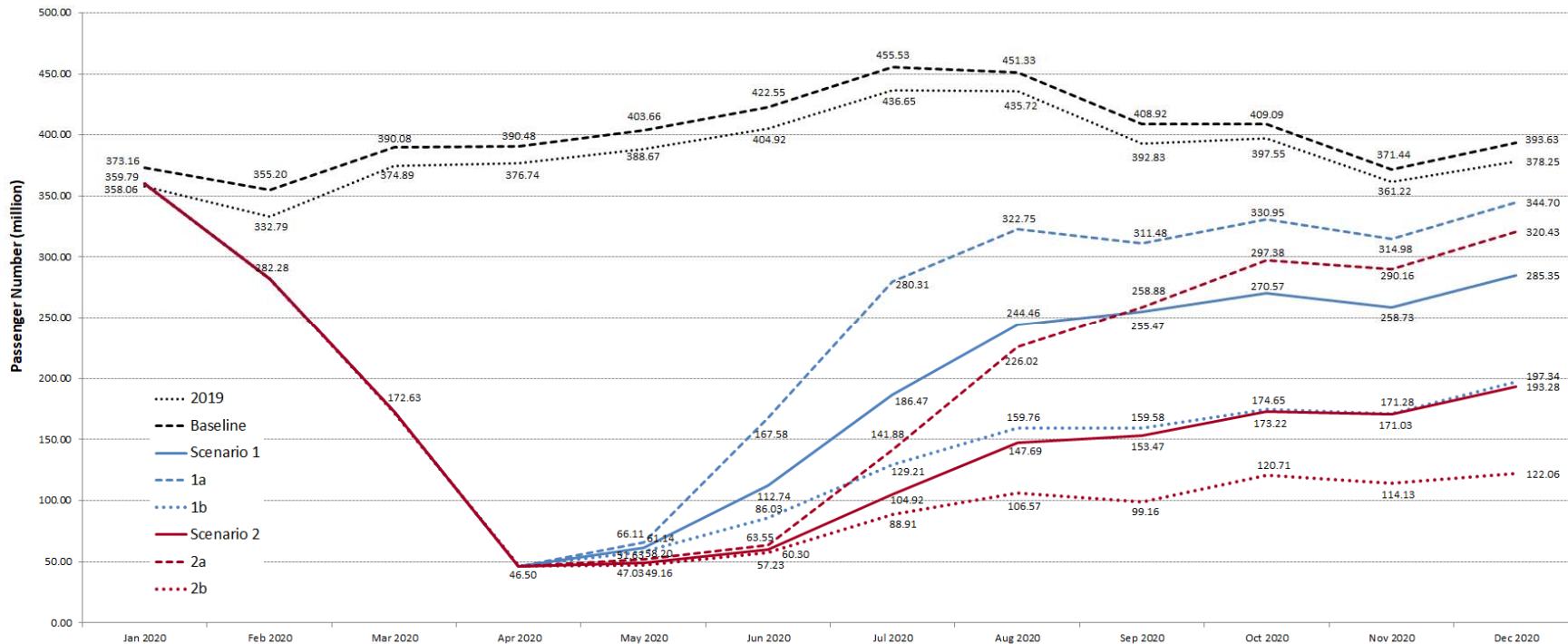


Note: Number of international passengers departing from each country and territory, which are aggregated at the regional level to avoid double counting



World Total

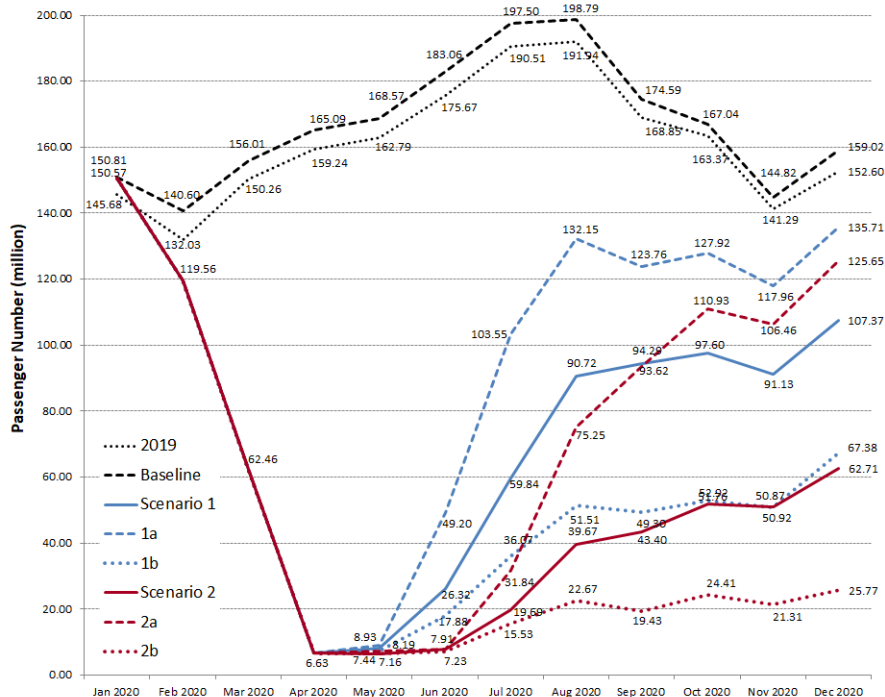
(-1,825 to -3,208 million from Baseline and -1,638 to -3,021 million from 2019)





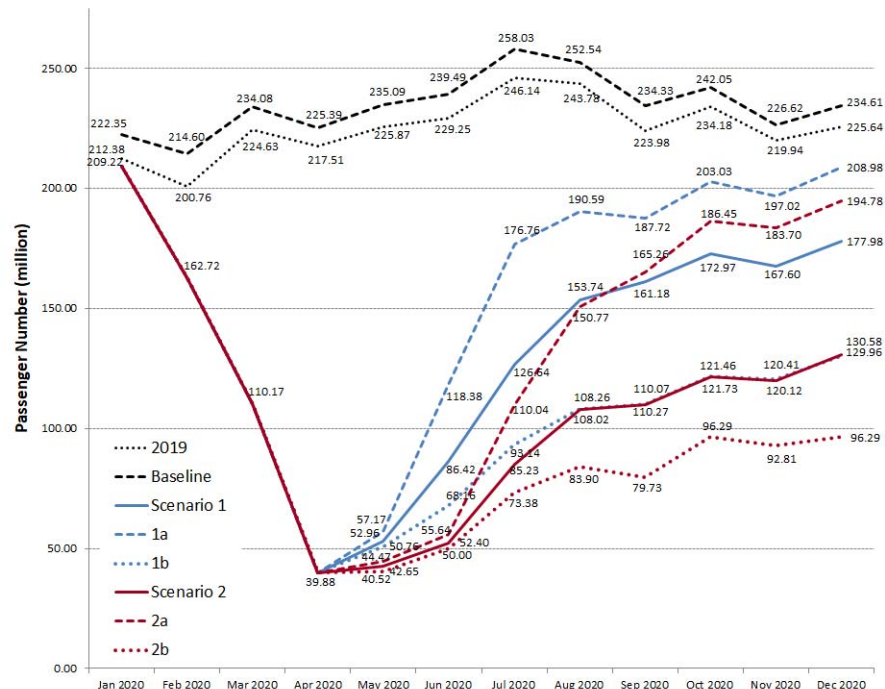
International

(-867 to -1,524 million from Baseline and -796 to -1,452 million from 2019)



Domestic

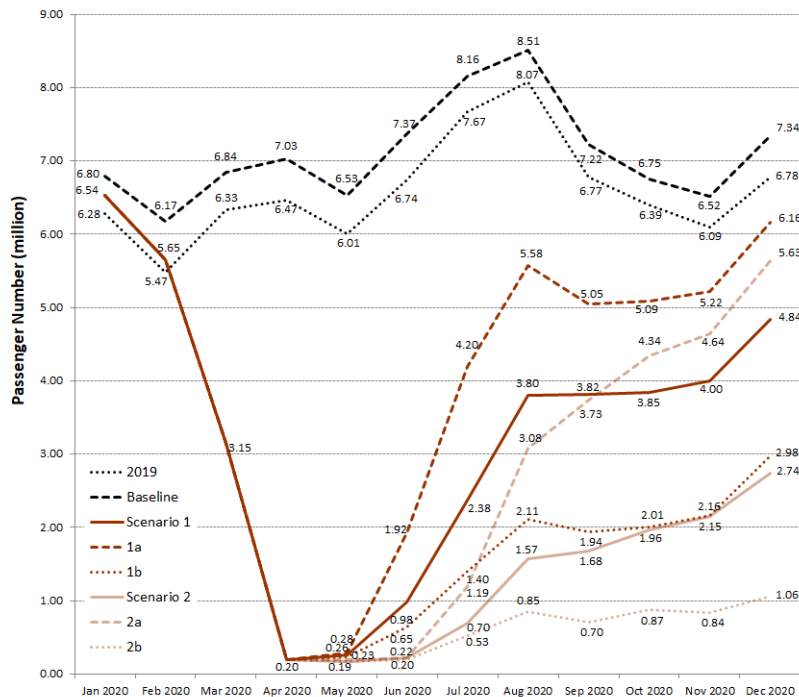
(-953 to -1,690 million from Baseline and -842 to -1,569 million from 2019)



Scenarios 1 & 2 (Africa): Passenger numbers compared to Baseline & 2019

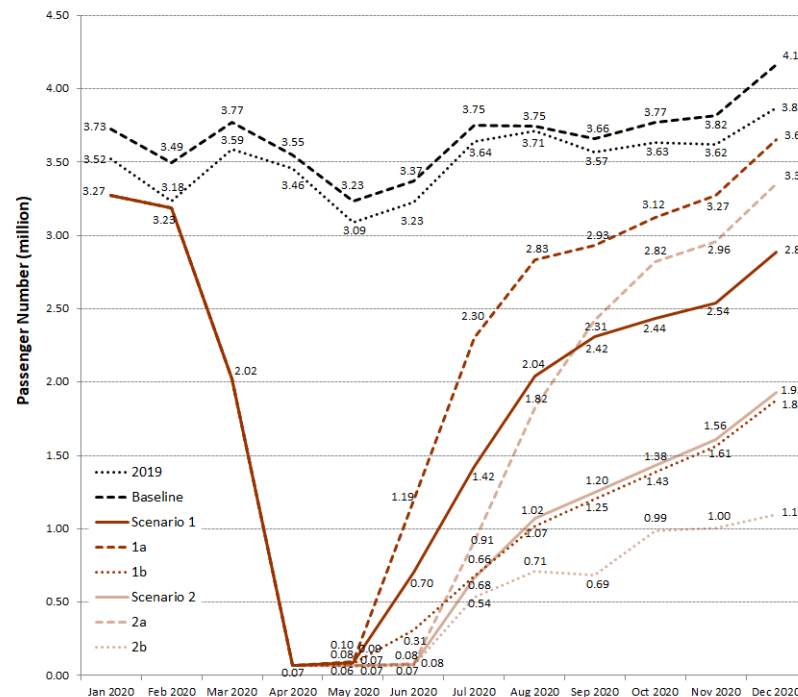
International

(-36 to -64 million from Baseline and -30 to -58 million from 2019)



Domestic

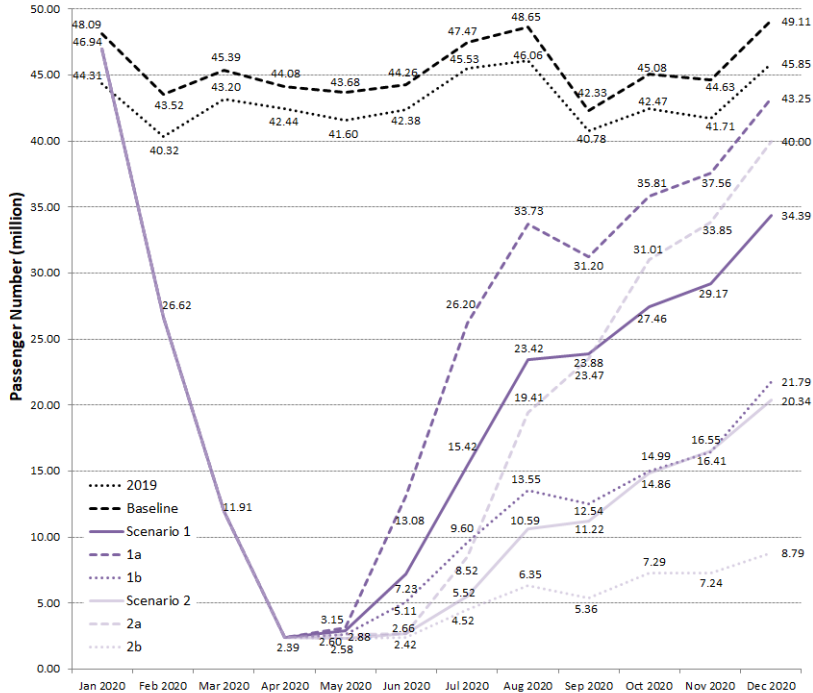
(-16 to -30 million from Baseline and -14 to -28 million from 2019)



Scenarios 1 & 2 (Asia/Pacific): Passenger numbers compared to Baseline & 2019

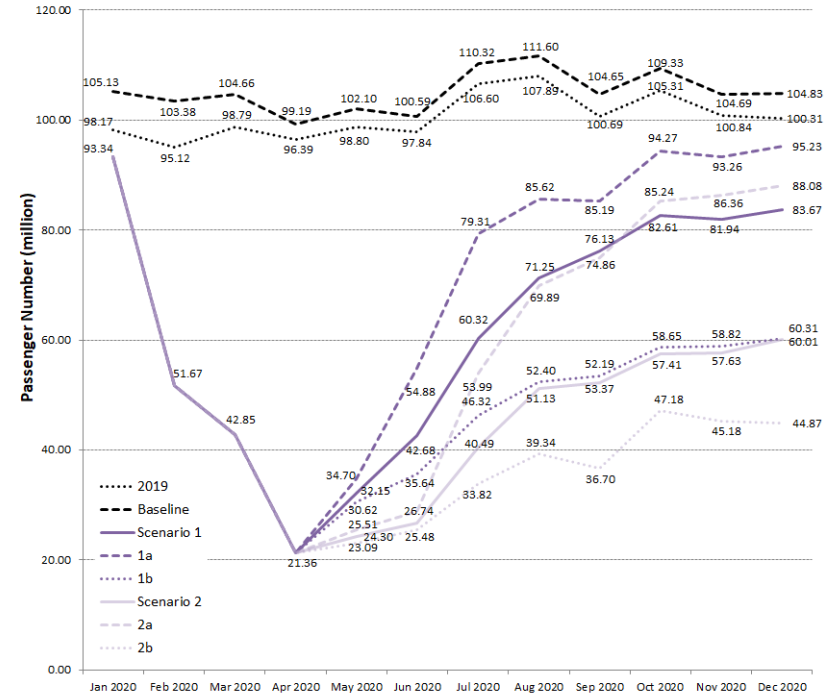
International

(-234 to -414 million from Baseline and -205 to -385 million from 2019)



Domestic

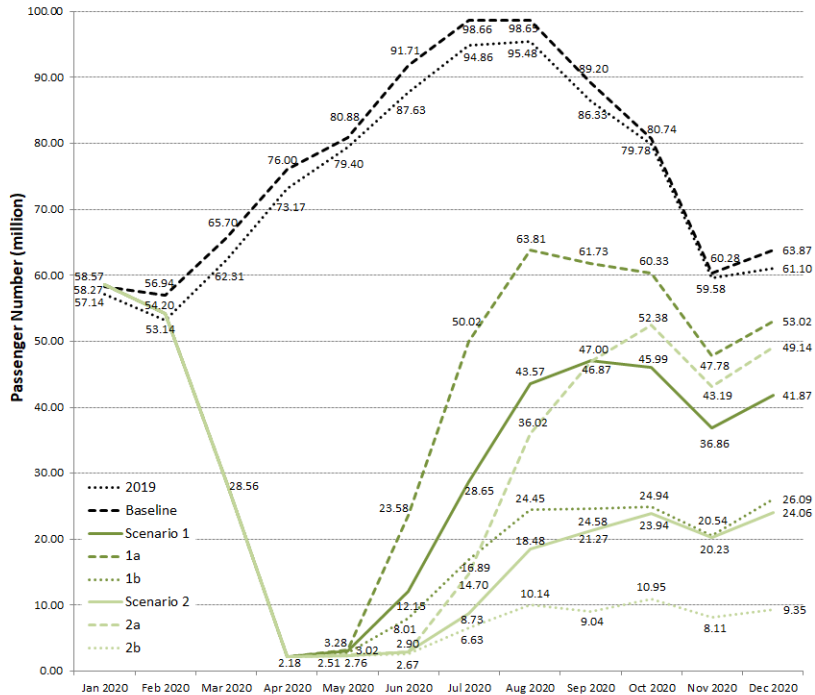
(-429 to -756 million from Baseline and -375 to -702 million from 2019)





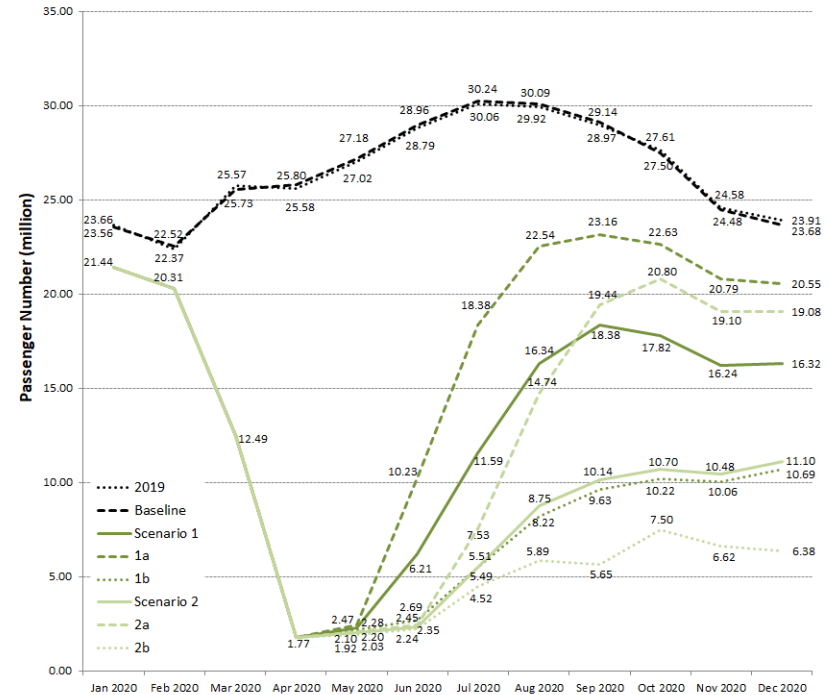
International

(-414 to -718 million from Baseline and -383 to -687 million from 2019)



Domestic

(-122 to -222 million from Baseline and -121 to -221 million from 2019)

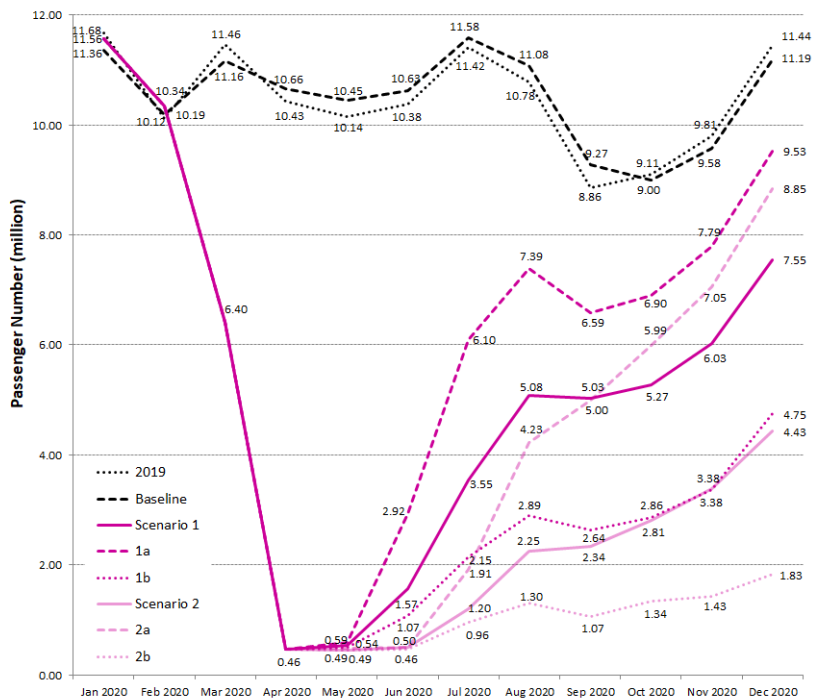




Scenarios 1 & 2 (Latina America/Caribbean): Passenger numbers compared to Baseline & 2019

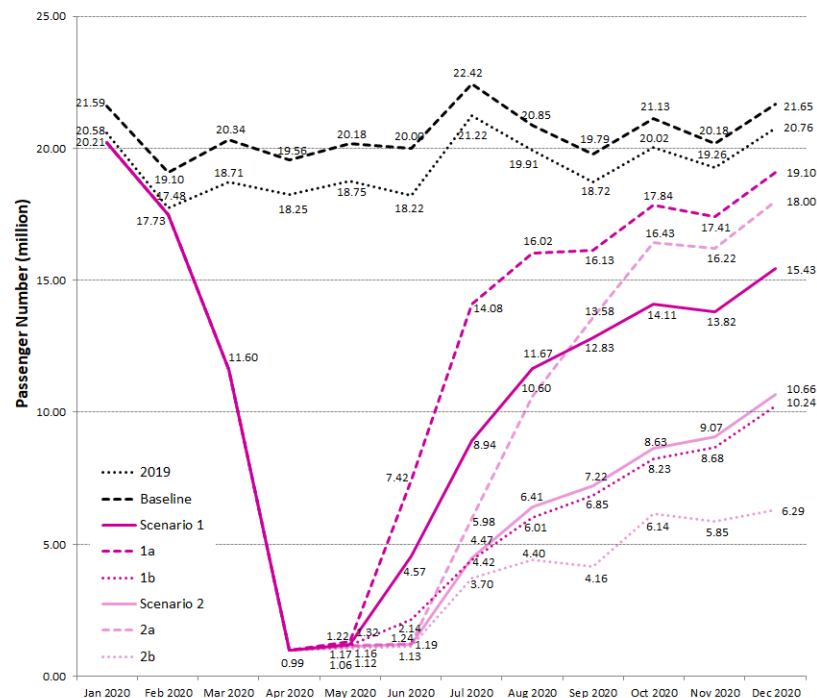
International

(-50 to -89 million from Baseline and -49 to -88 million from 2019)



Domestic

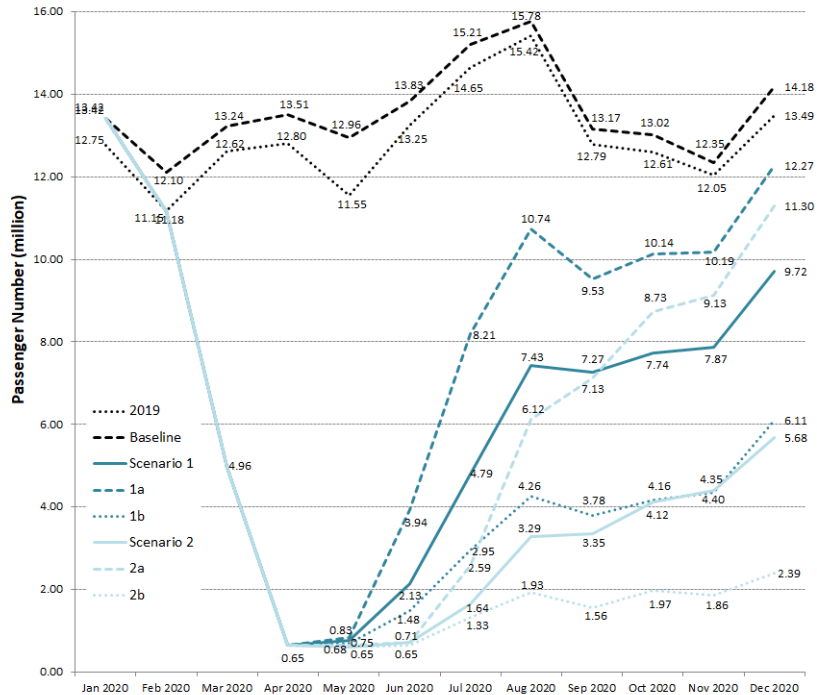
(-87 to -164 million from Baseline and -73 to -149 million from 2019)



Scenarios 1 & 2 (Middle East): Passenger numbers compared to Baseline & 2019

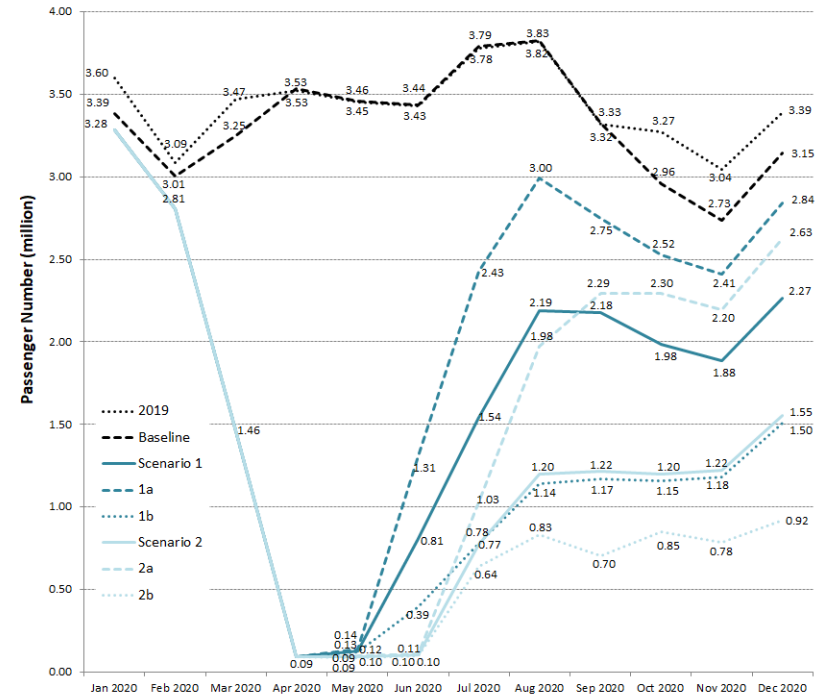
International

(-67 to -120 million from Baseline and -59 to -113 million from 2019)



Domestic

(-15 to -27 million from Baseline and -16 to -29 million from 2019)

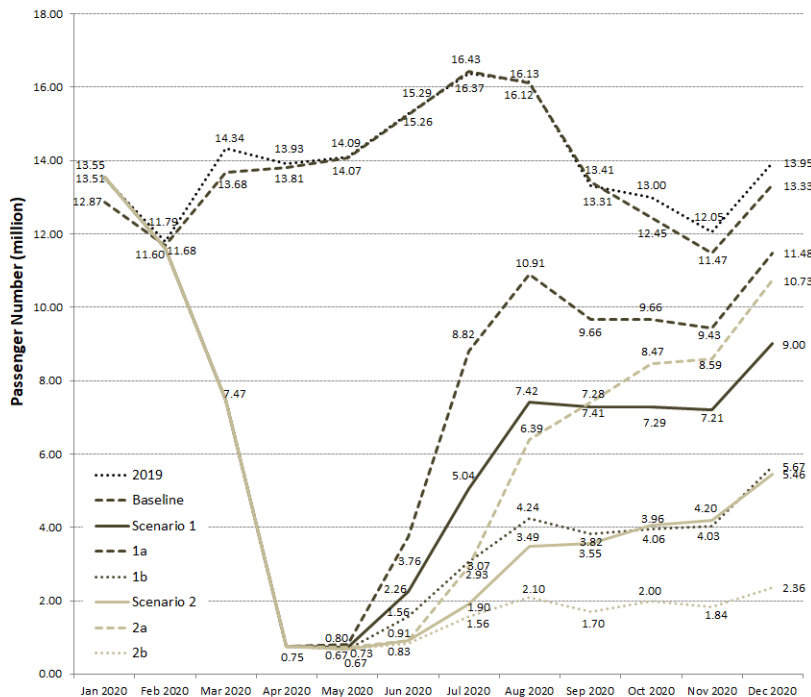




Scenarios 1 & 2 (North America): Passenger numbers compared to Baseline & 2019

International

(-67 to -118 million from Baseline and -70 to -121 million from 2019)



Domestic

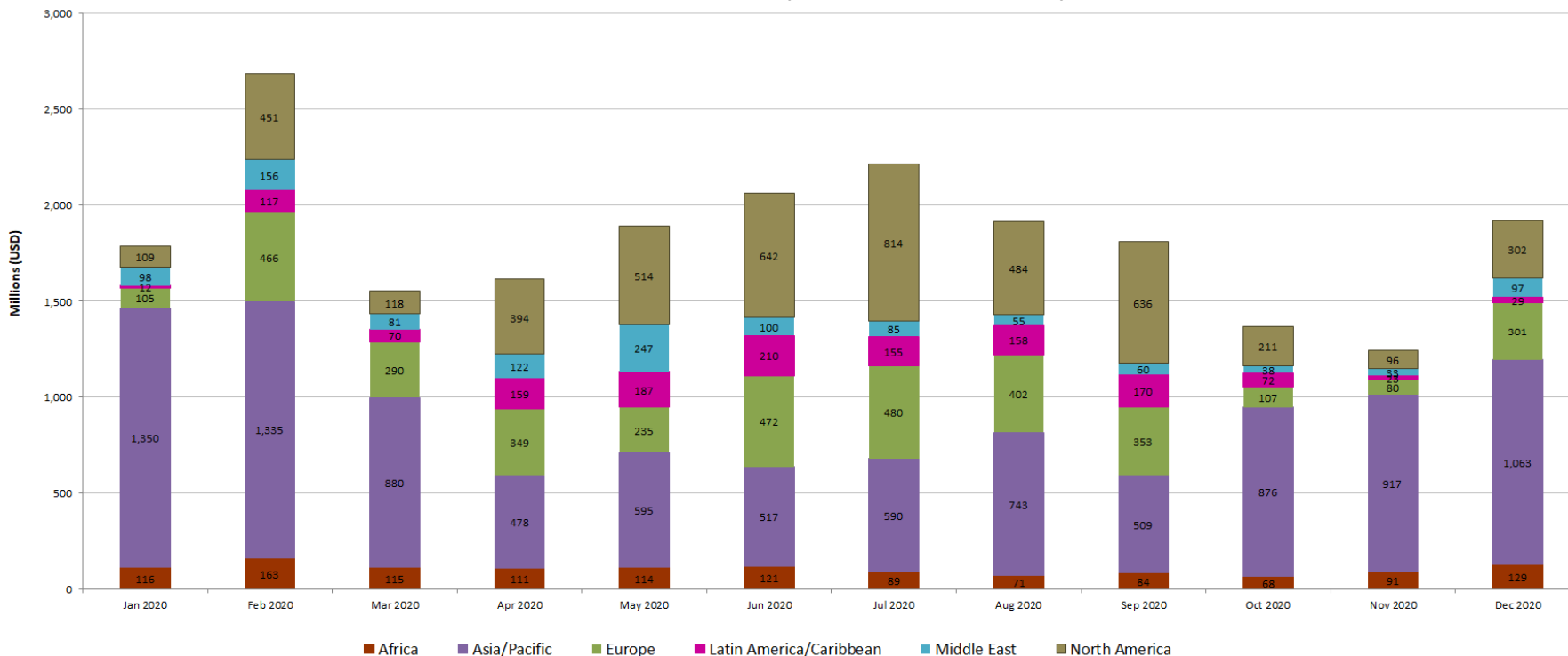
(-289 to -485 million from Baseline and -243 to -440 million from 2019)



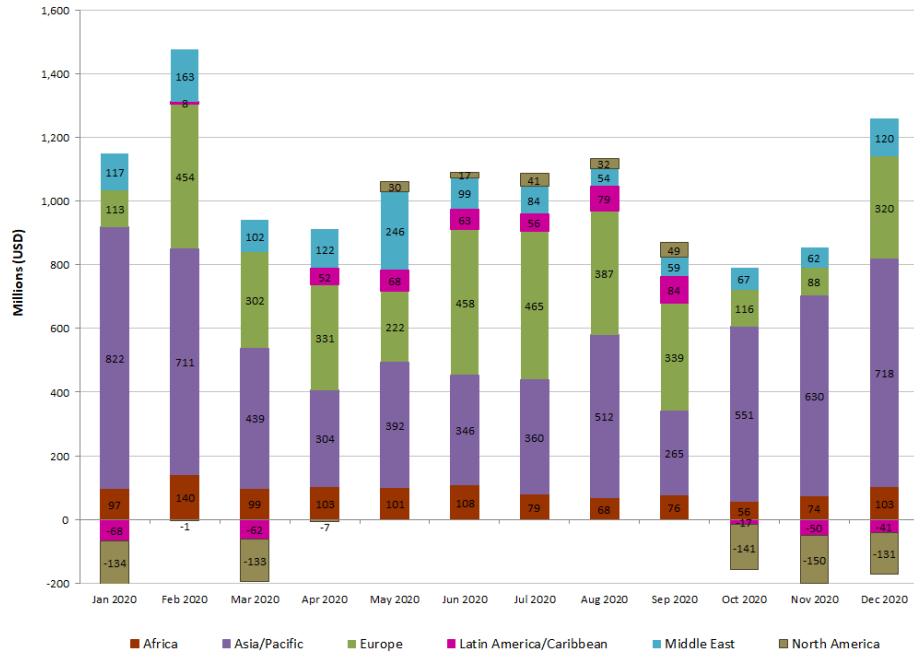
Impact on Gross Passenger Operating Revenues of Airlines

- With the originally-planned seat capacity and trend line growth of demand, airlines' gross passenger operating revenues could have increased **USD 22 billion** for 2020 (**USD 12 billion** from international and **USD 10 billion** from domestic), compared to 2019.
- According to the latest estimates, airlines' revenues could instead plummet **USD 238 to 418 billion** (international **USD 152 to 269 billion** and domestic **USD 85 to 149 billion**) below the Baseline, or **USD 215 to 396 billion** (international **USD 140 to 257 billion** and domestic **USD 75 to 139 billion**) below the 2019 level.
- Over 60% of revenue loss would be recorded by Asia/Pacific and Europe.

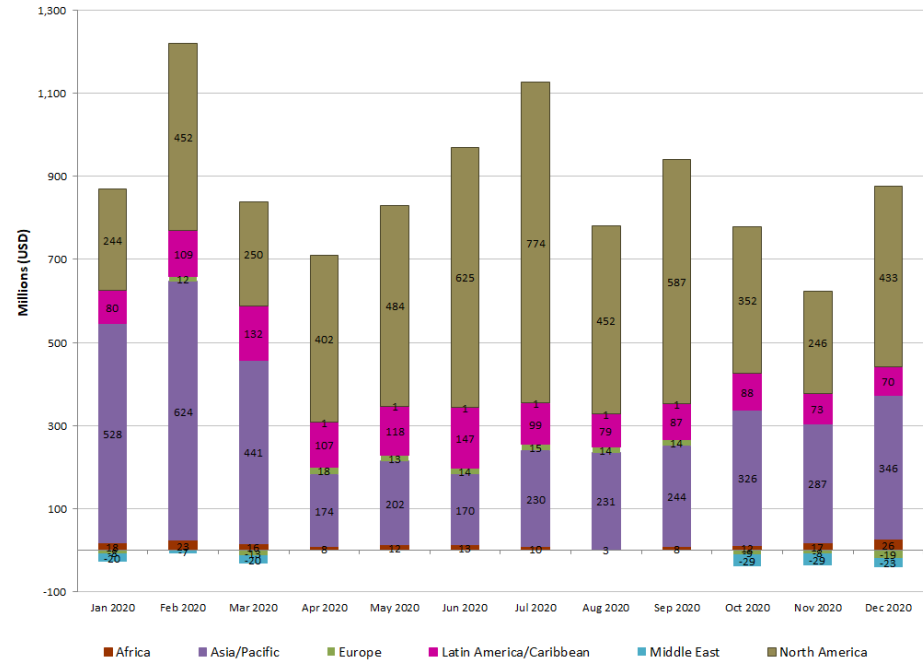
World Total (+22 billion USD)



International (+12 billion USD)



Domestic (+10 billion USD)

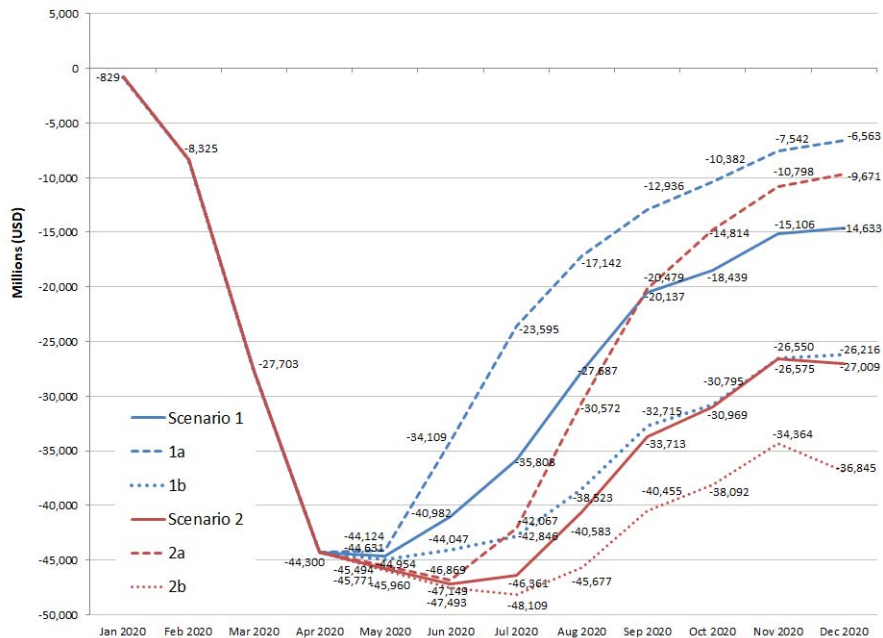


Note: The international revenues are gross passenger operating revenues of all airlines serving international routes from each country and territory, which are aggregated at the regional level (revenues of international routes to each country and territory were removed to avoid double counting).

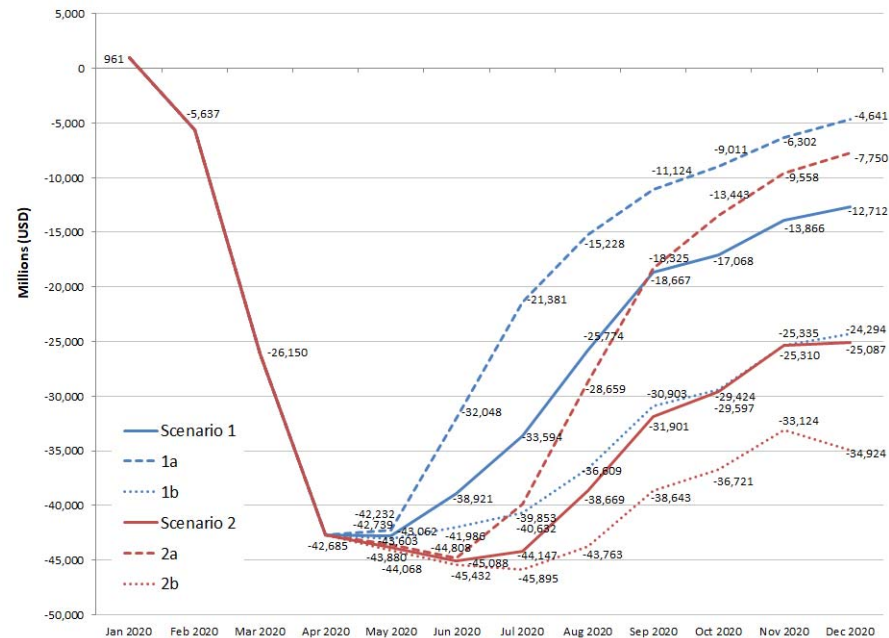


Scenarios 1 & 2 (World total): Passenger revenues compared to Baseline & 2019

World Total (-238 to -418 billion USD from Baseline)



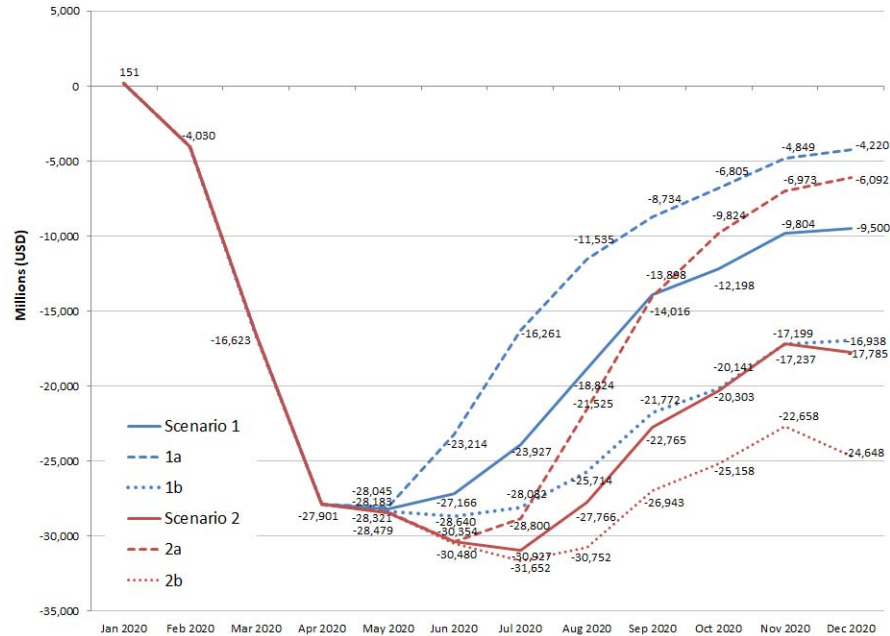
World Total (-215 to -396 billion USD from 2019)



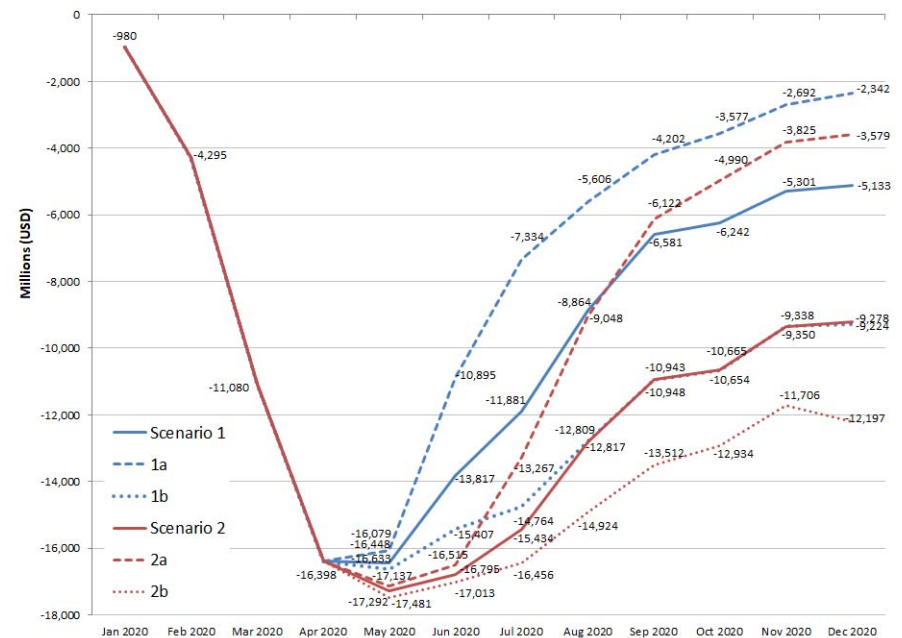


Scenarios 1 & 2 (World total): Passenger revenues compared to Baseline

International (-152 to -269 billion USD)



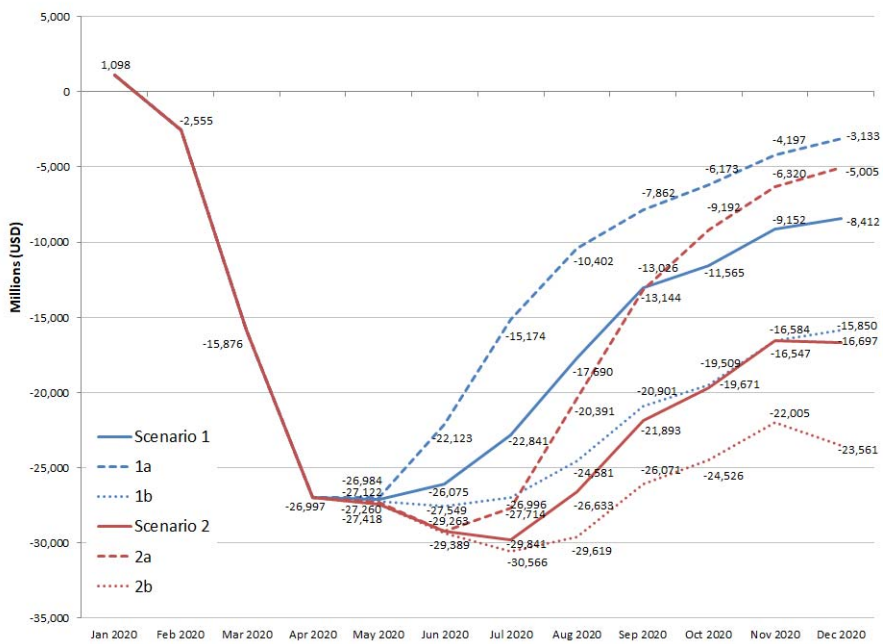
Domestic (-85 to -149 billion USD)



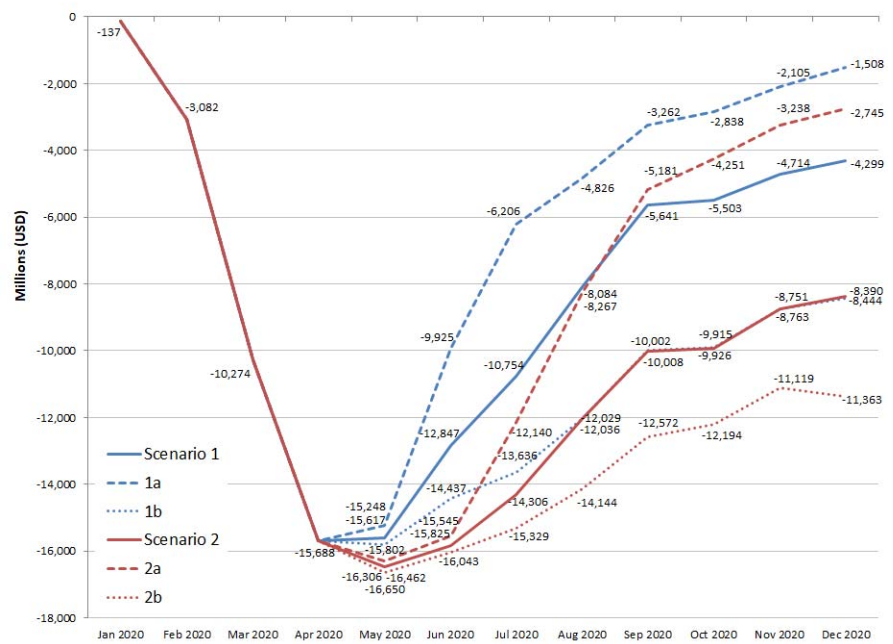


Scenarios 1 & 2 (World total): Passenger revenues compared to 2019

International (-140 to -257 billion USD)



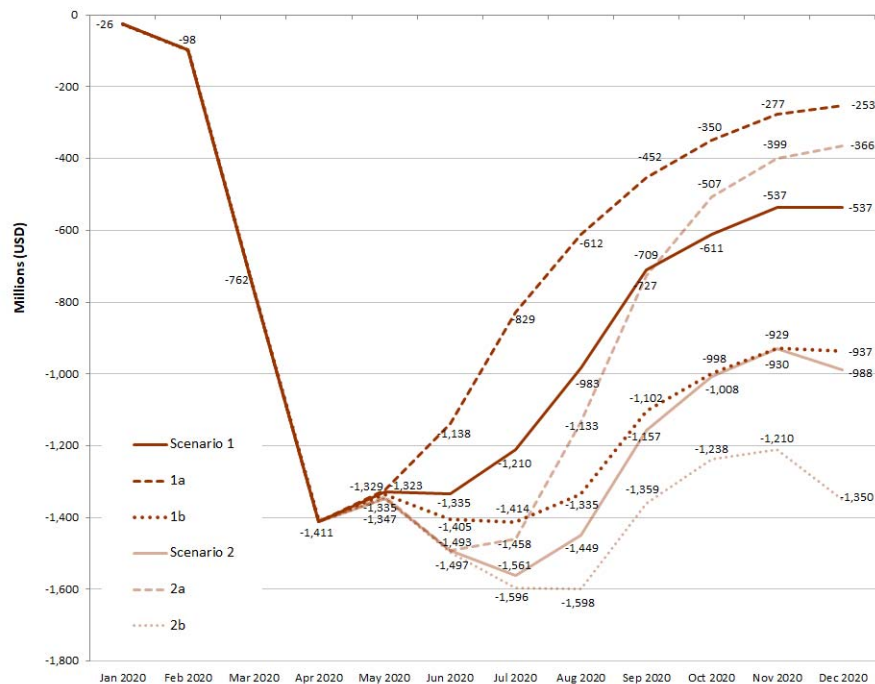
Domestic (-75 to -139 billion USD)



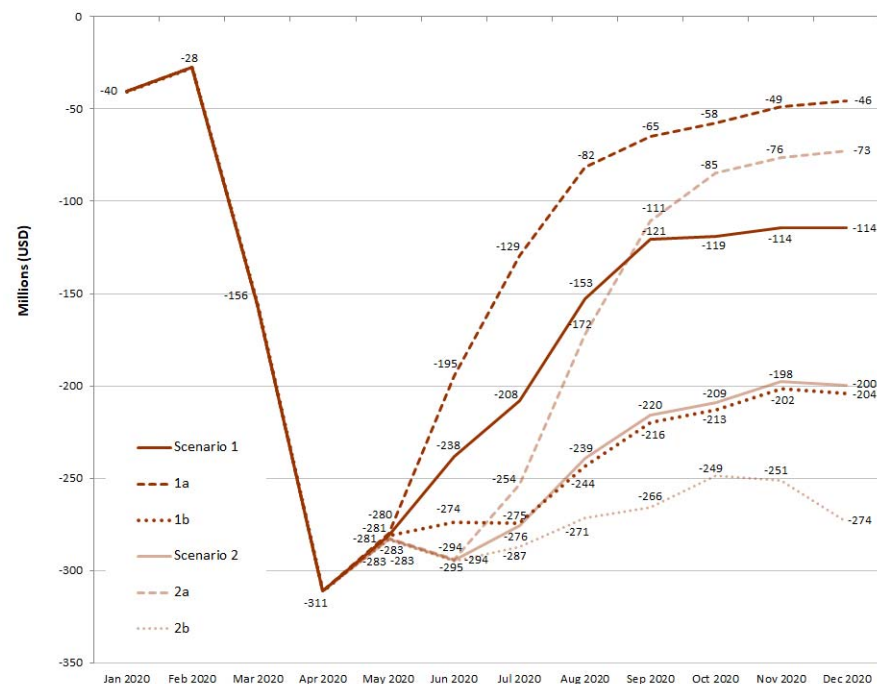


Scenarios 1 & 2 (Africa): Passenger revenues compared to Baseline

International (-8 to -13 billion USD)



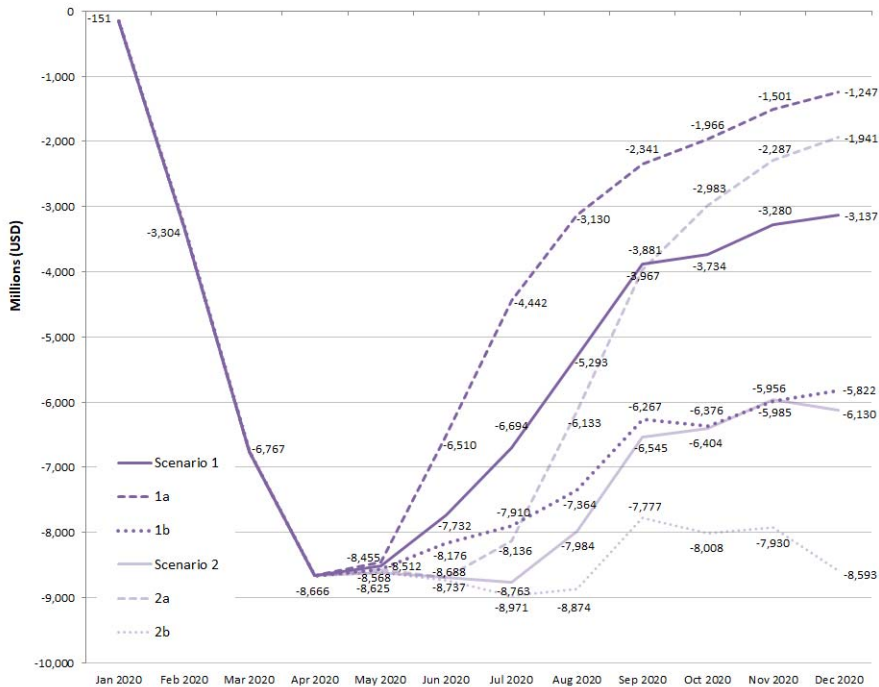
Domestic (-1 to -3 billion USD)



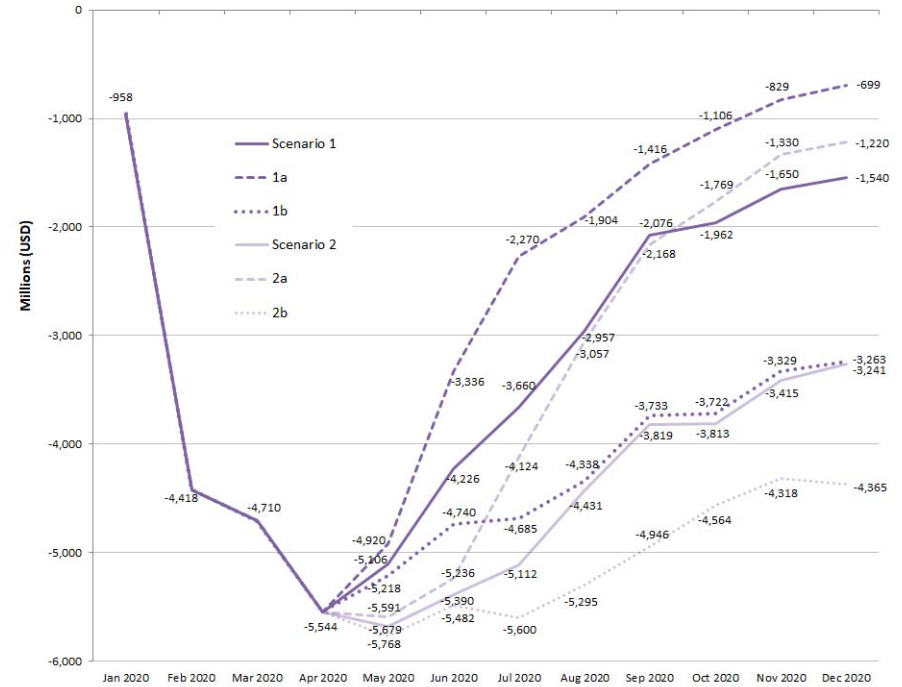


Scenarios 1 & 2 (Asia/Pacific): Passenger revenues compared to Baseline

International (-48 to -86 billion USD)

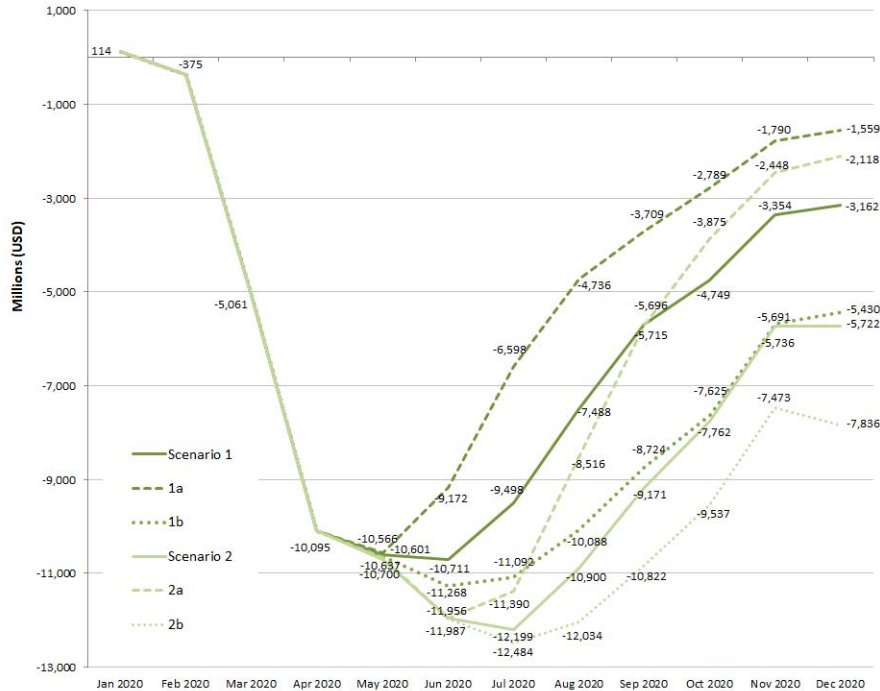


Domestic (-32 to -56 billion USD)

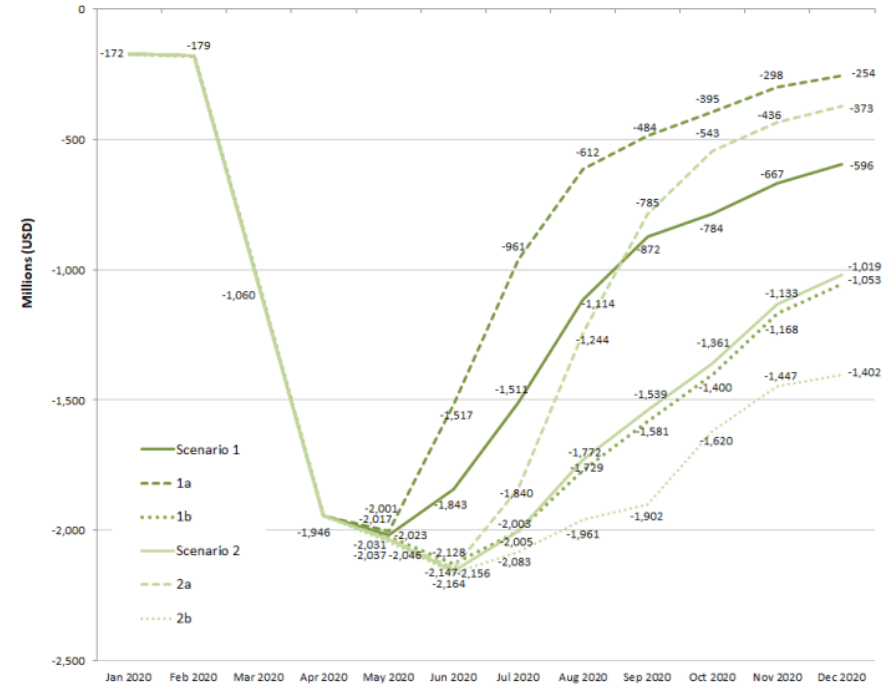


Scenarios 1 & 2 (Europe): Passenger revenues compared to Baseline

International (-56 to -98 billion USD)



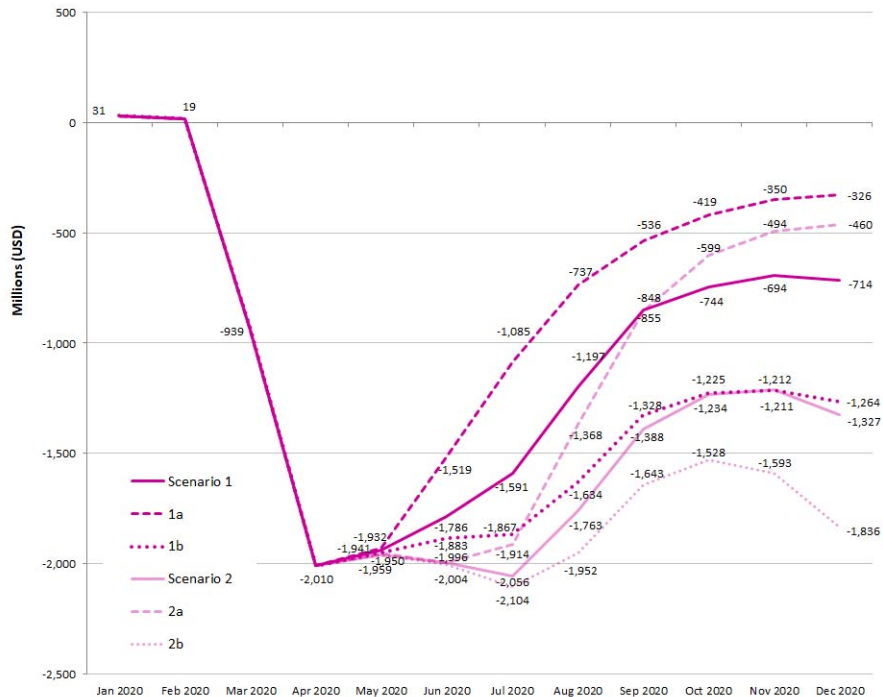
Domestic (-10 to -18 billion USD)



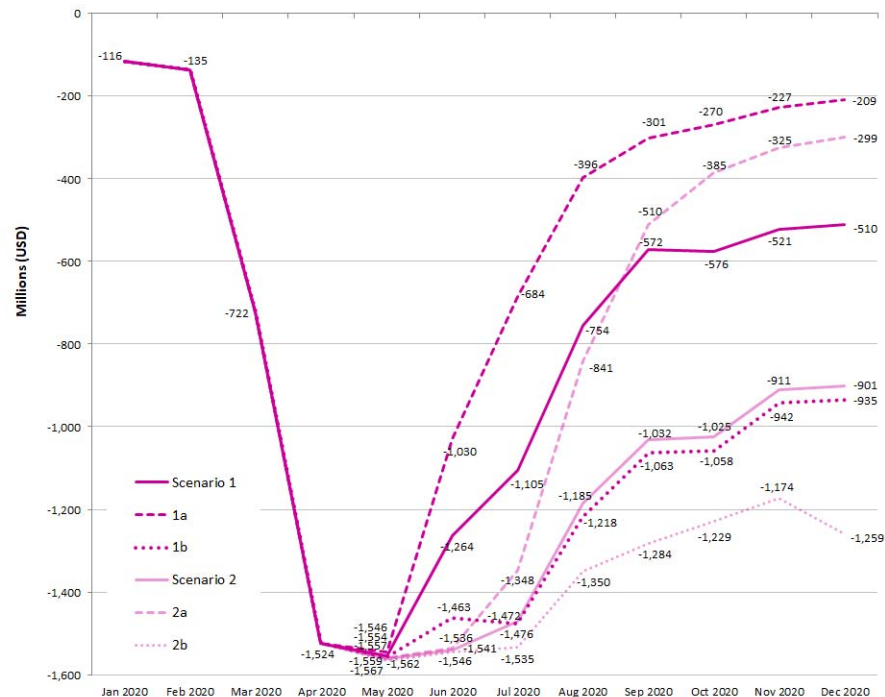


Scenarios 1 & 2 (Latin America/Caribbean): Passenger revenues compared to Baseline

International (-10 to -18 billion USD)



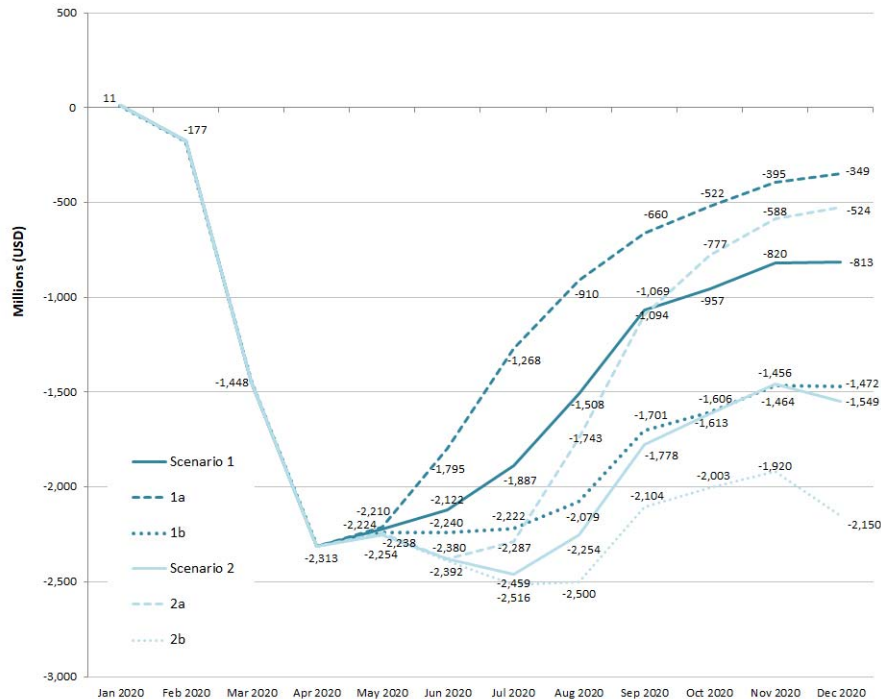
Domestic (-7 to -13 billion USD)



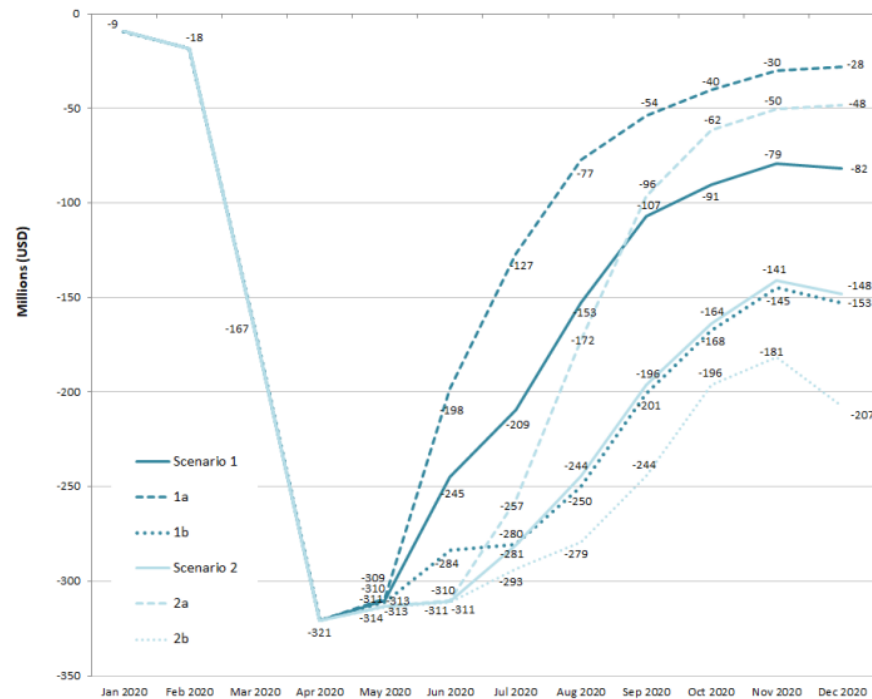


Scenarios 1 & 2 (Middle East): Passenger revenues compared to Baseline

International (-12 to -22 billion USD)

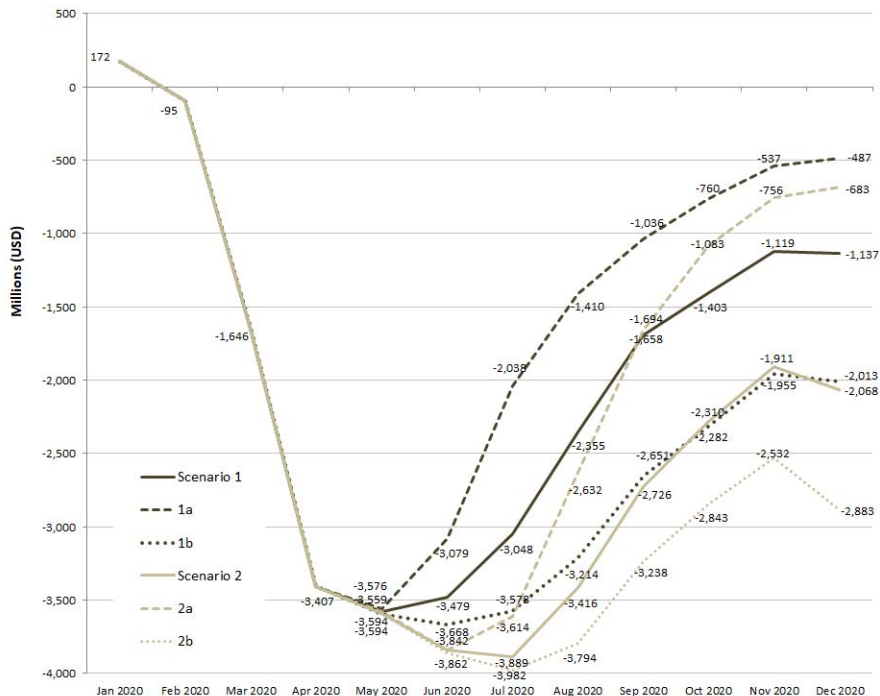


Domestic (-1 to -3 billion USD)

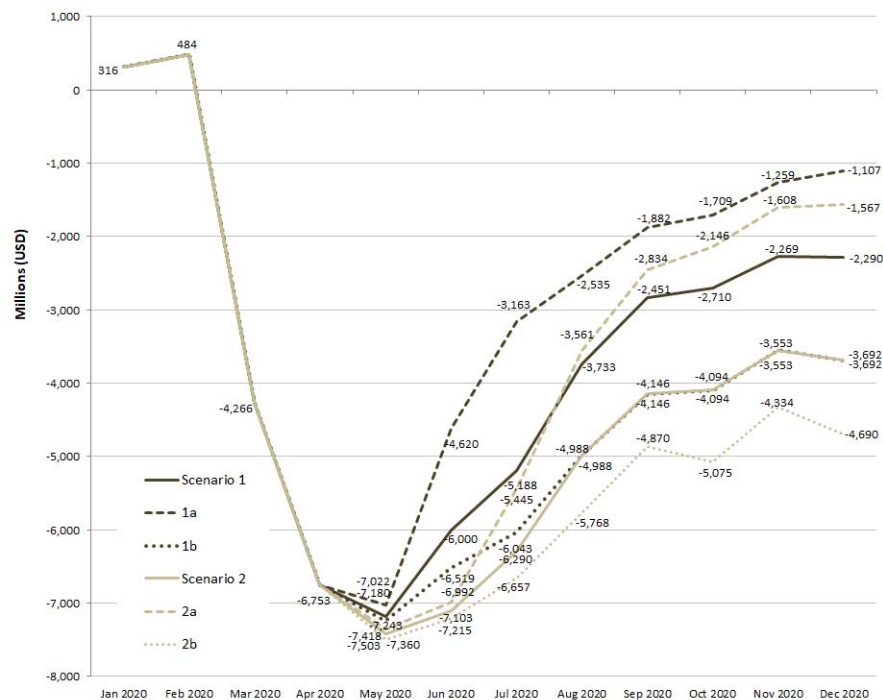


Scenarios 1 & 2 (North America): Passenger revenues compared to Baseline

International (-18 to -32 billion USD)



Domestic (-34 to -56 billion USD)





Appendix A: Situation Overview



COVID-19 outbreak has impacted air traffic of China starting from late January 2020



Note: The above includes a) international from mainland China, Hong Kong SAR of China, Macao SAR of China, Taiwan, Province of China; b) domestic within mainland China, and c) regional between mainland China and Hong Kong SAR, Macao SAR and Taiwan Province

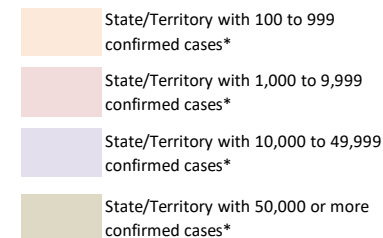


A surge of COVID-19 confirmed cases occurred in several States by late February 2020

January 2020 International passenger seat capacity		
Country/Territory	Capacity change from originally-planned	
Russian Federation	-89,778	-1%
Italy	-65,971	-1%
Turkey	-53,262	-1%
China	-45,484	0%
Morocco	-42,684	-2%
United Arab Emirates	-31,464	0%
Iraq	-29,326	-3%
Albania	-22,080	-7%
United Kingdom	-21,888	0%
South Africa	-21,476	-1%
Iran Islamic Republic of	-20,891	-2%
France	-19,537	0%
Poland	-18,154	0%
Romania	-17,493	-1%
Japan	-16,449	0%
United States	-13,067	0%
Indonesia	-12,114	0%
Bulgaria	-10,540	-1%
India	-10,342	0%
Cambodia	-10,158	-1%
Bahamas	-9,588	-2%
Denmark	-8,942	0%
Viet Nam	-8,489	0%
Malta	-7,372	-1%
Lebanon	-7,182	-1%
Bahrain	-7,123	-1%
Uzbekistan	-6,539	-1%
Tunisia	-6,362	-1%
Switzerland	-6,235	0%
Czechia	-5,642	0%

February 2020 International passenger seat capacity		
Country/Territory	Capacity change from originally-planned	
China	-10,532,219	-61%
Hong Kong SAR of China (CN)	-2,363,320	-36%
Republic of Korea	-1,717,147	-19%
Japan	-1,592,429	-15%
Thailand	-1,452,478	-15%
Taiwan, Province of China (CN)	-1,446,686	-23%
Singapore	-807,608	-12%
Viet Nam	-731,936	-16%
Macao SAR of China (CN)	-721,489	-64%
Philippines	-646,104	-18%
United States	-620,296	-3%
Malaysia	-448,172	-8%
Indonesia	-426,102	-10%
Russian Federation	-317,890	-5%
Cambodia	-307,968	-4%
Turkey	-277,868	-21%
Italy	-268,846	-3%
United Arab Emirates	-253,548	-2%
Australia	-241,284	-5%
United Kingdom	-188,864	-1%
Iran Islamic Republic of	-169,782	-18%
France	-157,998	-1%
Myanmar	-147,487	-21%
Germany	-145,561	-1%
India	-116,823	-2%
Morocco	-108,186	-5%
Qatar	-99,338	-2%
Canada	-96,231	-1%
Lao People's Democratic Republic	-71,910	-21%
Finland	-71,413	-4%

In February 2020, international passenger capacity reduced by 10%, mainly related to traffic from/to States experiencing an early outbreak and States deeply interconnected to China.



*: Coronavirus Disease 2019 (COVID-19) Situation Report by WHO (29 February 2020)

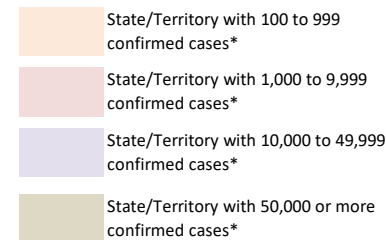
COVID-19 Pandemic was declared and accelerating in March 2020

March 2020 International Passenger Capacity

Country/Territory	Capacity change from originally-planned	
China	-14,841,792	-82%
Italy	-6,860,837	-60%
Republic of Korea	-6,536,917	-70%
Japan	-5,837,894	-51%
Germany	-5,771,162	-31%
Hong Kong SAR of China (CN)	-5,352,855	-77%
United Kingdom	-4,965,296	-22%
United States	-4,950,969	-19%
Thailand	-4,587,421	-46%
Taiwan, Province of China (CN)	-4,074,431	-62%
Spain	-3,792,140	-26%
United Arab Emirates	-3,400,833	-26%
Singapore	-3,297,434	-45%
France	-3,216,482	-25%
Turkey	-2,879,271	-35%
Viet Nam	-2,599,336	-55%
Malaysia	-2,500,355	-42%
India	-2,077,578	-29%
Saudi Arabia	-1,747,385	-31%
Switzerland	-1,691,017	-28%

Country/Territory	Capacity change from originally-planned	
Philippines	-1,669,456	-45%
Indonesia	-1,466,518	-34%
Netherlands	-1,292,472	-17%
Canada	-1,218,383	-16%
Austria	-1,200,864	-30%
Russian Federation	-1,177,704	-19%
Australia	-1,119,345	-25%
Portugal	-1,118,941	-26%
Belgium	-1,060,572	-31%
Qatar	-1,041,439	-21%
Denmark	-980,211	-28%
Israel	-972,061	-44%
Poland	-967,520	-24%
Macao SAR of China (CN)	-954,453	-80%
Egypt	-818,043	-28%
Morocco	-762,145	-31%
Sweden	-761,425	-24%
Ireland	-733,678	-21%
Greece	-635,039	-34%
Czechia	-610,048	-37%

In March 2020, global international passenger capacity **reduced by 48%**, with significant reduction not only in States experiencing an early outbreak but also worldwide.



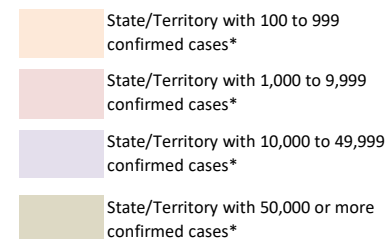
*: Coronavirus Disease 2019 (COVID-19) Situation Report by WHO (31 March 2020)

The world reached 3 million confirmed COVID-19 cases in April 2020

April 2020 International Passenger Capacity

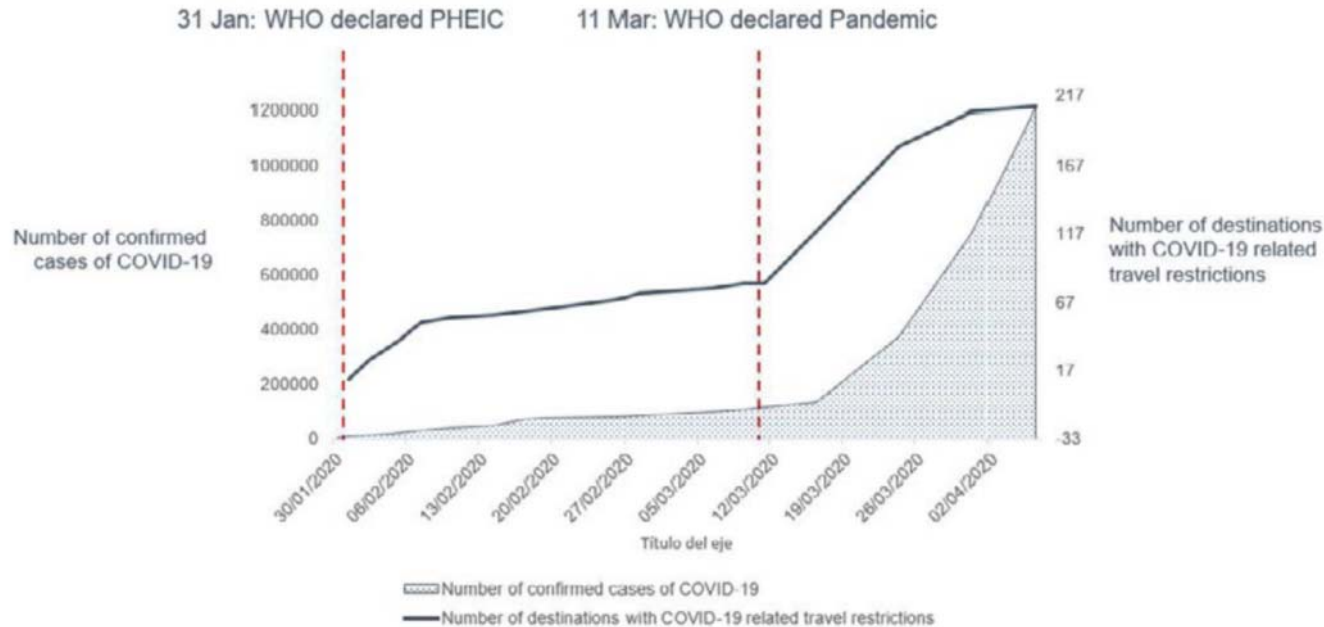
Country/Territory	Capacity change from originally-planned	Country/Territory	Capacity change from originally-planned
United States	-22,976,621 -88%	Malaysia	-4,959,606 -85%
United Kingdom	-22,345,210 -90%	Portugal	-4,913,803 -95%
Germany	-19,374,444 -92%	Saudi Arabia	-4,193,572 -77%
Spain	-18,041,897 -94%	Australia	-4,115,805 -92%
China	-16,683,876 -95%	Mexico	-4,104,882 -78%
France	-13,480,021 -91%	Austria	-3,812,866 -91%
Italy	-12,464,502 -94%	Qatar	-3,760,492 -80%
United Arab Emirates	-11,009,896 -89%	Indonesia	-3,723,583 -87%
Japan	-9,501,833 -88%	Viet Nam	-3,681,731 -89%
Turkey	-8,798,224 -94%	Ireland	-3,595,318 -92%
Thailand	-8,441,105 -94%	Poland	-3,449,632 -79%
Republic of Korea	-7,960,525 -86%	Denmark	-3,417,729 -93%
Hong Kong SAR of China (CN)	-7,122,206 -93%	Belgium	-3,323,135 -87%
Netherlands	-6,960,693 -89%	Greece	-3,078,774 -94%
Singapore	-6,596,279 -93%	Philippines	-2,993,741 -86%
Canada	-6,288,656 -90%	Sweden	-2,941,579 -89%
India	-6,286,458 -89%	Norway	-2,476,519 -90%
Switzerland	-5,990,424 -93%	Egypt	-2,248,437 -78%
Russian Federation	-5,747,918 -87%	Brazil	-2,214,850 -92%
Taiwan, Province of China (CN)	-5,400,277 -85%	Israel	-2,196,238 -91%

In April 2020, global international passenger capacity so far experienced by **unprecedented 94% reduction** (estimated)



*: Coronavirus Disease 2019 (COVID-19) Situation Report by WHO (30 April 2020)

Number of confirmed cases and destinations with COVID-19-related travel restrictions



As of 6 April 2020, 96% of all world destinations have travel restrictions. About 90 destinations have completely or partially closed their borders for tourists, while another 44 destinations are closing their borders for specific countries of origin.

<https://www.unwto.org/news/covid-19-response-travel-restrictions>

Total air cargo throughout declined by 19% in March 2020 YoY, with a significant withdraw of passenger aircraft belly cargo capacity while the increase in all-cargo freighters have offset the capacity reduction

Millions of Tonnes Transported			
	March 2019	March 2020	Change
Belly Cargo	3.49	2.40	-31%
Freighter Cargo	1.48	1.61	9%
Net	4.97	4.01	-19%

Preliminary analysis indicates air cargo revenues have dropped 22% from USD 8.3 to 6.5 billion in March 2020 over the same period



Appendix B: Scenario Assumptions in Detail



Assumptions underlying Baseline Scenario (originally-planned, business as usual)

(International and domestic)	Baseline (Originally-planned, business as usual)	
	Seat capacity	Passenger load factor
January 2020	Airlines' winter schedules filed with OAG as of 6 January 2020	Forecasted 2020 load factor by region/route group, based on ICAO long-term traffic forecasts (LTF), which was adjusted monthly by difference between 2019 actual monthly results (ICAO, IATA) and 2019 LTF forecasted load factor
February 2020		
March 2020		
April 2020	Maximum number of seats taken from airlines' summer schedules filed with OAG during the period from 6 January 2020 to 20 April 2020	
May 2020		
June 2020		
July 2020		
August 2020		
September 2020	Using 2019 winter schedule as the base, and applying the growth rate of 2019/2018	
October 2020		
November 2020		
December 2020		

Note 1: A list of route group is shown in **Appendix D**.

Note 2: Average air fares (i.e. passenger yield multiplied by average trip distance) for each region/route group are used to estimate gross passenger operating revenues.

(International)	Scenario 1 (V-shaped)	
	Seat capacity	Passenger load factor
January 2020	Actual capacity based on ICAO ADS-B data	January 2020 results by region/route group
February 2020		February 2020 results by region/route group
March 2020		March 2020 results by region/route group
April 2020		30 percentage points lower than Baseline with adjustment of GDP impact by region/route group
May 2020	Most recent airlines' schedules filed with OAG or world average of -93% (using regional average for each region monthly) from Baseline whichever is smaller	25 (1), 20 (1a) and 30 (1b) percentage points lower than Baseline with adjustment of GDP impact by region/route group
June 2020	Most recent airlines' schedules filed with OAG or world average of -81% (1), -69% (1a) and -86% (1b) from Baseline whichever is smaller	20 (1), 10 (1a) and 25 (1b) percentage points lower than Baseline with adjustment of GDP impact by region/route group
July 2020	Most recent airlines' schedules filed with OAG or world average of -63% (1), -44% (1a) and -76% (1b) from Baseline whichever is smaller	15 (1), 5 (1a) and 20 (1b) percentage points lower than Baseline with adjustment of GDP impact by region/route group
August 2020	Most recent airlines' schedules filed with OAG or world average of -48% (1), -29% (1a) and -66% (1b) from Baseline whichever is smaller	10 (1), 5 (1a) and 20 (1b) percentage points lower than Baseline with adjustment of GDP impact by region/route group
September 2020	Most recent airlines' schedules filed with OAG or world average of -38% (1), -24% (1a) and -59% (1b) from Baseline whichever is smaller	10 (1), 5 (1a) and 25 (1b) percentage points lower than Baseline with adjustment of GDP impact by region/route group
October 2020	Most recent airlines' schedules filed with OAG or world average of -33% (1), -18% (1a) and -54% (1b) from Baseline whichever is smaller	
November 2020	Most recent airlines' schedules filed with OAG or world average of -28% (1), -13% (1a) and -49% (1b) from Baseline whichever is smaller	
December 2020	Most recent airlines' schedules filed with OAG or world average of -23% (1), -9% (1a) and -44% (1b) from Baseline whichever is smaller	10 (1), 5 (1a) and 20 (1b) percentage points lower than Baseline with adjustment of GDP impact by region/route group



(International)	Scenario 2 (U-shaped)	
	Seat capacity	Passenger load factor
January 2020	Actual capacity based on ICAO ADS-B data	January 2020 results by region/route group
February 2020		February 2020 results by region/route group
March 2020		March 2020 results by region/route group
April 2020		30 percentage points lower than Baseline with adjustment of GDP impact by region/route group
May 2020	Most recent airlines' schedules filed with OAG or world average of -94% (using regional average for each region monthly) from Baseline whichever is smaller	30 (2 & 2b) and 25 (2a) percentage points lower than Baseline with adjustment of GDP impact by region/route group
June 2020		25 (2 & 2a) and 30 (2b) percentage points lower than Baseline with adjustment of GDP impact by region/route group
July 2020	Most recent airlines' schedules filed with OAG or world average of -86% (2), -79% (2a) and -89% (2b) from Baseline whichever is smaller	25 (2 & 2b) and 20 (2b) percentage points lower than Baseline with adjustment of GDP impact by region/route group
August 2020	Most recent airlines' schedules filed with OAG or world average of -74% (2), -54% (2a) and -84% (2b) from Baseline whichever is smaller	20 (2), 15 (2a) and 25 (2b) percentage points lower than Baseline with adjustment of GDP impact by region/route group
September 2020	Most recent airlines' schedules filed with OAG or world average of -67% (2), -34% (2a) and -84% (2b) from Baseline whichever is smaller	
October 2020	Most recent airlines' schedules filed with OAG or world average of -62% (2), -24% (2a) and -79% (2b) from Baseline whichever is smaller	15 (2), 10 (2a) and 25 (2b) percentage points lower than Baseline with adjustment of GDP impact by region/route group
November 2020	Most recent airlines' schedules filed with OAG or world average of -56% (2), -15% (2a) and -78% (2b) from Baseline whichever is smaller	
December 2020	Most recent airlines' schedules filed with OAG or world average of -51% (2), -9% (2a) and -78% (2b) from Baseline whichever is smaller	15 (2), 10 (2a) and 20 (2b) percentage points lower than Baseline with adjustment of GDP impact by region/route group

Assumptions underlying Scenario 1 (Domestic)

(Domestic)	Scenario 1 (V-shaped)	
	Seat capacity	Passenger load factor
January 2020	Actual capacity based on ICAO ADS-B data	January 2020 results by region/route group
February 2020		February 2020 results by region/route group
March 2020		March 2020 results by region/route group
April 2020		30 percentage points lower than Baseline with adjustment of GDP impact by region/route group
May 2020	Most recent airlines' schedules filed with OAG or world average of -70% (using regional average for each region monthly) from Baseline whichever is smaller	23 (1), 18 (1a) and 25 (1b) percentage points lower than Baseline with adjustment of GDP impact by region/route group
June 2020	Most recent airlines' schedules filed with OAG or world average of -56% (1), -45% (1a) and -63% (1b) from Baseline whichever is smaller	18 (1), 8 (1a) and 21 (1b) percentage points lower than Baseline with adjustment of GDP impact by region/route group
July 2020	Most recent airlines' schedules filed with OAG or world average of -44% (1), -28% (1a) and -56% (1b) from Baseline whichever is smaller	13 (1), 4 (1a) and 16 (1b) percentage points lower than Baseline with adjustment of GDP impact by region/route group
August 2020	Most recent airlines' schedules filed with OAG or world average of -32% (1), -20% (1a) and -49% (1b) from Baseline whichever is smaller	8 (1), 4 (1a) and 13 (1b) percentage points lower than Baseline with adjustment of GDP impact by region/route group
September 2020	Most recent airlines' schedules filed with OAG or world average of -23% (1), -15% (1a) and -44% (1b) from Baseline whichever is smaller	
October 2020	Most recent airlines' schedules filed with OAG or world average of -21% (1), -11% (1a) and -40% (1b) from Baseline whichever is smaller	
November 2020	Most recent airlines' schedules filed with OAG or world average of -18% (1), -8% (1a) and -37% (1b) from Baseline whichever is smaller	
December 2020	Most recent airlines' schedules filed with OAG or world average of -16% (1), -6% (1a) and -34% (1b) from Baseline whichever is smaller	

Assumptions underlying Scenario 2 (Domestic)

(Domestic)	Scenario 2 (U-shaped)	
	Seat capacity	Passenger load factor
January 2020	Actual capacity based on ICAO ADS-B data	January 2020 results by region/route group
February 2020		February 2020 results by region/route group
March 2020		March 2020 results by region/route group
April 2020		30 percentage points lower than Baseline with adjustment of GDP impact by region/route group
May 2020	Most recent airlines' schedules filed with OAG or world average of -72 to 75% (using regional average for each region monthly) from Baseline whichever is smaller	25 (2), 23 (2a) and 28 (2b) percentage points lower than Baseline with adjustment of GDP impact by region/route group
June 2020		21 (2), 18 (2a) and 24 (2b) percentage points lower than Baseline with adjustment of GDP impact by region/route group
July 2020	Most recent airlines' schedules filed with OAG or world average of -60% (2), -51% (2a) and -63% (2b) from Baseline whichever is smaller	16 (2), 13 (2a) and 20 (2b) percentage points lower than Baseline with adjustment of GDP impact by region/route group
August 2020	Most recent airlines' schedules filed with OAG or world average of -49% (2), -34% (2a) and -58% (2b) from Baseline whichever is smaller	13 (2), 8 (2a) and 17 (2b) percentage points lower than Baseline with adjustment of GDP impact by region/route group
September 2020	Most recent airlines' schedules filed with OAG or world average of -44% (2), -22% (2a) and -57% (2b) from Baseline whichever is smaller	
October 2020	Most recent airlines' schedules filed with OAG or world average of -40% (2), -14% (2a) and -50% (2b) from Baseline whichever is smaller	
November 2020	Most recent airlines' schedules filed with OAG or world average of -37% (2), -10% (2a) and -48% (2b) from Baseline whichever is smaller	
December 2020	Most recent airlines' schedules filed with OAG or world average of -34% (2), -8% (2a) and -48% (2b) from Baseline whichever is smaller	



- **Seat capacity (Baseline):** OAG airlines schedule data; Route Online; and airline websites
- **Seat capacity (actual):** ICAO ADS-B operational data
- **Load factor:** ICAO long-term traffic forecasts (LTF); ICAO statistical reporting forms; IATA economics data; and airline news release
- **Historical passenger traffic:** ICAO Annual Report of the Council; and ICAO statistical reporting forms
- **Yield:** ICAO revenue-cost analysis of airlines (RCA); and ICAO-ICM Marketing Information Data Transfer (MIDT passenger origin-destination)
- **Macroeconomic factors:** Income elasticity of demand estimated for ICAO LTF; and IMF economic outlook data



Appendix C: Summary of Key Impact Indicators

Figures and estimates herein are **subject to substantial changes**, and will be updated with the situation evolving and more information available.

Compared to 2019 (year-on-year)	Baseline (Originally-planned or business as usual)		
Region	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Africa	6.4%	8.03	1.27
Asia/Pacific	4.3%	83.35	9.85
Europe	1.9%	31.52	3.64
Latin America/Caribbean	3.6%	15.18	1.36
Middle East	2.9%	6.26	1.17
North America	3.7%	42.44	4.77
Total	3.5%	186.77	22.07

Compared to 2019 (year-on-year)	Baseline (Originally-planned or business as usual)		
Month	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
January 2020	3.7%	15.10	1.79
February 2020	6.2%	22.41	2.69
March 2020	3.5%	15.19	1.55
April 2020	3.1%	13.74	1.61
May 2020	3.4%	14.99	1.89
June 2020	3.8%	17.63	2.06
July 2020	3.8%	18.88	2.21
August 2020	3.1%	15.61	1.91
September 2020	3.6%	16.09	1.81
October 2020	2.4%	11.54	1.37
November 2020	2.3%	10.22	1.24
December 2020	3.5%	15.38	1.92
Total	3.5%	186.77	22.07

International

Compared to 2019 (year-on-year)	Baseline (Originally-planned or business as usual)		
Region	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Africa	7.5%	6.14	1.10
Asia/Pacific	5.4%	29.62	6.05
Europe	2.8%	30.98	3.60
Latin America/Caribbean	0.0%	0.53	0.17
Middle East	4.6%	7.59	1.30
North America	-2.2%	-3.21	-0.53
Total	3.2%	71.65	11.69

Compared to 2019 (year-on-year)	Baseline (Originally-planned or business as usual)		
Month	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
January 2020	3.0%	5.13	0.95
February 2020	6.0%	8.56	1.47
March 2020	3.3%	5.74	0.75
April 2020	3.2%	5.85	0.90
May 2020	3.2%	5.78	1.06
June 2020	3.7%	7.39	1.09
July 2020	3.1%	6.99	1.09
August 2020	3.1%	6.84	1.13
September 2020	2.9%	5.74	0.87
October 2020	1.8%	3.67	0.63
November 2020	2.1%	3.53	0.65
December 2020	3.7%	6.41	1.09
Total	3.2%	71.65	11.69

Domestic

Compared to 2019 (year-on-year)	Baseline (Originally-planned or business as usual)		
Region	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Africa	4.4%	1.89	0.17
Asia/Pacific	3.9%	53.73	3.80
Europe	-0.4%	0.54	0.04
Latin America/Caribbean	5.6%	14.65	1.19
Middle East	-3.5%	-1.33	-0.12
North America	4.9%	45.65	5.30
Total	3.7%	115.12	10.38

Compared to 2019 (year-on-year)	Baseline (Originally-planned or business as usual)		
Month	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
January 2020	4.1%	9.96	0.84
February 2020	6.3%	13.84	1.21
March 2020	3.7%	9.45	0.81
April 2020	3.1%	7.89	0.71
May 2020	3.6%	9.22	0.83
June 2020	3.9%	10.24	0.97
July 2020	4.3%	11.89	1.13
August 2020	3.2%	8.76	0.78
September 2020	4.1%	10.35	0.94
October 2020	2.8%	7.87	0.74
November 2020	2.5%	6.68	0.59
December 2020	3.4%	8.97	0.83
Total	3.7%	115.12	10.38



Estimated results: Scenario 1 (World total)

Compared to Baseline (Originally-planned, business as usual)	Scenario 1 (V-shaped) Path 1			Scenario 1 (V-shaped) Path 1a			Scenario 1 (V-shaped) Path 1b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Region									
Africa	-45.5%	-66.86	-11.43	-36.1%	-52.29	-8.97	-57.3%	-83.62	-14.20
Asia/Pacific	-37.5%	-815.06	-99.96	-31.1%	-663.21	-80.59	-47.0%	-1,016.94	-123.99
Europe	-48.3%	-675.82	-83.44	-38.6%	-535.79	-66.21	-59.8%	-832.64	-102.46
Latin America/Caribbean	-41.6%	-176.70	-21.77	-32.5%	-136.77	-16.96	-54.5%	-225.91	-27.47
Middle East	-45.0%	-104.12	-17.12	-35.8%	-81.57	-13.42	-55.9%	-129.59	-21.25
North America	-32.7%	-450.35	-65.21	-26.1%	-355.38	-51.40	-39.7%	-539.12	-78.45
Total	-40.0%	-2,288.92	-298.92	-32.4%	-1,825.00	-237.55	-49.9%	-2,827.81	-367.83

Compared to Baseline (Originally-planned, business as usual)	Scenario 1 (V-shaped) Path 1			Scenario 1 (V-shaped) Path 1a			Scenario 1 (V-shaped) Path 1b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Month									
January 2020	-3.6%	-13.37	-0.83	-3.6%	-13.37	-0.83	-3.6%	-13.37	-0.83
February 2020	-15.9%	-72.92	-8.32	-15.9%	-72.92	-8.32	-15.9%	-72.92	-8.32
March 2020	-39.0%	-217.46	-27.70	-39.0%	-217.46	-27.70	-39.0%	-217.46	-27.70
April 2020	-82.3%	-343.98	-44.30	-82.3%	-343.98	-44.30	-82.3%	-343.98	-44.30
May 2020	-79.8%	-342.51	-44.63	-79.8%	-337.55	-44.12	-79.8%	-345.46	-44.95
June 2020	-66.6%	-309.81	-40.98	-55.6%	-254.97	-34.11	-73.0%	-336.52	-44.05
July 2020	-52.0%	-269.05	-35.81	-34.7%	-175.22	-23.59	-64.7%	-326.32	-42.85
August 2020	-39.3%	-206.87	-27.69	-24.1%	-128.58	-17.14	-56.6%	-291.56	-38.52
September 2020	-29.7%	-153.45	-20.48	-19.0%	-97.44	-12.94	-50.4%	-249.34	-32.72
October 2020	-25.7%	-138.51	-18.44	-14.1%	-78.14	-10.38	-45.9%	-234.44	-30.80
November 2020	-21.7%	-112.71	-15.11	-9.9%	-56.45	-7.54	-41.5%	-200.16	-26.57
December 2020	-18.4%	-108.28	-14.63	-7.0%	-48.93	-6.56	-38.0%	-196.29	-26.22
Total	-40.0%	-2,288.92	-298.92	-32.4%	-1,825.00	-237.55	-49.9%	-2,827.81	-367.83

Estimated results: Scenario 1 (World total)

Compared to 2019 (year-on-year)	Scenario 1 (V-shaped) Path 1			Scenario 1 (V-shaped) Path 1a			Scenario 1 (V-shaped) Path 1b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Region									
Africa	-42.0%	-58.83	-10.16	-32.0%	-44.26	-7.70	-54.5%	-75.59	-12.93
Asia/Pacific	-34.8%	-731.71	-90.10	-28.1%	-579.86	-70.74	-44.7%	-933.59	-114.14
Europe	-47.3%	-644.30	-79.80	-37.4%	-504.28	-62.58	-59.1%	-801.12	-98.82
Latin America/Caribbean	-39.4%	-161.53	-20.41	-30.1%	-121.59	-15.60	-52.8%	-210.73	-26.11
Middle East	-43.4%	-97.86	-15.95	-34.0%	-75.31	-12.24	-54.7%	-123.33	-20.08
North America	-30.2%	-407.91	-60.44	-23.4%	-312.94	-46.63	-37.4%	-496.68	-73.68
Total	-37.9%	-2,102.15	-276.85	-30.0%	-1,638.23	-215.48	-48.2%	-2,641.04	-345.76

Compared to 2019 (year-on-year)	Scenario 1 (V-shaped) Path 1			Scenario 1 (V-shaped) Path 1a			Scenario 1 (V-shaped) Path 1b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Month									
January 2020	-0.1%	1.73	0.96	-0.1%	1.73	0.96	-0.1%	1.73	0.96
February 2020	-10.6%	-50.52	-5.64	-10.6%	-50.52	-5.64	-10.6%	-50.52	-5.64
March 2020	-36.9%	-202.26	-26.15	-36.9%	-202.26	-26.15	-36.9%	-202.26	-26.15
April 2020	-81.7%	-330.24	-42.69	-81.7%	-330.24	-42.69	-81.7%	-330.24	-42.69
May 2020	-79.1%	-327.52	-42.74	-79.1%	-322.56	-42.23	-79.1%	-330.46	-43.06
June 2020	-65.3%	-292.18	-38.92	-53.9%	-237.33	-32.05	-71.9%	-318.88	-41.99
July 2020	-50.2%	-250.18	-33.59	-32.3%	-156.34	-21.38	-63.3%	-307.44	-40.63
August 2020	-37.4%	-191.26	-25.77	-21.7%	-112.97	-15.23	-55.2%	-275.96	-36.61
September 2020	-27.2%	-137.36	-18.67	-16.1%	-81.35	-11.12	-48.6%	-233.26	-30.90
October 2020	-23.9%	-126.98	-17.07	-12.0%	-66.60	-9.01	-44.6%	-222.90	-29.42
November 2020	-19.9%	-102.49	-13.87	-7.8%	-46.24	-6.30	-40.2%	-189.94	-25.33
December 2020	-15.5%	-92.90	-12.71	-3.7%	-33.55	-4.64	-35.7%	-180.91	-24.29
Total	-37.9%	-2,102.15	-276.85	-30.0%	-1,638.23	-215.48	-48.2%	-2,641.04	-345.76

Estimated results: Scenario 2 (World total)

Compared to Baseline (Originally-planned, business as usual)	Scenario 2 (U-shaped) Path 2			Scenario 2 (U-shaped) Path 2a			Scenario 2 (U-shaped) Path 2b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Region									
Africa	-60.9%	-85.93	-14.68	-45.9%	-67.73	-11.60	-68.6%	-94.82	-16.20
Asia/Pacific	-50.4%	-1,055.71	-128.54	-38.7%	-835.41	-101.72	-56.5%	-1,169.73	-142.37
Europe	-63.5%	-857.15	-105.90	-48.8%	-687.18	-84.86	-71.1%	-940.22	-116.27
Latin America/Caribbean	-55.7%	-227.77	-27.96	-41.5%	-176.65	-21.84	-62.9%	-252.33	-30.96
Middle East	-60.1%	-133.66	-21.98	-45.3%	-105.80	-17.39	-67.8%	-147.63	-24.31
North America	-41.3%	-550.55	-80.21	-31.7%	-441.17	-64.17	-45.6%	-603.35	-88.04
Total	-52.9%	-2,910.77	-379.26	-40.4%	-2,313.93	-301.58	-59.2%	-3,208.07	-418.15

Compared to Baseline (Originally-planned, business as usual)	Scenario 2 (U-shaped) Path 2			Scenario 2 (U-shaped) Path 2a			Scenario 2 (U-shaped) Path 2b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Month									
January 2020	-3.6%	-13.37	-0.83	-3.6%	-13.37	-0.83	-3.6%	-13.37	-0.83
February 2020	-15.9%	-72.92	-8.32	-15.9%	-72.92	-8.32	-15.9%	-72.92	-8.32
March 2020	-39.0%	-217.46	-27.70	-39.0%	-217.46	-27.70	-39.0%	-217.46	-27.70
April 2020	-82.3%	-343.98	-44.30	-82.3%	-343.98	-44.30	-82.3%	-343.98	-44.30
May 2020	-82.9%	-354.50	-45.77	-82.9%	-352.02	-45.49	-82.9%	-356.62	-45.96
June 2020	-81.2%	-362.25	-47.15	-81.2%	-359.00	-46.87	-81.2%	-365.32	-47.49
July 2020	-71.1%	-350.60	-46.36	-63.1%	-313.65	-42.07	-74.4%	-366.62	-48.11
August 2020	-60.1%	-303.64	-40.58	-42.6%	-225.31	-30.57	-69.5%	-344.76	-45.68
September 2020	-53.8%	-255.45	-33.71	-26.8%	-150.04	-20.14	-68.5%	-309.76	-40.46
October 2020	-49.3%	-235.87	-30.97	-18.3%	-111.71	-14.81	-61.9%	-288.38	-38.09
November 2020	-44.7%	-200.40	-26.55	-12.1%	-81.28	-10.80	-60.4%	-257.31	-34.36
December 2020	-40.9%	-200.34	-27.01	-8.4%	-73.20	-9.67	-60.6%	-271.56	-36.84
Total	-52.9%	-2,910.77	-379.26	-40.4%	-2,313.93	-301.58	-59.2%	-3,208.07	-418.15

Estimated results: Scenario 2 (World total)

Compared to 2019 (year-on-year)	Scenario 2 (U-shaped) Path 2			Scenario 2 (U-shaped) Path 2a			Scenario 2 (U-shaped) Path 2b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Africa	-58.4%	-77.90	-13.41	-42.4%	-59.70	-10.33	-66.6%	-86.79	-14.93
Asia/Pacific	-48.2%	-972.37	-118.68	-36.0%	-752.06	-91.87	-54.7%	-1,086.38	-132.52
Europe	-62.8%	-825.63	-102.26	-47.8%	-655.66	-81.22	-70.5%	-908.70	-112.63
Latin America/Caribbean	-54.1%	-212.60	-26.60	-39.4%	-161.47	-20.47	-61.5%	-237.16	-29.60
Middle East	-59.0%	-127.40	-20.81	-43.8%	-99.54	-16.22	-66.9%	-141.37	-23.14
North America	-39.1%	-508.11	-75.43	-29.2%	-398.73	-59.40	-43.6%	-560.91	-83.26
Total	-51.2%	-2,724.01	-357.19	-38.3%	-2,127.17	-279.51	-57.7%	-3,021.30	-396.08

Compared to 2019 (year-on-year)	Scenario 2 (U-shaped) Path 2			Scenario 2 (U-shaped) Path 2a			Scenario 2 (U-shaped) Path 2b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
January 2020	-0.1%	1.73	0.96	-0.1%	1.73	0.96	-0.1%	1.73	0.96
February 2020	-10.6%	-50.52	-5.64	-10.6%	-50.52	-5.64	-10.6%	-50.52	-5.64
March 2020	-36.9%	-202.26	-26.15	-36.9%	-202.26	-26.15	-36.9%	-202.26	-26.15
April 2020	-81.7%	-330.24	-42.69	-81.7%	-330.24	-42.69	-81.7%	-330.24	-42.69
May 2020	-82.4%	-339.51	-43.88	-82.4%	-337.03	-43.60	-82.4%	-341.63	-44.07
June 2020	-80.5%	-344.61	-45.09	-80.5%	-341.37	-44.81	-80.5%	-347.69	-45.43
July 2020	-70.0%	-331.73	-44.15	-61.7%	-294.77	-39.85	-73.4%	-347.74	-45.89
August 2020	-58.8%	-288.03	-38.67	-40.8%	-209.70	-28.66	-68.6%	-329.15	-43.76
September 2020	-52.1%	-239.36	-31.90	-24.2%	-133.95	-18.33	-67.3%	-293.67	-38.64
October 2020	-48.1%	-224.33	-29.60	-16.3%	-100.17	-13.44	-61.0%	-276.84	-36.72
November 2020	-43.4%	-190.19	-25.31	-10.1%	-71.06	-9.56	-59.5%	-247.10	-33.12
December 2020	-38.8%	-184.96	-25.09	-5.1%	-57.82	-7.75	-59.2%	-256.19	-34.92
Total	-51.2%	-2,724.01	-357.19	-38.3%	-2,127.17	-279.51	-57.7%	-3,021.30	-396.08



Estimated results: Scenario 1 (International)

Compared to Baseline (Originally-planned, business as usual)	Scenario 1 (V-shaped) Path 1			Scenario 1 (V-shaped) Path 1a			Scenario 1 (V-shaped) Path 1b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Africa	-47.5%	-45.78	-9.55	-38.2%	-36.20	-7.53	-57.7%	-56.22	-11.75
Asia/Pacific	-47.0%	-294.58	-61.15	-38.0%	-234.44	-48.48	-57.2%	-361.83	-75.36
Europe	-50.2%	-518.28	-70.68	-40.5%	-413.84	-56.34	-60.6%	-629.13	-85.97
Latin America/Caribbean	-43.1%	-62.75	-12.41	-34.3%	-49.57	-9.80	-52.7%	-77.13	-15.26
Middle East	-45.6%	-84.88	-15.33	-36.4%	-66.75	-12.04	-55.7%	-104.82	-18.95
North America	-44.6%	-84.95	-22.79	-35.2%	-66.69	-17.88	-54.5%	-104.18	-27.96
Total	-47.9%	-1,091.22	-191.90	-38.5%	-867.49	-152.07	-58.1%	-1,333.31	-235.25

Compared to Baseline (Originally-planned, business as usual)	Scenario 1 (V-shaped) Path 1			Scenario 1 (V-shaped) Path 1a			Scenario 1 (V-shaped) Path 1b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
January 2020	-1.2%	-0.24	0.15	-1.2%	-0.24	0.15	-1.2%	-0.24	0.15
February 2020	-10.3%	-21.04	-4.03	-10.3%	-21.04	-4.03	-10.3%	-21.04	-4.03
March 2020	-48.0%	-93.55	-16.62	-48.0%	-93.55	-16.62	-48.0%	-93.55	-16.62
April 2020	-93.6%	-158.46	-27.90	-93.6%	-158.46	-27.90	-93.6%	-158.46	-27.90
May 2020	-92.8%	-160.38	-28.18	-92.8%	-159.64	-28.05	-92.8%	-161.13	-28.32
June 2020	-80.9%	-156.74	-27.17	-69.2%	-133.86	-23.21	-85.9%	-165.19	-28.64
July 2020	-62.9%	-137.66	-23.93	-48.8%	-93.95	-16.26	-75.9%	-161.43	-28.08
August 2020	-47.9%	-108.07	-18.82	-28.8%	-66.63	-11.54	-65.9%	-147.28	-25.71
September 2020	-37.9%	-80.30	-13.90	-23.8%	-50.83	-8.73	-58.9%	-125.29	-21.77
October 2020	-32.8%	-69.44	-12.20	-17.7%	-39.12	-6.81	-53.8%	-114.12	-20.14
November 2020	-27.6%	-53.69	-9.80	-12.5%	-26.86	-4.85	-48.6%	-93.95	-17.24
December 2020	-22.6%	-51.64	-9.50	-8.5%	-23.30	-4.22	-43.6%	-91.63	-16.94
Total	-47.9%	-1,091.22	-191.90	-38.5%	-867.49	-152.07	-58.1%	-1,333.31	-235.25



Estimated results: Scenario 1 (International)

Compared to 2019 (year-on-year)	Scenario 1 (V-shaped) Path 1			Scenario 1 (V-shaped) Path 1a			Scenario 1 (V-shaped) Path 1b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Africa	-43.5%	-39.63	-8.44	-33.5%	-30.05	-6.43	-54.5%	-50.08	-10.65
Asia/Pacific	-44.2%	-264.95	-55.10	-34.6%	-204.82	-42.43	-54.9%	-332.21	-69.31
Europe	-48.8%	-487.30	-67.08	-38.8%	-382.86	-52.74	-59.6%	-598.15	-82.38
Latin America/Caribbean	-43.1%	-62.23	-12.24	-34.3%	-49.05	-9.63	-52.8%	-76.61	-15.09
Middle East	-43.1%	-77.30	-14.03	-33.5%	-59.17	-10.74	-53.7%	-97.23	-17.65
North America	-45.8%	-88.15	-23.32	-36.6%	-69.90	-18.41	-55.5%	-107.39	-28.49
Total	-46.2%	-1,019.57	-180.21	-36.5%	-795.84	-140.38	-56.8%	-1,261.66	-223.56

Compared to 2019 (year-on-year)	Scenario 1 (V-shaped) Path 1			Scenario 1 (V-shaped) Path 1a			Scenario 1 (V-shaped) Path 1b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
January 2020	1.8%	4.89	1.10	1.8%	4.89	1.10	1.8%	4.89	1.10
February 2020	-5.0%	-12.48	-2.55	-5.0%	-12.48	-2.55	-5.0%	-12.48	-2.55
March 2020	-46.2%	-87.81	-15.88	-46.2%	-87.81	-15.88	-46.2%	-87.81	-15.88
April 2020	-93.4%	-152.61	-27.00	-93.4%	-152.61	-27.00	-93.4%	-152.61	-27.00
May 2020	-92.6%	-154.61	-27.12	-92.6%	-153.86	-26.98	-92.6%	-155.35	-27.26
June 2020	-80.2%	-149.35	-26.07	-68.1%	-126.47	-22.12	-85.4%	-157.79	-27.55
July 2020	-61.8%	-130.67	-22.84	-42.1%	-86.96	-15.17	-75.2%	-154.44	-27.00
August 2020	-46.3%	-101.23	-17.69	-26.6%	-59.79	-10.40	-64.9%	-140.44	-24.58
September 2020	-36.1%	-74.56	-13.03	-21.6%	-45.09	-7.86	-57.7%	-119.55	-20.90
October 2020	-31.6%	-65.77	-11.57	-16.3%	-35.45	-6.17	-53.0%	-110.45	-19.51
November 2020	-26.1%	-50.15	-9.15	-10.7%	-23.33	-4.20	-47.6%	-90.41	-16.58
December 2020	-19.7%	-45.23	-8.41	-5.1%	-16.89	-3.13	-41.5%	-85.22	-15.85
Total	-46.2%	-1,019.57	-180.21	-36.5%	-795.84	-140.38	-56.8%	-1,261.66	-223.56

Estimated results: Scenario 2 (International)

Compared to Baseline (Originally-planned, business as usual)	Scenario 2 (U-shaped) Path 2			Scenario 2 (U-shaped) Path 2a			Scenario 2 (U-shaped) Path 2b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Africa	-63.1%	-58.50	-12.23	-47.9%	-46.66	-9.72	-71.2%	-64.46	-13.49
Asia/Pacific	-62.1%	-374.36	-77.98	-46.8%	-296.94	-61.60	-70.2%	-414.13	-86.40
Europe	-65.9%	-655.50	-89.56	-50.9%	-529.70	-72.11	-73.7%	-718.22	-98.29
Latin America/Caribbean	-57.4%	-80.01	-15.83	-42.9%	-63.35	-12.54	-65.1%	-88.54	-17.52
Middle East	-60.8%	-108.80	-19.67	-45.7%	-86.21	-15.56	-68.8%	-120.32	-21.76
North America	-58.3%	-106.94	-28.70	-43.8%	-85.02	-22.82	-66.0%	-118.14	-31.70
Total	-63.1%	-1,384.12	-243.98	-48.1%	-1,107.87	-194.34	-71.0%	-1,523.82	-269.17

Compared to Baseline (Originally-planned, business as usual)	Scenario 2 (U-shaped) Path 2			Scenario 2 (U-shaped) Path 2a			Scenario 2 (U-shaped) Path 2b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
January 2020	-1.2%	-0.24	0.15	-1.2%	-0.24	0.15	-1.2%	-0.24	0.15
February 2020	-10.3%	-21.04	-4.03	-10.3%	-21.04	-4.03	-10.3%	-21.04	-4.03
March 2020	-48.0%	-93.55	-16.62	-48.0%	-93.55	-16.62	-48.0%	-93.55	-16.62
April 2020	-93.6%	-158.46	-27.90	-93.6%	-158.46	-27.90	-93.6%	-158.46	-27.90
May 2020	-93.7%	-162.06	-28.48	-93.7%	-161.41	-28.36	-93.7%	-162.06	-28.48
June 2020	-93.7%	-175.16	-30.35	-93.7%	-175.16	-30.35	-93.7%	-175.84	-30.48
July 2020	-85.7%	-177.81	-30.93	-78.7%	-165.66	-28.80	-88.7%	-181.97	-31.65
August 2020	-73.7%	-159.12	-27.77	-53.7%	-123.53	-21.52	-83.7%	-176.12	-30.75
September 2020	-66.8%	-131.19	-22.77	-33.8%	-80.97	-14.02	-83.8%	-155.16	-26.94
October 2020	-61.7%	-115.28	-20.30	-23.7%	-56.11	-9.82	-78.7%	-142.63	-25.16
November 2020	-56.4%	-93.90	-17.20	-15.4%	-38.36	-6.97	-78.4%	-123.51	-22.66
December 2020	-51.4%	-96.31	-17.79	-9.4%	-33.37	-6.09	-78.4%	-133.25	-24.65
Total	-63.1%	-1,384.12	-243.98	-48.1%	-1,107.87	-194.34	-71.0%	-1,523.82	-269.17

Estimated results: Scenario 2 (International)

Compared to 2019 (year-on-year)	Scenario 2 (U-shaped) Path 2			Scenario 2 (U-shaped) Path 2a			Scenario 2 (U-shaped) Path 2b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Africa	-60.4%	-52.36	-11.13	-44.0%	-40.51	-8.62	-69.0%	-58.32	-12.39
Asia/Pacific	-60.1%	-344.74	-71.93	-44.0%	-267.31	-55.55	-68.6%	-384.50	-80.35
Europe	-64.9%	-624.52	-85.97	-49.5%	-498.72	-68.51	-73.0%	-687.24	-94.69
Latin America/Caribbean	-57.4%	-79.49	-15.66	-43.0%	-62.82	-12.36	-65.1%	-88.02	-17.35
Middle East	-59.0%	-101.21	-18.37	-43.2%	-78.62	-14.27	-67.4%	-112.73	-20.47
North America	-59.2%	-110.15	-29.23	-45.0%	-88.23	-23.35	-66.7%	-121.35	-32.23
Total	-61.9%	-1,312.47	-232.29	-46.4%	-1,036.22	-182.65	-70.1%	-1,452.17	-257.49

Compared to 2019 (year-on-year)	Scenario 2 (U-shaped) Path 2			Scenario 2 (U-shaped) Path 2a			Scenario 2 (U-shaped) Path 2b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
January 2020	1.8%	4.89	1.10	1.8%	4.89	1.10	1.8%	4.89	1.10
February 2020	-5.0%	-12.48	-2.55	-5.0%	-12.48	-2.55	-5.0%	-12.48	-2.55
March 2020	-46.2%	-87.81	-15.88	-46.2%	-87.81	-15.88	-46.2%	-87.81	-15.88
April 2020	-93.4%	-152.61	-27.00	-93.4%	-152.61	-27.00	-93.4%	-152.61	-27.00
May 2020	-93.5%	-156.28	-27.42	-93.5%	-155.63	-27.30	-93.5%	-156.28	-27.42
June 2020	-93.5%	-167.76	-29.26	-93.5%	-167.76	-29.26	-93.5%	-168.44	-29.39
July 2020	-85.3%	-170.82	-29.84	-78.1%	-158.67	-27.71	-88.4%	-174.98	-30.57
August 2020	-72.9%	-152.27	-26.63	-52.3%	-116.69	-20.39	-83.2%	-169.28	-29.62
September 2020	-65.8%	-125.44	-21.89	-31.8%	-75.23	-13.14	-83.3%	-149.42	-26.07
October 2020	-61.0%	-111.61	-19.67	-22.3%	-52.44	-9.19	-78.3%	-138.96	-24.53
November 2020	-55.5%	-90.37	-16.55	-13.7%	-34.83	-6.32	-78.0%	-119.97	-22.00
December 2020	-49.6%	-89.90	-16.70	-6.0%	-26.95	-5.00	-77.6%	-126.84	-23.56
Total	-61.9%	-1,312.47	-232.29	-46.4%	-1,036.22	-182.65	-70.1%	-1,452.17	-257.49

Estimated results: Scenario 1 (Domestic)

Compared to Baseline (Originally-planned, business as usual)	Scenario 1 (V-shaped) Path 1			Scenario 1 (V-shaped) Path 1a			Scenario 1 (V-shaped) Path 1b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Region									
Africa	-41.7%	-21.09	-1.88	-32.4%	-16.09	-1.44	-56.5%	-27.40	-2.45
Asia/Pacific	-33.2%	-520.48	-38.81	-28.1%	-428.77	-32.11	-42.5%	-655.10	-48.63
Europe	-42.7%	-157.54	-12.76	-33.3%	-121.96	-9.88	-57.5%	-203.51	-16.48
Latin America/Caribbean	-40.8%	-113.95	-9.35	-31.7%	-87.20	-7.16	-55.3%	-148.78	-12.21
Middle East	-42.6%	-19.24	-1.79	-33.5%	-14.81	-1.38	-56.8%	-24.77	-2.31
North America	-30.4%	-365.40	-42.42	-24.4%	-288.68	-33.52	-36.9%	-434.93	-50.50
Total	-34.4%	-1,197.70	-107.02	-28.0%	-957.51	-85.48	-44.0%	-1,494.50	-132.58

Compared to Baseline (Originally-planned, business as usual)	Scenario 1 (V-shaped) Path 1			Scenario 1 (V-shaped) Path 1a			Scenario 1 (V-shaped) Path 1b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Month									
January 2020	-5.2%	-13.12	-0.98	-5.2%	-13.12	-0.98	-5.2%	-13.12	-0.98
February 2020	-19.6%	-51.88	-4.30	-19.6%	-51.88	-4.30	-19.6%	-51.88	-4.30
March 2020	-32.9%	-123.90	-11.08	-32.9%	-123.90	-11.08	-32.9%	-123.90	-11.08
April 2020	-74.0%	-185.52	-16.40	-74.0%	-185.52	-16.40	-74.0%	-185.52	-16.40
May 2020	-70.2%	-182.13	-16.45	-70.2%	-177.91	-16.08	-70.2%	-184.33	-16.63
June 2020	-55.6%	-153.07	-13.82	-45.1%	-121.10	-10.90	-63.0%	-171.33	-15.41
July 2020	-43.7%	-131.39	-11.88	-27.7%	-81.27	-7.33	-56.0%	-164.89	-14.76
August 2020	-32.5%	-98.80	-8.86	-20.4%	-61.95	-5.61	-49.2%	-144.28	-12.81
September 2020	-23.5%	-73.15	-6.58	-15.4%	-46.61	-4.20	-43.9%	-124.06	-10.94
October 2020	-20.6%	-69.08	-6.24	-11.5%	-39.02	-3.58	-40.3%	-120.32	-10.65
November 2020	-17.8%	-59.02	-5.30	-8.2%	-29.59	-2.69	-36.8%	-106.21	-9.34
December 2020	-15.6%	-56.63	-5.13	-5.9%	-25.63	-2.34	-34.1%	-104.65	-9.28
Total	-34.4%	-1,197.70	-107.02	-28.0%	-957.51	-85.48	-44.0%	-1,494.50	-132.58



Estimated results: Scenario 1 (Domestic)

Compared to 2019 (year-on-year)	Scenario 1 (V-shaped) Path 1			Scenario 1 (V-shaped) Path 1a			Scenario 1 (V-shaped) Path 1b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Africa	-39.2%	-19.20	-1.71	-29.4%	-14.21	-1.27	-54.5%	-25.51	-2.28
Asia/Pacific	-30.6%	-466.76	-35.01	-25.3%	-375.04	-28.31	-40.3%	-601.38	-44.83
Europe	-42.9%	-157.00	-12.72	-33.6%	-121.42	-9.84	-57.6%	-202.98	-16.44
Latin America/Caribbean	-37.5%	-99.30	-8.16	-27.8%	-72.54	-5.97	-52.8%	-134.13	-11.02
Middle East	-44.6%	-20.57	-1.91	-35.8%	-16.14	-1.50	-58.3%	-26.10	-2.43
North America	-27.0%	-319.75	-37.12	-20.7%	-243.03	-28.22	-33.8%	-389.29	-45.20
Total	-31.9%	-1,082.58	-96.64	-25.3%	-842.39	-75.10	-41.9%	-1,379.38	-122.20

Compared to 2019 (year-on-year)	Scenario 1 (V-shaped) Path 1			Scenario 1 (V-shaped) Path 1a			Scenario 1 (V-shaped) Path 1b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
January 2020	-1.3%	-3.16	-0.14	-1.3%	-3.16	-0.14	-1.3%	-3.16	-0.14
February 2020	-14.5%	-38.04	-3.08	-14.5%	-38.04	-3.08	-14.5%	-38.04	-3.08
March 2020	-30.4%	-114.46	-10.27	-30.4%	-114.46	-10.27	-30.4%	-114.46	-10.27
April 2020	-73.2%	-177.63	-15.69	-73.2%	-177.63	-15.69	-73.2%	-177.63	-15.69
May 2020	-69.2%	-172.92	-15.62	-69.2%	-168.70	-15.25	-69.2%	-175.12	-15.80
June 2020	-53.9%	-142.83	-12.85	-43.0%	-110.86	-9.93	-61.5%	-161.09	-14.44
July 2020	-41.3%	-119.50	-10.75	-24.6%	-69.38	-6.21	-54.2%	-153.00	-13.64
August 2020	-30.4%	-90.04	-8.08	-17.9%	-53.18	-4.83	-47.6%	-135.52	-12.03
September 2020	-20.3%	-62.80	-5.64	-11.9%	-36.26	-3.26	-41.6%	-113.71	-10.00
October 2020	-18.4%	-61.21	-5.50	-9.0%	-31.15	-2.84	-38.6%	-112.45	-9.91
November 2020	-15.8%	-52.34	-4.71	-5.9%	-22.91	-2.11	-35.3%	-99.53	-8.75
December 2020	-12.7%	-47.66	-4.30	-2.7%	-16.66	-1.51	-31.8%	-95.69	-8.44
Total	-31.9%	-1,082.58	-96.64	-25.3%	-842.39	-75.10	-41.9%	-1,379.38	-122.20



Estimated results: Scenario 2 (Domestic)

Compared to Baseline (Originally-planned, business as usual)	Scenario 2 (U-shaped) Path 2			Scenario 2 (U-shaped) Path 2a			Scenario 2 (U-shaped) Path 2b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Region									
Africa	-56.7%	-27.43	-2.45	-42.1%	-21.07	-1.88	-63.8%	-30.36	-2.71
Asia/Pacific	-45.1%	-681.35	-50.55	-35.0%	-538.47	-40.12	-50.4%	-755.60	-55.97
Europe	-56.8%	-201.65	-16.33	-42.8%	-157.47	-12.76	-63.5%	-222.00	-17.98
Latin America/Caribbean	-54.9%	-147.76	-12.13	-40.8%	-113.30	-9.30	-61.7%	-163.79	-13.44
Middle East	-57.2%	-24.85	-2.31	-43.8%	-19.59	-1.82	-63.7%	-27.30	-2.54
North America	-38.1%	-443.61	-51.50	-29.4%	-356.15	-41.35	-41.8%	-485.20	-56.33
Total	-45.5%	-1,526.66	-135.28	-34.9%	-1,206.07	-107.24	-50.6%	-1,684.25	-148.98

Compared to Baseline (Originally-planned, business as usual)	Scenario 2 (U-shaped) Path 2			Scenario 2 (U-shaped) Path 2a			Scenario 2 (U-shaped) Path 2b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Month									
January 2020	-5.2%	-13.12	-0.98	-5.2%	-13.12	-0.98	-5.2%	-13.12	-0.98
February 2020	-19.6%	-51.88	-4.30	-19.6%	-51.88	-4.30	-19.6%	-51.88	-4.30
March 2020	-32.9%	-123.90	-11.08	-32.9%	-123.90	-11.08	-32.9%	-123.90	-11.08
April 2020	-74.0%	-185.52	-16.40	-74.0%	-185.52	-16.40	-74.0%	-185.52	-16.40
May 2020	-75.0%	-192.44	-17.29	-75.0%	-190.62	-17.14	-75.0%	-194.57	-17.48
June 2020	-71.6%	-187.09	-16.80	-71.6%	-183.85	-16.52	-71.6%	-189.49	-17.01
July 2020	-59.8%	-172.80	-15.43	-51.1%	-147.99	-13.27	-63.3%	-184.65	-16.46
August 2020	-49.3%	-144.52	-12.82	-33.8%	-101.77	-9.05	-58.4%	-168.64	-14.92
September 2020	-44.0%	-124.26	-10.95	-21.5%	-69.07	-6.12	-57.0%	-154.60	-13.51
October 2020	-40.4%	-120.59	-10.67	-14.4%	-55.59	-4.99	-50.0%	-145.75	-12.93
November 2020	-37.0%	-106.50	-9.35	-9.9%	-42.92	-3.83	-48.4%	-133.81	-11.71
December 2020	-33.8%	-104.03	-9.22	-7.6%	-39.83	-3.58	-48.3%	-138.32	-12.20
Total	-45.5%	-1,526.66	-135.28	-34.9%	-1,206.07	-107.24	-50.6%	-1,684.25	-148.98

Estimated results: Scenario 2 (Domestic)

Compared to 2019 (year-on-year)	Scenario 2 (U-shaped) Path 2			Scenario 2 (U-shaped) Path 2a			Scenario 2 (U-shaped) Path 2b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Region									
Africa	-54.8%	-25.54	-2.28	-39.5%	-19.19	-1.71	-62.2%	-28.47	-2.54
Asia/Pacific	-43.0%	-627.63	-46.75	-32.5%	-484.75	-36.32	-48.5%	-701.87	-52.17
Europe	-57.0%	-201.12	-16.29	-43.0%	-156.94	-12.71	-63.7%	-221.46	-17.94
Latin America/Caribbean	-52.4%	-133.11	-10.94	-37.5%	-98.65	-8.11	-59.6%	-149.14	-12.25
Middle East	-58.7%	-26.18	-2.44	-45.8%	-20.92	-1.95	-64.9%	-28.63	-2.67
North America	-35.1%	-397.96	-46.20	-26.0%	-310.50	-36.05	-39.0%	-439.55	-51.03
Total	-43.5%	-1,411.54	-124.90	-32.5%	-1,090.95	-96.86	-48.8%	-1,569.13	-138.60

Compared to 2019 (year-on-year)	Scenario 2 (U-shaped) Path 2			Scenario 2 (U-shaped) Path 2a			Scenario 2 (U-shaped) Path 2b		
	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)	Seat Capacity (%)	Passenger number (million)	Passenger revenue (USD, billion)
Month									
January 2020	-1.3%	-3.16	-0.14	-1.3%	-3.16	-0.14	-1.3%	-3.16	-0.14
February 2020	-14.5%	-38.04	-3.08	-14.5%	-38.04	-3.08	-14.5%	-38.04	-3.08
March 2020	-30.4%	-114.46	-10.27	-30.4%	-114.46	-10.27	-30.4%	-114.46	-10.27
April 2020	-73.2%	-177.63	-15.69	-73.2%	-177.63	-15.69	-73.2%	-177.63	-15.69
May 2020	-74.1%	-183.22	-16.46	-74.1%	-181.40	-16.31	-74.1%	-185.35	-16.65
June 2020	-70.5%	-176.85	-15.83	-70.5%	-173.61	-15.55	-70.5%	-179.25	-16.04
July 2020	-58.1%	-160.91	-14.31	-49.0%	-136.10	-12.14	-61.8%	-172.76	-15.33
August 2020	-47.7%	-135.76	-12.04	-31.7%	-93.01	-8.27	-57.1%	-159.87	-14.14
September 2020	-41.7%	-113.92	-10.01	-18.3%	-58.73	-5.18	-55.2%	-144.26	-12.57
October 2020	-38.7%	-112.72	-9.93	-12.0%	-47.72	-4.25	-48.6%	-137.88	-12.19
November 2020	-35.4%	-99.82	-8.76	-7.6%	-36.24	-3.24	-47.1%	-127.12	-11.12
December 2020	-31.5%	-95.07	-8.39	-4.5%	-30.86	-2.75	-46.6%	-129.35	-11.36
Total	-43.5%	-1,411.54	-124.90	-32.5%	-1,090.95	-96.86	-48.8%	-1,569.13	-138.60



Appendix D: Estimated Results at Route Group Level

The estimates will be updated with the situation evolving and more information available.



Estimated results by route group for Jan-Apr 2020 (compared to Baseline)

Route Group	DOM/INT	Seat capacity				Scheduled passenger (thousand)				Gross revenue (USD, million)			
		Jan 2020	Feb 2020	Mar 2020	Apr 2020	Jan 2020	Feb 2020	Mar 2020	Apr 2020	Jan 2020	Feb 2020	Mar 2020	Apr 2020
Africa	Domestic	-10.0%	-7.4%	-35.5%	-96.8%	-453	-310	-1,746	-3,483	-40	-28	-156	-311
Africa - Asia/Pacific	International	4.4%	-19.3%	-46.2%	-94.7%	16	-118	-247	-380	9	-65	-136	-210
Africa - Middle East	International	-5.9%	-6.5%	-56.1%	-96.0%	-87	-182	-1,622	-2,535	-19	-40	-355	-555
Africa - North America	International	-8.6%	-2.8%	-25.9%	-87.2%	-17	-9	-89	-181	-12	-6	-65	-133
Africa & Middle East - Central America/Caribbean	International					0	0	0	0	0	0	0	0
Africa & Middle East - South America	International	1.8%	4.7%	-22.9%	-83.8%	4	-8	-55	-114	1	-3	-23	-48
Central America/Caribbean	Domestic	-2.8%	-3.0%	-20.9%	-84.0%	-108	-158	-1,606	-4,609	-8	-12	-120	-346
Central America/Caribbean - Europe	International	-0.9%	0.5%	-19.3%	-94.6%	21	11	-540	-1,406	7	4	-184	-481
Central America/Caribbean - North America	International	4.7%	4.4%	-20.5%	-91.3%	446	318	-3,552	-7,679	70	50	-557	-1,205
Central America/Caribbean - South America	International	5.1%	9.8%	-26.2%	-96.6%	71	104	-485	-1,233	13	19	-89	-225
China	Domestic	-10.5%	-75.5%	-60.3%	-55.7%	-8,755	-47,168	-37,369	-32,255	-770	-4,151	-3,288	-2,838
China - Europe	International	1.8%	-52.1%	-74.1%	-93.1%	59	-929	-1,553	-2,010	18	-282	-471	-610
China - Middle East	International	5.2%	-56.5%	-76.6%	-91.8%	36	-335	-495	-573	9	-82	-121	-140
China - North America	International	2.9%	-45.0%	-66.4%	-92.4%	47	-680	-1,106	-1,512	19	-273	-444	-607
China & South West Asia - North Asia	International	-0.9%	-43.7%	-84.3%	-89.6%	-113	-3,485	-6,026	-5,774	-20	-620	-1,072	-1,027
China & South West Asia - Pacific South East Asia	International	-2.2%	-47.5%	-72.1%	-91.0%	-354	-5,734	-8,323	-9,169	-77	-1,241	-1,801	-1,984
Europe	Domestic	-7.4%	-7.4%	-37.5%	-89.2%	-2,124	-2,212	-13,081	-24,025	-172	-179	-1,060	-1,946
Europe - Middle East	International	0.8%	-0.5%	-43.9%	-89.8%	298	-9	-4,279	-7,357	55	-2	-787	-1,354



Estimated results by route group for Jan-Apr 2020 (compared to Baseline)

Route Group	DOM/INT	Seat capacity				Scheduled passenger (thousand)				Gross revenue (USD, million)			
		Jan 2020	Feb 2020	Mar 2020	Apr 2020	Jan 2020	Feb 2020	Mar 2020	Apr 2020	Jan 2020	Feb 2020	Mar 2020	Apr 2020
Europe - North Africa	International	-0.1%	0.9%	-41.0%	-97.8%	50	-5	-1,846	-4,102	7	-1	-272	-605
Europe - North America	International	5.0%	4.6%	-34.5%	-91.3%	431	249	-3,111	-7,193	135	78	-976	-2,258
Europe - North Asia	International	4.9%	4.5%	-42.1%	-89.7%	57	-11	-546	-1,067	27	-5	-256	-500
Europe - Pacific South East Asia	International	-3.3%	-0.6%	-14.4%	-91.6%	-37	-102	-576	-1,400	-18	-51	-288	-699
Europe - South America	International	-5.6%	-5.5%	-37.2%	-95.6%	-49	-69	-697	-1,355	-18	-25	-249	-484
Europe - South West Asia	International	1.1%	2.2%	-36.8%	-90.0%	44	-61	-988	-1,776	12	-16	-266	-479
Europe - Sub Saharan Africa	International	2.4%	2.6%	-26.9%	-90.4%	92	42	-765	-1,575	39	18	-324	-667
Intra Africa	International	-10.4%	-10.7%	-44.4%	-95.5%	-288	-381	-1,391	-2,430	-38	-50	-182	-317
Intra Central America/Caribbean	International	4.5%	3.6%	-27.5%	-89.8%	67	40	-595	-1,326	6	3	-50	-110
Intra China & South West Asia	International	-10.3%	-60.8%	-79.0%	-88.8%	-538	-3,067	-4,091	-4,490	-69	-390	-521	-571
Intra Europe	International	-2.3%	-3.7%	-46.5%	-96.4%	-180	-2,303	-29,696	-59,199	-18	-234	-3,023	-6,027
Intra Middle East	International	-6.1%	-6.0%	-68.2%	-94.8%	-73	-219	-2,734	-3,711	-8	-25	-313	-425
Intra North America	International	3.3%	2.7%	-23.6%	-93.4%	111	14	-1,295	-2,738	15	2	-173	-365
Intra North Asia	International	-2.2%	-2.7%	-78.8%	-96.4%	-34	-224	-1,094	-1,669	-2	-12	-59	-90
Intra Pacific South East Asia	International	-1.3%	-5.5%	-45.6%	-94.9%	-151	-1,639	-5,038	-7,794	-23	-244	-750	-1,160
Intra South America	International	-9.5%	-7.3%	-39.9%	-96.9%	-195	-144	-934	-1,699	-34	-25	-162	-295
Latin America/Caribbean - China	International	5.0%				0	0	0	0	0	0	0	0
Latin America/Caribbean - North Asia & Pacific South East Asia	International	2.9%	0.2%	-17.9%	-78.9%	2	-8	-30	-64	1	-5	-20	-44



Estimated results by route group for Jan-Apr 2020 (compared to Baseline)

Route Group	DOM/INT	Seat capacity				Scheduled passenger (thousand)				Gross revenue (USD, million)			
		Jan 2020	Feb 2020	Mar 2020	Apr 2020	Jan 2020	Feb 2020	Mar 2020	Apr 2020	Jan 2020	Feb 2020	Mar 2020	Apr 2020
Middle East	Domestic	-10.0%	-5.8%	-44.5%	-96.0%	-101	-198	-1,792	-3,445	-9	-18	-167	-321
Middle East - North America	International	2.0%	2.6%	-27.4%	-90.2%	42	20	-339	-726	20	10	-161	-345
Middle East - North Asia & Pacific South East Asia	International	-1.5%	-2.3%	-36.1%	-82.1%	-22	-331	-1,360	-2,193	-6	-89	-364	-587
Middle East - South West Asia	International	-3.1%	-1.6%	-44.1%	-96.6%	-132	-627	-2,951	-4,838	-21	-99	-466	-764
North America	Domestic	1.8%	5.0%	-14.5%	-67.1%	2,721	4,165	-36,740	-58,164	316	484	-4,266	-6,753
North America - North Asia	International	5.0%	5.1%	-25.1%	-85.1%	68	-89	-618	-1,277	21	-28	-195	-403
North America - Pacific South East Asia	International	4.1%	5.9%	-17.8%	-88.7%	31	-45	-295	-630	25	-36	-235	-503
North America - South America	International	4.9%	5.0%	-27.6%	-94.0%	79	59	-618	-1,260	31	23	-243	-496
North America - South West Asia	International	3.6%	4.8%	-28.3%	-92.0%	7	-13	-94	-180	5	-10	-69	-133
North Asia	Domestic	0.3%	-2.5%	-19.2%	-54.9%	174	-961	-6,791	-7,770	9	-48	-340	-389
North Asia - Pacific South East Asia	International	-0.2%	-7.6%	-63.6%	-89.1%	-47	-1,069	-3,478	-3,846	-12	-276	-899	-994
Pacific South East Asia	Domestic	-7.4%	-8.2%	-30.6%	-88.2%	-1,554	-2,646	-11,924	-24,195	-95	-162	-731	-1,483
South America	Domestic	-8.9%	-9.2%	-39.9%	-94.8%	-1,275	-1,462	-7,129	-13,960	-108	-123	-602	-1,178
South West Asia	Domestic	-10.0%	-4.3%	-30.9%	-98.8%	-1,650	-935	-5,728	-13,608	-101	-57	-351	-834
Domestic		-5.2%	-19.6%	-32.9%	-74.0%	-13,125	-51,883	-123,905	-185,516	-980	-4,295	-11,080	-16,398
International		-1.2%	-10.3%	-48.0%	-93.6%	-241	-21,041	-93,550	-158,462	151	-4,030	-16,623	-27,901
Total		-3.6%	-15.9%	-39.0%	-82.3%	-13,366	-72,924	-217,455	-343,978	-829	-8,325	-27,703	-44,300

*: April results are preliminary.



Estimated results by route group for Jan-Apr 2020 (compared to Jan-Apr 2019)

Route Group	DOM/INT	Seat capacity				Scheduled passenger (thousand)				Gross revenue (USD, million)			
		Jan 2020	Feb 2020	Mar 2020	Apr 2020	Jan 2020	Feb 2020	Mar 2020	Apr 2020	Jan 2020	Feb 2020	Mar 2020	Apr 2020
Africa	Domestic	-4.9%	0.0%	-32.4%	-96.7%	-249	-48	-1,567	-3,390	-22	-4	-140	-303
Africa - Asia/Pacific	International	18.1%	-1.2%	-37.9%	-94.0%	67	-47	-192	-334	37	-26	-106	-185
Africa - Middle East	International	7.2%	9.6%	-50.1%	-95.6%	248	169	-1,306	-2,283	54	37	-286	-500
Africa - North America	International	7.6%	22.2%	-13.0%	-86.0%	16	28	-57	-163	12	21	-42	-120
Africa & Middle East - Central America/Caribbean	International		-100.0%			0	0	0	0	0	0	0	0
Africa & Middle East - South America	International	-5.7%	1.9%	-26.8%	-81.8%	-7	-12	-62	-100	-3	-5	-26	-42
Central America/Caribbean	Domestic	9.2%	11.7%	-12.0%	-82.8%	452	461	-1,094	-4,257	34	35	-82	-319
Central America/Caribbean - Europe	International	-1.7%	2.6%	-21.0%	-94.4%	12	42	-568	-1,343	4	14	-194	-459
Central America/Caribbean - North America	International	0.0%	3.9%	-24.4%	-91.5%	95	318	-3,971	-7,759	15	50	-623	-1,217
Central America/Caribbean - South America	International	3.6%	8.4%	-28.4%	-96.4%	52	90	-522	-1,174	10	16	-95	-214
China	Domestic	-3.7%	-73.4%	-58.0%	-55.7%	-4,801	-42,509	-34,245	-32,074	-422	-3,741	-3,014	-2,823
China - Europe	International	4.0%	-49.0%	-73.1%	-93.1%	101	-821	-1,481	-2,008	31	-249	-449	-609
China - Middle East	International	6.4%	-56.4%	-77.1%	-91.8%	45	-332	-505	-573	11	-81	-124	-140
China - North America	International	-5.7%	-48.2%	-70.1%	-92.8%	-92	-761	-1,282	-1,591	-37	-306	-515	-639
China & South West Asia - North Asia	International	21.7%	-31.8%	-81.5%	-89.1%	1,237	-2,322	-4,988	-5,461	220	-413	-887	-971
China & South West Asia - Pacific South East Asia	International	6.7%	-45.6%	-71.3%	-91.0%	657	-5,325	-7,990	-9,083	142	-1,153	-1,729	-1,966
Europe	Domestic	-8.4%	-7.3%	-38.3%	-89.1%	-2,220	-2,063	-13,238	-23,808	-180	-167	-1,072	-1,928
Europe - Middle East	International	4.9%	6.1%	-42.6%	-89.6%	598	426	-4,090	-7,220	110	78	-753	-1,329



Estimated results by route group for Jan-Apr 2020 (compared to Jan-Apr 2019)

Route Group	DOM/INT	Seat capacity				Scheduled passenger (thousand)				Gross revenue (USD, million)			
		Jan 2020	Feb 2020	Mar 2020	Apr 2020	Jan 2020	Feb 2020	Mar 2020	Apr 2020	Jan 2020	Feb 2020	Mar 2020	Apr 2020
Europe - North Africa	International	-0.9%	5.6%	-42.3%	-97.7%	55	161	-1,892	-3,810	8	24	-279	-562
Europe - North America	International	-0.6%	4.1%	-36.2%	-91.3%	119	226	-3,280	-7,233	37	71	-1,029	-2,270
Europe - North Asia	International	4.3%	6.4%	-41.9%	-89.4%	53	7	-539	-1,025	25	3	-253	-481
Europe - Pacific South East Asia	International	5.5%	6.7%	-19.2%	-91.3%	120	17	-671	-1,346	60	8	-335	-673
Europe - South America	International	-2.7%	0.0%	-36.9%	-95.4%	-3	6	-686	-1,304	-1	2	-245	-466
Europe - South West Asia	International	-8.3%	-3.9%	-43.0%	-89.9%	-143	-168	-1,188	-1,750	-39	-45	-320	-472
Europe - Sub Saharan Africa	International	0.6%	5.2%	-27.5%	-90.4%	62	84	-779	-1,578	26	36	-330	-668
Intra Africa	International	1.5%	5.3%	-36.4%	-95.0%	29	-17	-1,054	-2,170	4	-2	-138	-283
Intra Central America/Caribbean	International	1.1%	3.9%	-30.3%	-90.0%	22	48	-647	-1,355	2	4	-54	-113
Intra China & South West Asia	International	-2.0%	-57.0%	-76.9%	-87.4%	-105	-2,643	-3,640	-3,942	-13	-336	-463	-502
Intra Europe	International	-0.6%	3.4%	-43.0%	-96.3%	946	1,062	-26,168	-56,680	96	108	-2,664	-5,771
Intra Middle East	International	-2.4%	-0.4%	-66.7%	-94.5%	91	-13	-2,559	-3,488	10	-2	-293	-399
Intra North America	International	-4.0%	-1.1%	-29.5%	-93.6%	-76	-67	-1,527	-2,811	-10	-9	-204	-375
Intra North Asia	International	-32.5%	-31.0%	-85.0%	-96.6%	-617	-709	-1,627	-1,752	-33	-38	-87	-94
Intra Pacific South East Asia	International	7.1%	2.0%	-42.7%	-94.7%	540	-1,063	-4,605	-7,465	80	-158	-686	-1,111
Intra South America	International	-9.5%	-3.7%	-37.3%	-96.5%	-183	-69	-851	-1,517	-32	-12	-148	-264
Latin America/Caribbean - China	International	-66.0%	-100.0%	-100.0%	-100.0%	-6	-8	-8	-10	-4	-6	-6	-8
Latin America/Caribbean - North Asia & Pacific South East Asia	International	2.9%	0.7%	-19.3%	-77.2%	2	-8	-31	-59	2	-5	-21	-40



Estimated results by route group for Jan-Apr 2020 (compared to Jan-Apr 2019)

Route Group	DOM/INT	Seat capacity				Scheduled passenger (thousand)				Gross revenue (USD, million)			
		Jan 2020	Feb 2020	Mar 2020	Apr 2020	Jan 2020	Feb 2020	Mar 2020	Apr 2020	Jan 2020	Feb 2020	Mar 2020	Apr 2020
Middle East	Domestic	-15.5%	-8.5%	-48.1%	-96.0%	-312	-278	-2,009	-3,437	-29	-26	-187	-320
Middle East - North America	International	4.8%	6.6%	-27.6%	-90.0%	63	46	-340	-708	30	22	-162	-337
Middle East - North Asia & Pacific South East Asia	International	-0.5%	2.8%	-36.0%	-81.4%	13	-208	-1,346	-2,089	3	-56	-361	-560
Middle East - South West Asia	International	2.9%	9.5%	-39.7%	-96.3%	184	-140	-2,570	-4,382	29	-22	-406	-692
North America	Domestic	4.8%	11.5%	-12.4%	-65.6%	4,820	8,058	-34,585	-54,703	560	936	-4,015	-6,351
North America - North Asia	International	3.5%	5.0%	-26.7%	-84.8%	51	-87	-642	-1,249	16	-27	-203	-394
North America - Pacific South East Asia	International	6.5%	13.0%	-18.2%	-88.8%	52	-1	-296	-636	41	-1	-236	-508
North America - South America	International	-8.0%	-2.8%	-34.1%	-94.1%	-115	-35	-744	-1,274	-45	-14	-293	-502
North America - South West Asia	International	20.4%	24.4%	-14.9%	-88.7%	35	15	-63	-124	26	11	-47	-92
North Asia	Domestic	3.1%	2.3%	-18.5%	-54.5%	542	-397	-6,581	-7,596	27	-20	-329	-380
North Asia - Pacific South East Asia	International	15.9%	8.6%	-59.9%	-88.9%	674	-365	-3,036	-3,765	174	-94	-784	-973
Pacific South East Asia	Domestic	-1.2%	0.5%	-26.2%	-87.5%	151	-470	-10,272	-22,602	9	-29	-629	-1,385
South America	Domestic	-7.2%	-5.1%	-35.7%	-94.5%	-823	-718	-6,020	-13,004	-69	-61	-508	-1,097
South West Asia	Domestic	-5.5%	0.5%	-27.4%	-98.7%	-720	-76	-4,844	-12,758	-44	-5	-297	-782
Domestic		-1.3%	-14.5%	-30.4%	-73.2%	-3,160	-38,039	-114,455	-177,629	-137	-3,082	-10,274	-15,688
International		1.8%	-5.0%	-46.2%	-93.4%	4,893	-12,477	-87,807	-152,613	1,098	-2,555	-15,876	-26,997
Total		-0.1%	-10.6%	-36.9%	-81.7%	1,732	-50,516	-202,262	-330,242	961	-5,637	-26,150	-42,685

*: April results are preliminary.



Appendix E: Airline Financial Analysis

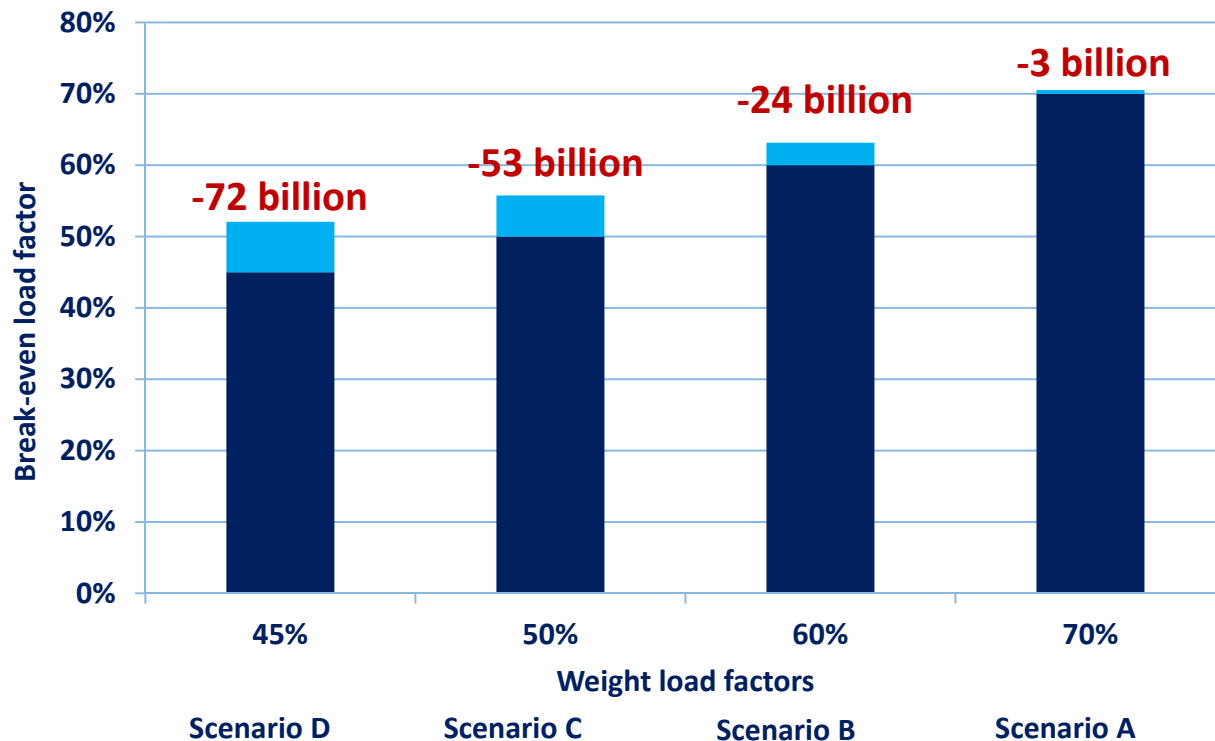
Figures and estimates herein are **subject to substantial changes**, and will be updated with the situation evolving and more information available.

Scenarios are based on the assumption that air traffic, measured in Revenue Tonnes-Kilometres (RTKs, both international and domestic), will **decrease by 50% in 2020** compared to 2019

	Scenario A Weight load factor = 70%	Scenario B Weight load factor = 60%	Scenario C Weight load factor = 50%	Scenario D Weight load factor = 45%
	Load factor remains high, rebound of demand in Q3 and Q4 with severe capacity cuts	Load factor moderate-high and rebound during Q4, with capacity cuts in all regions	Low load factor and moderate return of normal capacity in Q3 and Q4	Low load factors (social distancing) and airlines increase capacity in Q2 2020
Total capacity reduction	-51%	-42%	-31%	-23%
Fuel costs (USD, billion) <i>Oil price: 49% decrease compared to 2019 levels</i>	46	54	65	72
Break-even weight load factor <i>(excluding depreciation and amortization costs)</i>	70.5%	63.1%	55.8%	52.1%



Airlines close to break even as load factor increases



Operating loss
Excluding
depreciation and
amortizations
costs

Difference between
load factor and break-
even load factors in
each scenario



Appendix F: Summary of Analysis by Other Organizations



ACI: Airport would lose USD 97.4 billion revenues in 2020

Region	Passenger number - both international and domestic for full year 2020		Airport revenue - both aeronautical and non-aeronautical for full year 2020	
	million and % change from 2020 "business as usual" baseline scenario		USD billion and % change from 2020 "business as usual" baseline scenario	
Africa	-114	-47.3%	-2.2	-51.2%
Asia/Pacific	-1,797	-52.9%	-29.4	-58.9%
Europe	-1,416	-57.1%	-37.1	-62.6%
Latin America/Caribbean	-289	-44.2%	-5.3	-50.5%
Middle East	-201	-46.9%	-7.0	-53.0%
North America	-859	-41.1%	-16.4	-47.3%
Total	-4,676	-50.4%	-97.4	-56.7%

<https://aci.aero/wp-content/uploads/2020/05/200505-Third-Economic-Impact-Bulletin-FINAL.pdf>



IATA: Airlines would lose USD 314 billion revenues under “3-month lock-down + recession” scenario

The analytical difference between ICAO and IATA estimates:

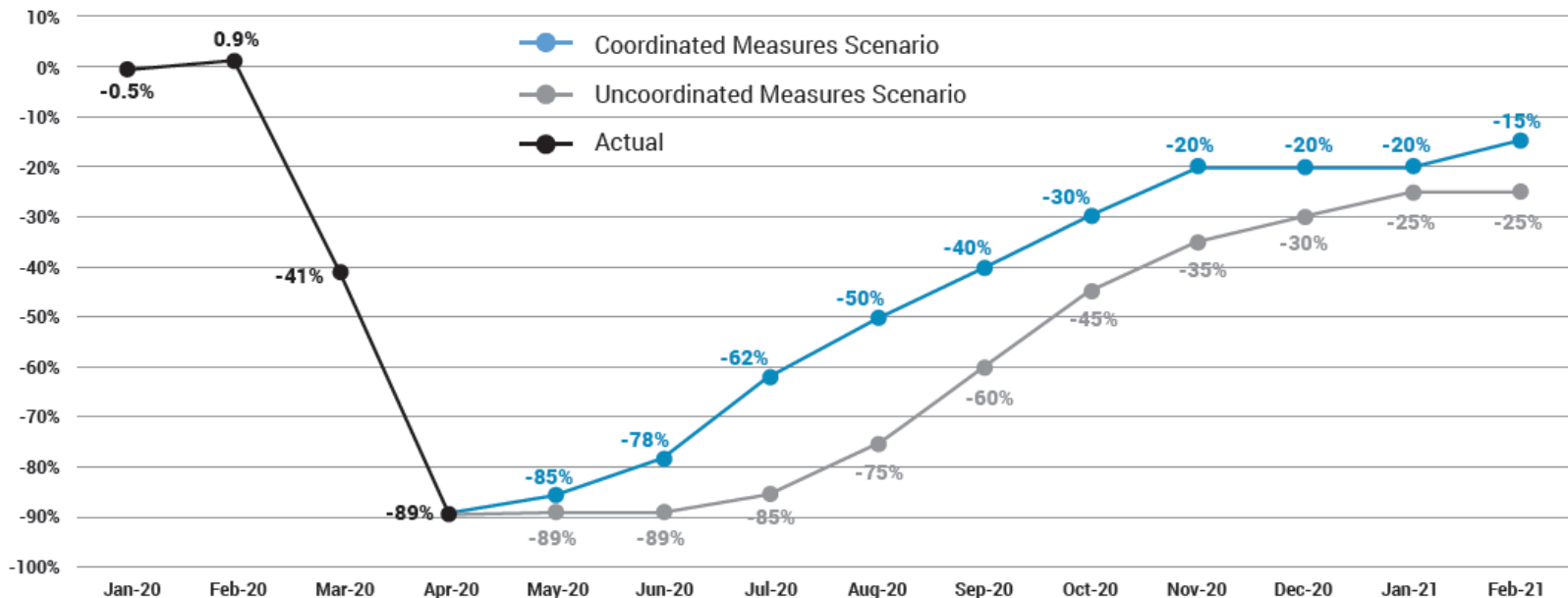
- **Regional break-down:** by all traffic from States in each region (ICAO) vs. region of airline registration (IATA)
- **Baseline:** originally-planned i.e. 2020 business as usual scenario (ICAO) vs. 2019 level with 2020 airline schedules (IATA)

Region of airline registration	Revenue Passenger Kilometres (RPKs) - both international and domestic for full year 2020	Gross passenger revenue - both international and domestic for full year 2020
	year-on-year % change from 2019 level	USD billion, compared to 2019 level
Africa	-51%	-6
Asia/Pacific	-50%	-113
Europe	-55%	-89
Latin America/Caribbean	-49%	-18
Middle East	-51%	-24
North America	-36%	-64
Total	-48%	-314

<https://www.iata.org/en/iata-repository/publications/economic-reports/covid-fourth-impact-assessment/>

EUOCONTROL: A loss of € 110 billion for airlines, airports and ANSPs in Europe in 2020

EUROCONTROL Draft Traffic Scenarios - 24 April 2020 (base year 2019)

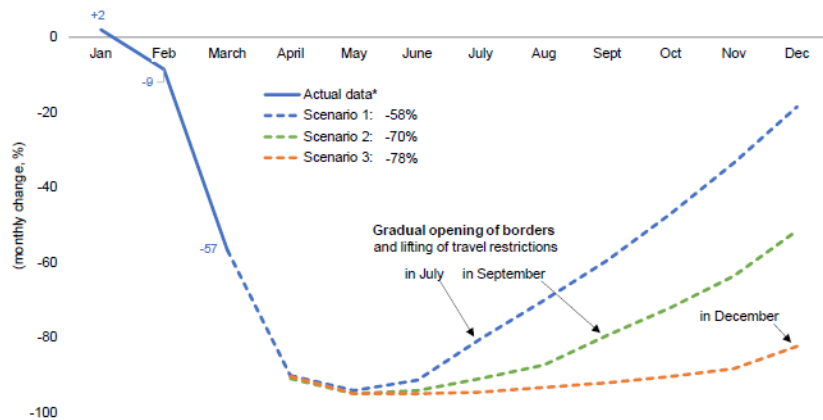


The Coordinated Measures Scenario envisages a loss of 45% of flights (5 million) in 2020, while the Uncoordinated Measures Scenario would result in the loss of 57% of flights (6.2 million).

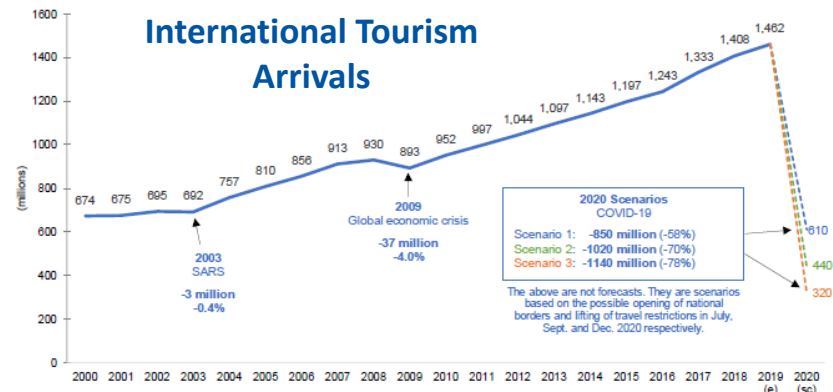
<https://www.eurocontrol.int/covid19#traffic-scenarios>

UNWTO: A loss of USD 910 to 1,170 billion in international tourism receipts in 2020

Three scenarios dependent upon re-opening of borders International Tourism Arrivals (year-on-year % change from 2019 level)



<https://webunwto.s3.eu-west-1.amazonaws.com/s3fs-public/2020-05/Barometer%20-%20May%202020%20-%20Short.pdf>



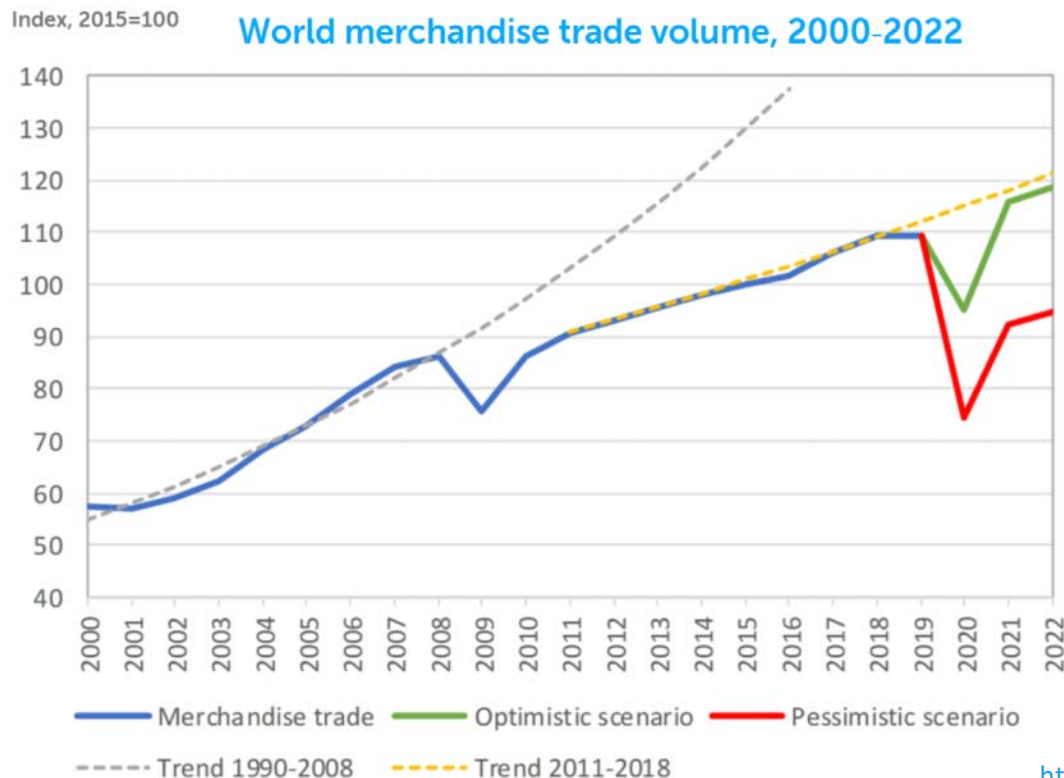


2020 forecasts – COVID-19 impact on travel and tourism sector

Region	Potential Total Job Losses (million)	Total GDP Loss (USD billion*)
Africa	-7.6	-52.8
Asia/Pacific	-63.4	-1,041.0
Europe	-13.0	-708.5
Latin America/Caribbean	-5.9	-110.2
Middle East	-2.6	-96.2
North America	-8.2	-680.7
Total	-100.8	-2689.4

* based on 2019 prices and exchange rates

<https://wtcc.org/About/News-Media/Press-Releases>



- World merchandise trade is set to plummet by between 13 and 32% in 2020 due to the COVID-19 pandemic.
- A 2021 recovery in trade is expected, but dependent on the duration of the outbreak and the effectiveness of the policy responses.
- Nearly all regions will suffer double-digit declines in trade volumes in 2020, with exports from North America and Asia hit hardest.

https://www.wto.org/english/news_e/pres20_e/pr855_e.htm

IMF: Global economy is projected to contract sharply by -3% in 2020

The Projections assume that the pandemic fades in the second half of 2020 and containment efforts can be gradually unwound

(real GDP, annual percent change)	2019	2020	2021
World Output	2.9	-3.0	5.8
Advanced Economies	1.7	-6.1	4.5
United States	2.3	-5.9	4.7
Euro Area	1.2	-7.5	4.7
Germany	0.6	-7.0	5.2
France	1.3	-7.2	4.5
Italy	0.3	-9.1	4.8
Spain	2.0	-8.0	4.3
Japan	0.7	-5.2	3.0
United Kingdom	1.4	-6.5	4.0
Canada	1.6	-6.2	4.2
Other Advanced Economies	1.7	-4.6	4.5

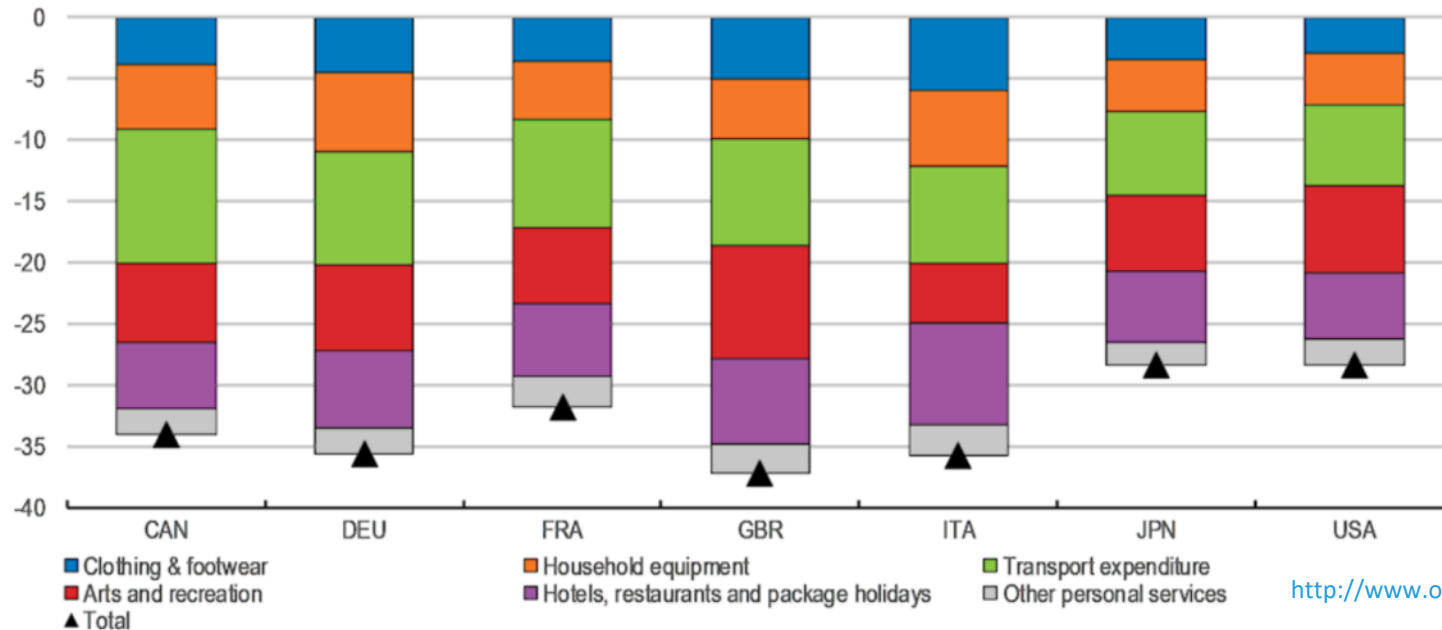
(real GDP, annual percent change)	2019	2020	2021
Emerging Markets and Developing Economies	3.7	-1.0	6.6
Emerging and Developing Asia	5.5	1.0	8.5
China	6.1	1.2	9.2
India	4.2	1.9	7.4
ASEAN-5	4.8	-0.6	7.8
Emerging and Developing Europe	2.1	-5.2	4.2
Russia	1.3	-5.5	3.5
Latin America and the Caribbean	0.1	-5.2	3.4
Brazil	1.1	-5.3	2.9
Mexico	-0.1	-6.6	3.0
Middle East and Central Asia	1.2	-2.8	4.0
Saudi Arabia	0.3	-2.3	2.9
Sub-Saharan Africa	3.1	-1.6	4.1
Nigeria	2.2	-3.4	2.4
South Africa	0.2	-5.8	4.0
Low-Income Developing Countries	5.1	0.4	5.6

<https://www.imf.org/en/Publications/WEO/Issues/2020/04/14/weo-april-2020>

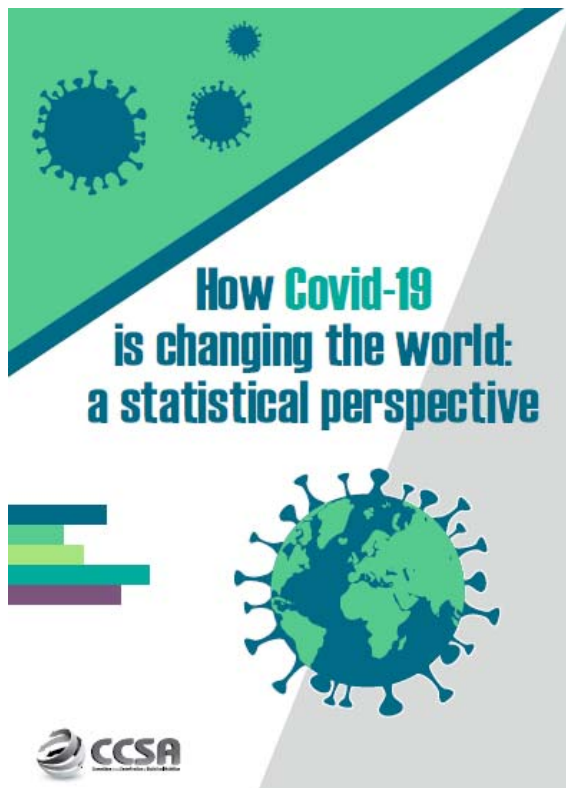
OECD: Sharp decrease in consumers' expenditures for air travel due to containment measures

The potential initial impact of partial or complete shutdowns on private consumption in the G7 economies

Per cent of total consumers' expenditure



<http://www.oecd.org/coronavirus/en/>



The new report will be published by the Committee for the Coordination of Statistical Activities (CCSA) under the auspice of the UN-DESA

ECONOMIC

Aviation industry facing deepest crisis ever in history

The aviation industry bears the weight of the consequences of the COVID-19 outbreak heavier than other industries as its "raison d'être" is the transport of people and goods all across the globe for travel, tourism, business and trade.

<https://unstats.un.org/unsd/ccsa/documents/covid19-report-ccsa.pdf>



North American
Central American
and Caribbean
(INACC) Office
Mexico City

South American
(SAM) Office
Lima

ICAO
Headquarters
Montréal

Western and
Central African
(WACAF) Office
Dakar

European and
North Atlantic
(EUR/NAT) Office
Paris

Middle East
(MID) Office
Cairo

Eastern and
Southern African
(ESAF) Office
Nairobi

Asia and Pacific
(APAC) Sub-office
Beijing

Asia and Pacific
(APAC) Office
Bangkok



<https://www.icao.int/sustainability/Pages/Economic-Impacts-of-COVID-19.aspx>

<https://www.icao.int/Newsroom/Pages/Billion-fewer-international-air-travellers-this-year-according-to-latest-ICAO-forecast.aspx>

<https://www.icao.int/Security/COVID-19/Pages/default.aspx>

<http://www.capsca.org/CoronaVirusRefs.html>

<https://www.icao.int/sustainability/Pages/Air-Traffic-Monitor.aspx>